Student Learning Outcome 1

Create Written Communications Appropriate to the Construction Discipline

Introduction

CMGT 39000 - Construction Experience III is a one-credit required class that is often taken during the summer between the junior and senior years, however, students may take the class in either the fall or spring semesters. The internship is a supervised pre-professional learning experience that allows students to apply their skills and knowledge in a professional setting.

Most CM students intern with construction firms located in Indiana, however, some have internships in adjoining states, and a few on the east or west coast. CMGT 39000 requires a minimum of 400 work-hours for the internship.

CMGT 39000 is an online course that is administered through the Office of Career Services and Professional Development housing in the School of Engineering and Technology. The CM program director grades the written Work Reports. The program director visits as many interns in their place of employment each semester, as time and schedule allow.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 1, there is a report assignment that is used as Direct Measures.

1. Work Report

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

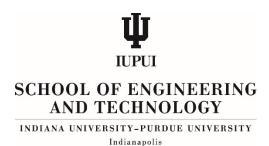
SLO 1 Report Content

Subsequent sections of this SLO Report document the following.

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Course Syllabus (which contains the Work Report assignment)
- Direct Assessment
 - Work Report (rubric in Canvas)
 - Graded Student Work Report (using the rubric in Canvas)
- Assessment Report for SLO 1

Indirect Measure

The Indirect Measure for SLO 1 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the course assessment report (found at the end of this SLO report).



Fall 2020 CMGT 39000 - Construction Experience III (Internship) Syllabus

Course Description:

An **Internship** is a 1-credit hour supervised pre-professional learning experience that allows students to apply their skills and knowledge in a professional setting. These experiences are designed to enhance the student's preparedness for an intended career with a business, industry, or government agency. CEMT 39000 requires a minimum of 400 work-hours. Prerequisites: TCM 22000 and TCEM 34000.

Instructor: Jennifer Williams Dan Koo Amy Wilson

Email: jlw25@iupui.edu dankoo@iupui.edu amynwils@iupui.edu

Office: ET101D ET 201G ET 101E
Office Phone: (317) 274-0805 (317) 278-4970 317-274-4347
Office Hours: By Appointment By Appointment By Appointment

Website: www.etcareers.iupui.edu

Instructional Methods:

This is a 100% on-line course. All assignments and course materials are posted in Canvas. The primary instructional method involves a "hands-on" learning experience facilitated by your supervisor (mentor) at your place of employment.

ACCE Student Learning Outcome:

1. Create Written Communications Appropriate to the Construction Discipline. (assessed and evaluated)

Course Learning Outcomes:

- Increase Understanding of Classroom Theory through Hands-On Application.
- Gain Exposure to Potential Career Opportunities.
- Sharpen Interpersonal Skills.
- Improve Marketability by Adding Experience in the Field of Study.
- Create a "Work Report" that documents your work experience and provides insight into your personal learning.

Course Learning Outcomes in Relation to Student Learning Outcomes:

Create Written Communications Appropriate to the Construction Discipline.
 Create a "Work Report" that documents your work experience and provides insight into your personal learning. (assessed and evaluated)

Methods of Assessment (Assignments):

Survey

This information is very important to our office and is used to track internship wages, trends in hiring, and in determining whether a site visit is appropriate.

Snapshot

This form collects anecdotal information about your internship or co-op experience at the midpoint of the semester

• LinkedIn Assignment

This assignment is used to ensure you are making the most of your LinkedIn profile. You will be expected to create or update your profile using specific tips.

• Site Visit (when requested by instructor)

After you have completed 50% of your internship or co-op work session you may be asked by the instructor to identify potential dates and times for an on-site visit by the Office of Career Services and Professional Development. Please submit date(s) and time(s) to the office via the assignment tab in Canvas so a visit can be arranged. During the visit we will want to see your work site location, a brief demonstration of your work (your time to shine and be proud of what you have completed so far), and to meet with both the student and supervisor individually.

• Employer Evaluation

Your supervisor's evaluation of your performance provides important information for your career development and for the continued enhancement of the internship program. The school's Cooperative Education/Internship Program - Employer Assessment form must be used.

• Student Evaluation

Self-reflection is an essential component of ensuring an internship is a good learning experience. To foster this process and provide us with valuable feedback, you are required to complete a brief online evaluation of your internship/co-op experience.

Work Report

Your work report is an important document, as it will be the primary means of evaluating your work experience. The report is a technical paper and should not be viewed as a simple narrative of your experience. It should be 6-8 pages in length and free of grammatical, punctuation, and spelling errors. The following information will assist you in the completion of your report.

Please use the format on the following page for the development of your report.

Grade Performance Criteria:

Component	Points
Survey	50
Snapshot	50
LinkedIn Assignment	50
Site Visit (when requested by instructor)	0
Employer Evaluation	50
Student Evaluation	50
Work Report	50
Total	300

Grading:

- The work report is the culmination of your work experience. The survey and work report, in conjunction with the feedback we receive from your employer, will ultimately determine your grade.
- The work report MUST be turned in via Canvas at the date specified therein. This report will ultimately be graded by the Office of Career Services and Professional Development and the CEMT department. If the report is deemed to be less than satisfactory it will be returned to the student for revision. This will occur until the preceding requirements have been fulfilled.
- A grade of Incomplete will only be given in cases where unusual circumstances prevent the student from completing the assignments within the time limits specified in this course. Therefore, it is extremely important that all assignments are completed in a timely fashion.

Grade Distribution:

Percentage	Grade
97%-100%	A+
93%-96.9%	A
90%-92.9%	A-
87%-89.9%	B+
83%-86.9%	В
80%-82.9%	B-
77%-79.9%	C+
73%-76.9%	С
70%-72.9%	C-
67%-69.9%	D+
63%-66.9%	D
60%-62.9%	D-
0%-59.9%	F

Topical Outline:

Since this a personalized learning experience, the course topics are not standardized. Topics (work activities) for your internship learning experience must be provided in writing on the "Employer Agreement" which is signed by your supervisor.

Work Report Specific Requirements:

Typewritten

Double-spaced

1" Margins

12 Point Font - Times New Roman

Written report should be 6-8 pages in length

Due date will be posted to the assignments tab of Canvas.

All reports should be turned in via Canvas by 11:59pm on the due date.

The written reports must include the following components

Title Page: Your name

Major

Appropriate internship or co-op course number / Class number

Name and address of employing company Start and end dates of your work experiences

The date the report will be submitted

Introduction: (approximately 1 page in length)

The introduction should give a brief overview of your work assignment. Include company name, supervisor's name, your job title, a brief overview of duties performed, and start and end dates of your work experience.

Discussion (2-3 pages in length):

Description of the employing company. Include information on major products produced or services rendered, company size, company ownership, organizational structure, etc. Description of the department(s) in which you worked including the titles of those working in your department and its function within the organization. Description of your job assignment. Describe what you did in detail, activities undertaken, and the relationship of these activities to the overall organization (reference any key contributions that you made). List and describe equipment used and projects assigned.

International Reflection (2 pages in length):

<u>Required for all internships outside of the United States.</u> Provide a detailed description of your cultural experience abroad. Be sure to:

- Include housing information how you secured housing, the cost, roommate/private, transportation methods, etc.
- Include information about any medical or health-related needs while abroad.
- Describe the cultural elements of your trip and any excursions you experienced, including independent travel. Be sure to include photographs.
- Reflect on the similarities and differences of customs and societal norms.

Documentation:

Tables, charts, graphs, drawings, computer programs, photographs, etc. that help document work assignments. This information must be labeled and referenced in the discussion section of the work report. If you worked in a location that dealt with classified information, you can submit documentation in the form of photographs of you at your work station or office, graphs, descriptions or photographs that are used on the company website, or an Excel list of project names with the length of time spent on each and how that project relates to your degree or could be used as a bullet point on your resume.

Evaluation (3-4 pages in length):

A detailed description of what you learned during the work period. A list of evaluation questions are provided below (to be answered in paragraph format)

- What effect has your work experience had in your understanding of your course work?
- What specific courses and theory did you apply during your work session? Explain.
- Was the internship or co-op work session challenging? Why?
- How well did your education prepare you for the experience? What changes if any should be made?
- How appropriately did your supervisor/ company evaluate your progress?
- What was your favorite part of the work experience?
- How might your employing company improve its Co-op / Internship Program?
- What conclusions have you drawn based on your work experience that may help you in the future?

Code of Conduct:

- Students must not falsify or invent any information or data when applying or interviewing for internship or co-op opportunities.
- Students will conduct themselves in a professional (career oriented) manner at all times.
- Students will be punctual in reporting for the professional experience (on or off-campus) and will adequately notify the site and instructor about any absence.
- Students will use appropriate written and oral communication in all interactions with managers, supervisors, employees, the public and clients while at the on or off-campus sites.
- Students will participate in any orientation or testing required by the professional site.
- Students will not engage in any unethical (doing what is wrong) or illegal practices while at the professional site (on or off-campus).
- The student accepts responsibility and accountability for their decisions and actions taken when at the professional site (on or off-campus).
- Students shall maintain their role of "student in training" at all times during the term of the off-campus professional experience or on-campus class. As "student in training", they shall always take direction from instructors, professionals and managers both on and off-campus.

Work Report Assignment – 200 points

(Excerpted from Canvas Page – Fall 2020)

Purdue School of Engineering and Technology, IUPUI - Internship and Cooperative Education Program - Instructions for Work Report

Your work report is an important document, as it will be used in the evaluation of your work experience. A final grade of Satisfactory (S) or Fail (F) will be given based on the quality of your report and your work performance.

Please use the following format in the development of your report.

- Typewritten
- Double-spaced
- 1" Margins
- 12 Point Font Times New Roman
- Written Report should be 6-8 pages in length (Excluding the Title Page and Documentation)
- Due Date will be Posted to the Assignments Tab of Canvas.
- All Reports should be turned in via Canvas by 11:59pm on the Due Date.
- A completed Cooperative Education/Internship Program Employer Assessment form is required.
- A completed Student Assessment form is required to be filled out through qualtrics.

Reports must include the following components:

I. Title Page:

- i. Your name
- ii. Maior
- iii. Appropriate internship or co-op course number
- iv. Class number
- v. Name and address of employing company
- vi. Start and end dates of your work experiences
- vii. The date the report will be submitted
- **II. Introduction:** (approximately 1 page in length) The introduction should give a brief overview of your work assignment. Include company name, supervisor's name, your job title, a brief overview of duties performed, and start and end dates of your work experience.
- **III. Discussion** (2-3 pages in length): Description of the employing company. Include information on major products produced or services rendered, company size, company

ownership, organizational structure, etc. Description of the department(s) in which you worked including the titles of those working in your department and its function within the organization. Description of your job assignment. Describe what you did in detail, activities undertaken, and the relationship of these activities to the overall organization (reference any key contributions that you might have made). List and describe equipment used and projects assigned.

IV. International Reflection (2 pages in length): Required for all internships outside of the United States. Provide a detailed description of your cultural experience abroad. Be sure to:

- Include housing information how you secured housing, the cost, roommate/private, transportation methods, etc.
- Include information about any medical or health-related needs while abroad.
- Describe the cultural elements of your trip and any excursions you experienced, including independent travel. Be sure to include photographs.
- Reflect on the similarities and differences of customs and societal norms.

V. Documentation: Tables, charts, graphs, drawings, computer programs, photographs, etc. that help document work assignments. This information must be labeled and referenced in the discussion section of the work report. If you worked in a location that dealt with classified information, you can submit documentation in the form of photographs of you at your work station or office, graphs, descriptions or photographs that are used on the company website, or an excel list of project names with the length of time you spent on each and how that project will relate to your degree or could be used as a bullet point on your resume.

VI. Evaluation (3-4 pages in length): A detailed description of what you learned during the work period. A list of evaluation questions are provided below (to be answered in paragraph format)

- What effect has your work experience had in your understanding of your course work?
- What specific courses and theory did you apply during your work session? Explain?
- Was the internship or co-op work session challenging? Why?
- How well did your education prepare you for the experience? What changes if any should be made?
- How appropriately did your supervisor/ company evaluate your progress?
- What was your favorite part of the work experience?
- How might your employing company improve its Co-op / Internship Program?
- What conclusions have you drawn based on your work experience that may help you in the future?

Work Report Rubric Criteria Pts **Ratings** Edit criterion description Delete criterion This area will be used by the assessor to leave comments related This criterion is linked to a Learning to this criterion. OutcomeTitle Page Complete? Edit criterion description Delete criterion This area will be used by the assessor to leave comments related This criterion is linked to a Learning pts to this criterion. OutcomeDocumentation Included? Edit criterion description Delete criterion This area will be used by the assessor to leave comments related This criterion is linked to a Learning nts to this criterion. OutcomeIntroduction Included? Edit criterion description Delete criterion This area will be used by the assessor to leave comments related This criterion is linked to a Learning pts to this criterion. OutcomeDiscussion Included? Edit criterion description Delete criterion This criterion is linked to a Learning This area will be used by the OutcomeDid the student reflect and assessor to leave comments related pts identify lessons? (Unsatisfactory, Below to this criterion. Average, Satisfactory, Above Average, Superior) Edit criterion description Delete criterion This criterion is linked to a Learning This area will be used by the OutcomeSupervisor's Rating assessor to leave comments related nts (Unsatisfactory, Below Average, to this criterion. Satisfactory, Above Average, Outstanding, N/A) Edit criterion description Delete criterion This area will be used by the This criterion is linked to a Learning assessor to leave comments related OutcomeWould Student Accept a FT to this criterion. Position Edit criterion description Delete criterion This area will be used by the This criterion is linked to a Learning assessor to leave comments related OutcomeWas the information clear and to this criterion. orderly? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) Edit criterion description Delete criterion This criterion is linked to a Learning This area will be used by the OutcomeDid the student use an assessor to leave comments related nts appropriate writing style? (Unsatisfactory, to this criterion. Below Average, Satisfactory, Above Average, Superior) Edit criterion description Delete criterion This area will be used by the This criterion is linked to a Learning assessor to leave comments related OutcomeOverall. I found this report to be: to this criterion. (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior)

CMGT - School of Engineering & Technology

CMGT 39000 - 22732

TWG Construction – 1301 E Washington St Indianapolis, IN 46202

December 2017 - Present

11/30/2020

Discussion

TWG Construction specializes in the multi-family construction industry. The two projects I mentioned before, The Whit and The Assembly were both projects I worked on. The Whit is in downtown Indianapolis and is a nine-story high rise building. This was a very complex steel structure with plenty of amenities to worry about, dog park, pool, courtyards, gym area. One of the more complex areas was the pool on the sixth floor of the building overlooking the city. I was responsible in preparing the documentation and requirements for the pool inspection. There are bonding requirements for the lighting in the pool that made this especially complicated. There were safety concerns with material types and how conductive they may be. There were also falling hazards, welding issues, and equipment safety concerns to be aware of. Overall, this was an incredible experience that not many people have the opportunity to work on during an internship. The Whit had a total cost of \$60 million. After the Whit are started working at The Assembly.

The Assembly is the old model t ford plant off Washington St. This building was constructed nearly 115 years ago. This project was an entire building rehabilitation. TWG Construction wanted to utilize this building for their new headquarters. They did this by constructing the entire first floor as office space. The remaining three floors above were used as apartment units. This was a huge undertaking considering the scale and age of the building. Most of the concrete and railways that were originally in the building needed demolition. We managed to keep and utilize much of the building's original pieces as decoration. The Assembly has a reconstructed Model T sitting in our entrance lobby.

Introduction

I work/interned at TWG Construction which specializes in multi-family commercial building projects. My supervisor has changed a few times depending on my role in this company. As a project engineer for my current position, my supervisor is Tyler Repet. My duties performed at this company have hit the major job roles that my coursework have covered.

I started as a preconstruction intern where I took part in estimating, building bid-binders, soliciting bids, and navigating through complex drawings. After working in this position for a few months I transferred to an assistant superintendent role. This was where I gained a bulk of my experience for two years. During this time, I worked on two major projects for our company called The Whit and The Assembly. My assistant superintendent duties were helping subcontractors understand the plans, scheduling work, daily reports, and solving in field problems. After two years on some of my company's hardest projects I was hired on full time and transferred to the office as a project engineer. A project engineer is the step below a project manager in my company. They deal with the finances, scheduling meetings, contract writing, and communications between the architect/engineers. This is typically done with an RFI and must be organized and recorded for documentation. Most of my duties are maintaining the organization of the documentation along with helping the site team find solutions for problems in the field

I have gained an experience in the three major paths that my program teaches. My favorite position that I feel my education has prepared me the most for is a project engineer. This can be a stressful but rewarding role as it prepares you to become a project manager. I started as an intern December 2017 and have continued working here through my school. I have been hired on and couldn't be happier to be in my position.

TWG Construction has separate divisions that make it a <u>year unjuge</u> construction company. Unlike most other construction companies TWG is not a general contractor. There is a development, architectural, management, and construction division. This means that the owner is in house and can make changes rapidly to any project. This can make the construction portion much more complicated. It is beneficial in some ways to have the owner, architect, and construction in house with the increased fluidity of communication. Each department has their own hierarchy.

Construction has a typical hierarchy with the president of construction, vice president, senior project managers, project managers, project managers, and interns. Most of my experience with this company was at the lower end of the hierarchy working directly with a project manager or superintendent. These positions require you to be in many places at once, so it helps to have an assistant or project engineer for a project. My duties for each project were similar to what I stated before.

As an assistant superintendent one of the best aspects of the job was the equipment. I was certified to drive heavy machinery. You could find me moving massive "lulls" or "skid steers". It's not incredibly difficult to pick up how to operate this machinery but requires a lot of responsibility. If you are not constantly aware of your surroundings you could seriously maim or kill the people around. I spent a decent amount of time operating heavy equipment for my company and was one of my favorite activities.

Documentation:



The Whit pool area on the sixth floor. The bonding was underneath all the pavers shown around the pool.



The Assembly around 1920's



The Assembly today after almost entirely replacing the front façade



The Whit front façade

Evaluation:

What effect has your work experience had in your understanding of your course work? My work experience has had a substantial effect on my school coursework. I decided to join an internship experience as quickly as possible. Having the work experience/issues come up on the job only enhanced my learning experience in the classroom. It gave me the opportunity to ask knowledgeable educators about my work practices and how to better improve my experience. It also gave me a hands-on approach to everything I was reading about. In my opinion, no student in this program should wait until the very end of their college career to join an internship. One such experience involved calculating cubic yards for backfill locations. Some of my less experienced team members had to search online while I could quickly do the work and apply my

What specific courses and theory did you apply during your work session? Explain? Almost all my courses have affected my work experience. The toughest and most time-consuming course helped me the most. This course was cost and bidding, which was a heavy estimating class. The reason this was so beneficial had to do with understanding the plans. There is so much information that goes into a drawing set <u>its</u> easy to skip over notes and symbols and not understand the full scope. When estimating a project, it forces you to understand every aspect of a job. If <u>you</u> don't you miss out on critical information to the total cost of the project. While trying to complete my estimates and working on site was never easy, it reinforced critical learning that put me ahead of my peers.

Was the internship or co-op work session challenging? Why? The interesting part about being an intern was the evolution of it. In the very beginning being an intern was very simplistic, cold calls, clerical work, and organizing information with no responsibility. As time

went on and I learned more information I was given more challenging tasks. I only had experience with one place, but I don't regret it in the slightest. I was getting challenges faster than some of my peers who hopped around. A company always sets their initial interns onto simple work because they don't know what you are capable of. I was fortunate to grow with the company and gain responsibilities.

How well did your education prepare you for the experience? What changes if any should be made? My education and work experience were like the tango. If I was doing only one or the other, the performance wouldn't be great. Both experiences tied together to put me in a constant state of learning. This gave me an appreciation for trying to accel in my education knowing that it made a difference in my work. Most students have trouble seeing the grand picture and look at the education as simple diploma. Having to rely on your education to do your work properly you gain an appreciation for it. If I were only working, I know it would be harder to see what position I could be in. Its easy to fall into the easiest path when you have no idea what you are capable of. I would not make any changes to the program and feel that it has prepared me for my career.

How appropriately did your supervisor/ company evaluate your progress?

Unfortunately, I was not able to see my performance review from this class. I have received official reviews required by my work. They have a template the defines the major points of how well you are doing. Its very constructive and allows for growth in your role without putting you down. I feel that my supervisor or company would evaluate honestly since they are required to do so on a regular basis. Whatever the results are I accept them.

What was your favorite part of the work experience? My favorite part of my work experience was getting to go on a bourbon tour. When I was initially interning at this company

my team decided to go to Louisville, KY. This was meant to be a team building time, this happened with visiting several distilleries. We rented out a party bus and went with our architects, preconstruction team, and some of our management team. I was able to try bourbon out of a "whiskey thief" from an unopened cask. This was obviously not work related but showed the community/fun culture of my job. They keep a mentality of work hard and play hard.

How might your employing company improve its Co-op / Internship Program? I really enjoyed my co-op/internship experience. Its hard to nitpick something that you enjoyed. I do think if they had something to improve it would be the responsibilities. I know it takes time to understand what a person js.capable of doing. However, I think my supervisors at the time should have challenged me more initially with a task to show that I can prove myself.

Eventually, I was given these responsibilities but giving this opportunity to someone joining would be advised. You never know if someone's background allows for them to grow into a position faster than others.

What conclusions have you drawn based on your work experience that may help you in the future? I found that always testing yourself and asking for more can help immensely. Even if you are unprepared for a certain task you can fail and learn from it. If you wait for others to slowly give responsibility, you never test yourself. Ultimately, if you wait around for difficult tasks they will come. You can move so much farther faster if you constantly test yourself. This came with working as many hours as I could with an internship and going to school to reinforce this. I was able to get a full-time position and couldn't be happier to be where I am. One additional thing a senior told me when I was a freshman was to use google. If you don't know it, do as much research as possible to put yourself ahead of everyone else. That advice has served me very well.

Assessment

Grade out of 200

197

View Rubric

Work Report Rubr	ic	
Criteria	Ratings	
Title Page Complete? view longer description	Comments Complete	10 / 10 pts
Documentation Included? view longer description	Comments Complete, add figure numbers, titles. good captions.	28 / 30 pts
Introduction Included? view longer description	Comments Complete	20 / 20 pts
Discussion Included? view longer description	Comments Complete	20 / 20 pts
Did the student reflect and identify lessons? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description	Comments Above Average	20 / 20 pts

Supervisor's Rating (Unsatisfactory, Below Average, Satisfactory, Above Average, Outstanding, N/A) view longer description	Comments Above Average 20 / 20 pts
Would Student Accept a FT Position view longer description	10 / 10 pts
Was the information clear and orderly? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description	20 / 20 pts
Did the student use an appropriate writing style? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description	20 / 20 pts
Overall, I found this report to be: (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description	Comments Above Average 29 / 30 pts
	Total Points: 197

Summer 2022

Special section (

Construction Management and Technology
CMGT-390
Davis Homes 3950 Priority Way S Dr #210, Indianapolis, IN 46240
May 9th. August 5th, 2022
August 5th, 2022

Discussion

I had the wonderful opportunity to work for Davis Homes for the Summer of 2022. Davis Homes is a single-family custom home builder. Davis homes offers a wide range of unique styles of ranch and two-story homes that can be built in communities or on the lot of the customer. Bradley C. Davis, a third-generation builder, is the current CEO of Davis Homes and works along side Don Chesney, who is the current COO of Davis Homes. Davis Homes has sixty employees ranging from Sales, Operations, Construction and Financial Services. There are three types of business in our world, you have the client-driven companies, then the operationally excellent companies, and finally you have your opportunity companies. Here at Davis Homes they have an opportunity style' organizational structure. This is because of the CEO, Mr. Davis, who is an entrepreneur at heart and is always looking for more projects to expand his company.

During my time here I had the opportunity to not only work in the Estimating Department but as well as the purchasing department and the data maintenance department which are all key components that make up Operations.

In the Estimating Department I worked alongside estimating manager, Eric Bernard. He taught me how to release jobs to our vendors and what to look for on the customers selection sheet ensuring that the purchase order had all that it needed for the field. Since I already have experience with reading construction prints, I was able to move quickly through my training and work more independently on multiple jobs. In the estimating department I also answered any questions that came in via email regarding purchase orders missing key material or if a cost was off. He also taught me how to work in our computer system MarkSystem. This is where all purchase orders are released, sales and selections are made by the customer, where data is uploaded into plans and where the Purchasing Department input their pricing for

Introduction

For this summer I had the wonderful opportunity to work hands on for a residential homebuilding organization. I began my internship on May 9th at Davis Homes and will be working through August 5th as an estimating intern. During my time here at Davis I initially collaborated directly with the manager of the estimating department, Eric Bernard, My first few weeks included learning the date system, ECI MarkSystem, that we use to complete all operation needs but also sales. I got to observe how Mr. Bernard releases jobs out into the field and how to do takeoffs on what data was pulling into the system as a double check. When releasing a job this is sending out the purchase orders to our vendors, so they know the correct quantities they need to order and make sure that they are getting the price that was agreed upon for the job. I was then able to start doing my own job releases and helping to answer questions for any ctors about the job. I also had the opportunity to work with the Purchasing Department Working alongside Jeff Dohm, Purchasing Manager, and the Director of Purchasing Sean on, to learn how to build relationships with our sub-contractors and how to negotiate em so when estimating releases a job, all the material and cost is correct. Finally, I was able to work in the Data Build side of operations with Ken Dohrn, Construction Services nager. In the Data build department, I had the opportunity to do a full takeoff of all four elevation on our new plans (that management would be rolling out in the end of August) and creating options within that plan for customization within the home. I incorporated what I learned in estimating and what I learned in purchasing to complete a full data sheet to upload into ECI with new selections of new plans for our sales team members.

material/serviced. Mr. Bernard also took me out into the filed multiple times a month to see the various stages of construction and why it is important to send purchase orders out quickly. I learned that construction does not slow down for anyone or anything. Out in the field I got to see our concrete sub-contractors pouring a partial basement (Figure 7).

In the Purchasing Department I worked along side purchasing manager, Jeff Dohrn and purchasing director Sean McCutcheon. This was an interesting department to work with because it maintains all the costs from our vendors and inputs them into the computer system, we use called MarkSystem. Initially I would help Mr. Dohrn and input price increases from our vendors and update the purchase orders or create variance purchase orders. Variance purchase orders are created when construction has already been completed or if the original purchase order had been paid and there was additional cost. I was able to begin networking in the purchasing department not only during my communication through emails with our vendors but also when we held vendor events. This was exciting to do because I got to meet the vendors in person and observe how business is discussed in a social setting. I found this to be beneficial because we do not experience/learn this in school, Mr. McCutcheon had me sitting in on our vendor negotiation meetings towards the end of my internship. I took notes down, but I was able to witness negotiations and counter offers for varied materials and labor costs that affect our business During these meetings we also did group takeoffs with our vendors on roofing material and ending them out to quote. I was able to help create a takeoff sheet that anyone in the operation department could utilize for takeoffs on a job without having to send them out to quote

In the Data Maintenance department I worked with construction services manager, Ken Dohrn. This was the most difficult department to work in because it affects all the information that is in the MarkSystem for the data build of all 15+ plans we offer. I did not work in this area until my last three weeks. Mr. Dohrn felt that I was ready to begin some of my own data building. So, they had eight new plans they were going to be rolling out within the next few weeks and asked me to do my own takeoff start to finish. This was very fulfilling to do because I used the knowledge I learned from the Estimating Department, such as reading prints and checking the sheet for drafting errors, and the Purchasing Department, such as reaching out to vendors for quotes on lumber and HVAC. I utilized excel and Auto Desk Design to conduct my takeoffs. After assisting on these new plans I began building options for the plans for customers to select. Options such as black interior and black exterior windows, nine foot first floors, and flooring upgrades.

V. Documentation:



Pictured above: Figure 1. A spreadsheet I worked on in the Data Build department for a custom option for Black Exterior and White Interior Windows instead of White Exterior and White Interior Windows.

Pictured to the Right: Figure 2. The ECI MarkSystem that is used by operations and sales. This is how data is changes, imported and exported.



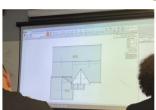


Pictured to the Left: Figure 3. Microsoft Team Groups that we use to communicate and share spreadsheets.

Pictured to Right: Figure 4. Construction prints for a basement. This was used to calculate the total tons of concrete and gravel needed to order when sending the purchase order out to our subcontractors.



Pictures to the Left: Figure 5. Construction meeting on how to calculate roofing material. (Software used: Autodesk Design)



Pictures to the right: Figure 5. My workstation during a job release. This is when I review the plans and the customers selections to ensure the prints are correct. I am the last person to see these and check before they go into the filed, so it holds me accountable to find all or any errors printed by drafting I am also looking to see if what is on the prints were paid for by the customer.





Pictured to the left: Figure 6.
Even though I worked in the office my VP of Operations made sure I went into the field to see how we operate outside the office as well. This was great to see when it was a job, I helped release into the field.



Pictured above: Figure 7. Even though I worked in the office my VP of Operations made sure I went into the field to see how we operate outside the office as well. This home just finished pouring concrete and laying gravel for the basement.

Pictured to the Right: Figure 8. Vendor Lunch appreciation.

I was able to meet all our vendors and start networking
and building relationships face to face.



Evaluation

What effect has your work experience had in your understanding of your course work?

I think this work experience has not only reinforced my understanding of my course work but also made me more confident when entering this field in my near future. The courses that IUPUI offers through the Construction Management degree has made me well prepared when entering my internship at Davis Homes. With the experience I have gained through this internship, and with what I have learned through IUPUIs Cost Estimating, Quantity Takeoff, and the basic understandings courses of construction such as reading construction prints, will not only help me in moving forward as estimating as a career path but providing me real life experiences to learn from. I strongly believe that if I did not complete this internship, I would have a more challenging time starting right out of college understanding these concepts in actual practice.

. What specific courses and theory did you apply during your work session? Explain

During my work session at Davis Homes in their Estimating department I feel that some of the specific courses that IUPUI offered that I utilized the most in my day-to-day operations were Cost Estimating, Quantity Takeoff, Strength of Materials, and Contract and Administration and Specifications. I was able to utilize Quantity Takeoff in the Estimating department when conducting Concrete takeoffs (Figure 4) and Roof Take offs (Figure 5). I was able to use the spreadsheets I created in Quantity Takeoff and share it with my department to minimize the amount of time needed to conduct a full takeoff. I used Cost Estimating in both the Estimating and Purchasing department when adding cost to my takeoff and understanding the rule thumb in

How appropriately did your supervisor/ company evaluate your progress?

I asked in the beginning of my internship to have at least a monthly meeting on my job performance and how I can become a better worker in estimating. We thankfully were able to meet about twice a month and discuss my performance in each department and that was typically when they would assign me more duties and responsibilities. I also was able to get a one-on-one with my COO and interview him and while in that interview he told me what he has observed and that I have tons of potential in my career.

What was your favorite part of the work experience?

My favorite part of the work experience was beginning my networking in the industry and meeting so many amazing people and building relationships with them. During my internship at Davis Homes we had multiple events within the company and outside the company which has helped me like I said build relationships with coworkers and with our sub-contractors. I had the opportunity to also join in different events through residential construction such as BAGI (Builder Association of Greater Indianapolis) and the Realtor Association with a fellow coworker France Williams (Figure 8)

How might your employing company improve its Co-op / Internship Program?

Davis did a respectable job for its internship program. I worked in the office this summer and was able to go out into the field about once a month (Figure 6 & 7). I would say that incorporating more time into the field even though I was there for estimating. I feel that no matter what department you are working in having field experience will always be beneficial. If I were given more time in the field, I would understand what we are doing in office better or even could help to fix something we may be missing in office.

construction with pricing. Contract Administration helped me understand things such as processing VPO's (Variance Purchase Order) and following a schedule for a project.

· Was the internship or co-op work session challenging? Why?

I felt that in the beginning of my internship it was challenging to learn ECI MarkSystem (Figure 3) since I have not worked with that program before. It was challenging to at first to get my voice when sitting in operation meetings and pre-construction meeting since it was mainly men, and I was the youngest person in the room. I finally about halfway through the internship I started asking my questions and providing my feedback on topics which I feel has earned me more respect from my coworkers and upper management. I am a very adaptive learner when I am enthusiastic about it, so this is what led to me working in all departments in the operation work at Davis Homes. This was challenging learning to balance three different work types and work loads from the three different managers. I did not let this stop me instead I worked hard and asked for help when I needed it.

How well did your education prepare you for the experience? What changes if any

My education did an outstanding job at preparing me with what they could before entering the job field. School helps you get the baseline, and the job will teach you more and give you the experience you need for to accomplish the future. I do not feel that any changes really need to be made to the program. There are some courses that are covered by others that do not need to be apart of the program. The only change I think that could be made is adding a course that would help with understanding emotional intelligence and learning how to talk to different personality types.

What conclusions have you drawn based on your work experience that may help you in the future?

Based on my work experience here at Davis Homes I found that I may have a passion for residential construction. I will have a challenging time before graduation deciding what path I would like to follow since I have worked in both residential and commercial projects. I have learned that I would like to be apart of a company that is close and like a family. Having a company with good ethics and culture is especially important to me, and Davis Homes has wonderful people with support that want I have. Regardless of commercial or residential I know that I will want to work towards a management role in estimating then moving to a VP in my future. Career growth will be something I will be looking in a company so I can accomplish my own career goals but while helping my company make tomorrow a better day in this industry.

Work Report Rubric (2)		
Criteria	Ratings	Pts
Title Page Complete? view longer description		5 / 5 pts
Documentation Included? view longer description		5 / 5 pts
ntroduction Included? view longer description		5 / 5 pts
Discussion Included? view longer description		5 / 5 pts
Did the student reflect and identify lessons? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description		5 / 5 pts
Supervisor's Rating (Unsatisfactory, Below Average, Satisfactory, Above Average, Outstanding, N/A) view longer description		5 / 5 pts
Would Student Accept a FT Position view longer description		5 / 5 pts
Was the information clear and orderly? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description		5 / 5 pts
Did the student use an appropriate writing style? (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description		5 / 5 pts
Overall, I found this report to be: (Unsatisfactory, Below Average, Satisfactory, Above Average, Superior) view longer description		5 / 5 pts
Γotal Points: 50		I

Course Assessment Report

Course: CMGT 39000 - Construction Experience III (Internship)

Academic Term: Fall 2020, Summer 2022 (Direct Measures)

Instructors: Career specialists in the Career Services at the Purdue School of Engineering and

Technology

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 1 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). A 92% ranking was achieved for this SLO.

Term	ACCE SLO 1	Raw Score (1 – 5)	Percent
F 2021		4.5	90%
S 2022	Create written communications appropriate to the construction discipline.	4.36	87.2%
F 2022	construction discipline.	4.7	94%

Direct Measures

The Direct Measure for SLO 1 was the Work Report compiled from three semesters, as indicated below. The maximum grade (points) for the Work Report is 200 during the Fall 2020 semester. The summer 2022 semester used 50 points scale as shown in the following table.

Term	N	Criteria	Average Percent	Target Percent
Fall 2020	5	Work Report	89% (177.4/200)	75%
Summer 2022	25	Work Report	93% (46.54/50)	75%

It was decided that the overall average of the total grades should be at least 75%.

The Indirect Measure (90.4 %) and the Direct Measure (91%) indicate that the target value was met. The IUPUI Course Evaluations were very positive. For example, students were asked, "Overall, I learned a great deal from this class." The composite response for the three semesters (n=25) was 3.92 on a 4-point scale.

Proposed Actions for Course Improvement:

All academic programs in the School of Engineering and Technology use the Career Center to administer their internships, whether they are required as part of the curriculum or are an elective course. The CM program requires one credit internship course as a part of the Plan of Study. The format of the course has been standardized, but there is room for flexibility, based on the needs of an academic program.

The following improvement action items can be implemented for the course:

- Educating internship students industry adopted software programs to manage field documents prior to the internship course
- Updating and archiving a weekly internship report in Canvas
- Conducting in-person employer interview
- Revising a report template to standardize the final work report
- Creating an open discussion board to share internship experience

Student Learning Outcome 2

Create Oral Presentations Appropriate to the Construction Discipline

Introduction

CMGT 44000 - Project Management Capstone requires students to work in groups to create a cost estimate, a construction schedule, a safety plan, a waste management plan, etc. for a typical construction project. Project binders and oral presentations are also required. In addition, there are several individual assignments (resume, risk management, weekly reports, etc.).

In the capstone course, construction students work as a group culminating in a final oral presentation. Each group is evaluated on their presentation (content, visual aids, etc.). In addition, each student is evaluated on their oral presentation. Each student is evaluated individually at least twice by the group industry mentor, one faculty member. Select IAB members in attendance at the presentations may also be recruited to serve as an evaluator.

Assessment Methods

For CMGT 44000 during the group presentations, each student is assessed individually on their part of the oral presentation to address SLO 2. The Direct Measure and the Indirect Measure are as follows.

- Direct Oral Presentation (individually assessed)
- Indirect ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

SLO 2 - Report Content

Subsequent sections of this SLO Report document the following:

Indirect Measure (ACCE Student Learning Outcome Survey)

Direct Measure

Oral Rubric (grading criteria)

Graded Student Evaluation of the Oral Presentation (using the Oral Rubric)

Assessment Report for SLO 2

Indirect Measure

The Indirect Measure for SLO 1 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the course assessment report (found at the end of this SLO report).

Direct Measure

The individual assessment of each student for the oral presentation is the Direct Measure for SLO 2 which happens on "Capstone Day" typically the last Friday of the semester. Prior to the oral presentation, much work must be accomplished to prepare each student for the presentation.

Once the groups are formed by the course instructors, each student assumes a role. The five (5) predesignated roles are: Project Manager, Superintendent, Estimator, Scheduler, and Project Engineer. Students are provided with an outline listing the responsibilities for each role. If a group has less than 5 members, one student assumes two roles. If a group has more than 5 members, the additional student(s) assumes an Assistant role to the predesignated roles.

At the half-way point of the class, students receive a detailed outline of the oral presentation and includes the following major categories: Company Identification; Project Identification & Scope; Project Administration; Scheduling; Project Costs and Finances and Closing (Summary) Statement. The outline is completed by each group and is reviewed by the course instructors and the group mentor. Several iterations of the outline occur over the course of several weeks. The outline is then converted into the oral presentation based on the following requirements.

- 1) Based on the team's understanding of the project requirements, drawings, and project manual, develop a verbal presentation of the project that represents the company's plan for the construction of the project.
- 2) Every team member must participate in the verbal presentation. It is presumed each student will present information that corresponds to his/her job title. Each member should be prepared for questions, from the guest evaluation panel, that could address each team member's area of responsibility.
- 3) Visual aids are required. A PowerPoint Presentation shall be used to provide a platform for presenting the information.
- 4) Each group will have 20 minutes to present the verbal proposal presentation. Each non-presenting group will wait in a staging area outside of the presentation room prior to their scheduled time. No group will be allowed to hear another group's presentation. Documents and information generated by each group are considered proprietary.

Approximately two weeks before the final presentation, all groups participate in a "dress rehearsal" of the oral presentation which is attended by faculty and the group mentors. Comments and suggestions from the reviewers assist the students and groups in developing the final oral presentations.

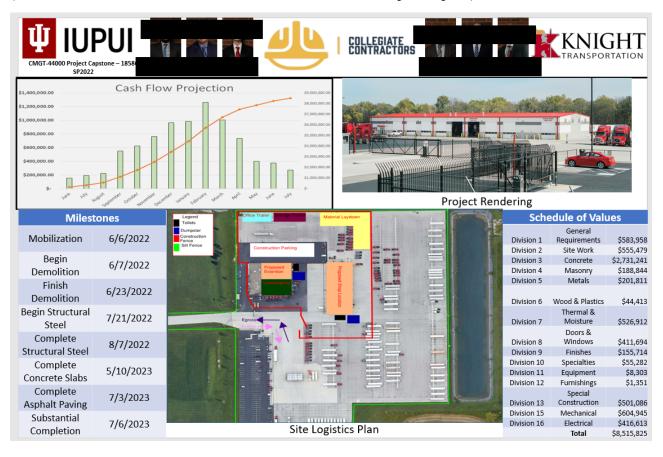
During the final presentation, each student is evaluated by at least two reviewers: the group mentor, one faculty member, and (sometimes) a member of the CM IAB. The reviewers used the individual Oral Presentation Rubric presented on the following page.

Direct Assessment Rubric

Mentor's Name	CMGT 4400	CMGT 44000 - Oral Presentation Rubric - SP 22	-SP 22	
STITUENT'S NAME:				
or other careers.				
NONVERBALSKILLS	12	10	8	9
EYE CONTACT	Holds attention of entire audience with the use of direct eye contact, seldom looking at notes.	Consistent use of direct eye contact with audience, but still returns to notes.	Displayed minimal eye contact with audience, while reading mostly from the notes.	No eye contact with audience, as entire report is read from notes.
BODY LANGUAGE	Movements seem fluid and help the audience visualize.	Made movements or gestures that enhances articulation.	Very little movement or descriptive gestures.	No movement or descriptive gestures.
POISE	Student displays relaxed, self-confident nature about self, with no mistakes.	Makes minor mistakes, but quickly recovers from them; displays little or no tension.	Displays mild tension; has trouble recovering from mistakes.	Tension and nervousness is obvious; has trouble recovering from mistakes.
NONVERBAL SKILLS POINTS	out of 36 points			
IMENTS:				
VERBALSKILLS	13	10	œ	9
ENTHUSIASM	Demonstrates a strong, positive feeling about topic during entire presentation.	Occasionally shows positive feelings about topic.	Shows some negativity toward topic presented.	Shows absolutely no interest in topic presented.
ELOCUTION	Student uses a clear voice	Student's voice is clear.	Student's voice is low.	Student mumbles, incorrectly
	and correct, precise pronunciation of terms so that all audience members can hear presentation.	Student pronounces most words correctly, Most audience members can hear presentation.	Student incorrectly pronounces terms, Audience members have difficulty hearing presentation.	pronounces terms, and speaks too quietly for the audience to hear.
VERBAL SKILLS POINTS:	out of 24 points			
IMENTS:				
CONTENT	12	10	8	9
SUBJECT KNOWLEDGE	Student demonstrates full knowledge by answering all questions with explanations and elaboration.	Student is at ease with expected answers to all questions, without elaboration.	Student is uncomfortable with information and is able to answer only rudimentary questions.	Student does not have grasp of information; student cannot answer questions about subject.
ORGANIZATION	Student presents information in logical, interesting sequence which audience can follow.	Student presents information in logical sequence which audience can follow.	Audience has difficulty following presentation because student jumps around.	Audience cannot understand presentation because there i no sequence of information.
MECHANICS	Presentation has no misspellings or grammatical errors.	Presentation has no more than two misspellings and/or grammatical errors.	Presentation has three misspellings and/or grammatical errors.	Student's presentation has four or more spelling and/or grammatical errors.
CONTENT SKILLS POINTS:	out of 36 points	TOTAL POINTS:	out of 96 points	

Student Work Example

(Poster Presentation and Oral Presentation PPT is available upon request)



Student Presentation Grading Example

Mentor's Name:

CMGT 44000 - Oral Presentation Rubric - SP 22

FAC TO PROJECT MANAGER

STUDENT'S NAME:

ASSISTANT PROJECT MANAGER

NONVERBAL SKILLS	12	10	8	6
EYE CONTACT	Holds attention of entire	Consistent use of direct eye	Displayed minimal eye	No eye contact with
	audience with the use of	contact with audience, but	contact with audience, while	audience, as entire report is
	direct eye contact, seldom	still returns to notes.	reading mostly from the	read from notes.
	looking at notes.		notes.	
BODY LANGUAGE	Movements seem fluid and	Made movements or gestures	Very little movement or	No movement or descriptive
	help the audience visualize.	that enhances articulation.	descriptive gestures.	gestures.
POISE	Student displays relaxed,	Makes minor mistakes, but	Displays mild tension; has	Tension and nervousness is
		quickly recovers from them;	trouble recovering from	obvious; has trouble
	self, with no mistakes.	displays little or no tension.	mistakes.	recovering from mistakes.
20		The second secon		

NONVERBAL SKILLS POINTS: 28 out of 36 points

COMMENTS:

VERBAL SKILLS	12	10	8	6
ENTHUSIASM	Demonstrates a strong, positive feeling about topic during entire presentation.	Occasionally shows positive feelings about topic.	Shows some negativity toward topic presented.	Shows absolutely no interest in topic presented.
ELOCUTION	Student uses a clear voice and correct, precise pronunciation of terms so that all audience members can hear presentation.	Student's voice is clear. Student pronounces most words correctly. Most audience members can hear presentation.	Student's voice is low. Student incorrectly pronounces terms. Audience members have difficulty hearing presentation.	Student mumbles, incorrectly pronounces terms, and speaks too quietly for the audience to hear.

VERBAL SKILLS POINTS: 22 out of 24 points

COMMENTS: _____

CONTENT	12	10	8	6
SUBJECT KNOWLEDGE	Student demonstrates full	Student is at ease with	Student is uncomfortable	Student does not have grasp
	knowledge by answering all	expected answers to all	with information and is able	of information; student
	questions with explanations	questions, without	to answer only rudimentary	cannot answer guestions
	and elaboration.	elaboration.	questions.	about subject.
ORGANIZATION	Student presents information	Student presents information	Audience has difficulty	Audience cannot understand
	in logical, interesting	in logical sequence which	following presentation	presentation because there is
	sequence which audience can	audience can follow.	because student jumps	no sequence of information.
	follow.		around.	
MECHANICS	Presentation has no	Presentation has no more	Presentation has three	Student's presentation has
	misspellings or grammatical	than two misspellings and/or	misspellings and/or	four or more spelling and/or
n 127	errors.	grammatical errors.	grammatical errors.	grammatical errors.

CONTENT SKILLS POINTS: Dout of 36 points

TOTAL POINTS: Out of 96 points

COMMENTS: God CLEAR PRESENTATION, A LITTLE HORE ENTHURHEN TOWARDS PROJECT, MOVEMENT & GESTURES

WILL NEED SELL PRENTECT, SCRIPT FELT A LITTLE READ

Assessment Report for SLO 2

Course: CMGT 44000 - Project Management Capstone

Academic Terms for Evaluation: Fall 2021 & Spring 2022

Instructors: Marvin Johnson & Dan Koo

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 2 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 87% was achieved for SLO 2.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021	2. Create oral presentations appropriate to the construction	4.375	88%
S 2022	discipline	4.32	86%

Direct Measures

The Direct Measure for SLO 2 was assessed using the Oral Presentation Rubric (96 pts.). The average grade and percent are presented below.

Term	N	Criteria	Average Grade (96 pts)	Average Percent	Target Percent
Fall 2021	8	Oral Presentation	82.1 points	85.6 %	75%
Spring 2022	24	Oral Presentation	84.7 points	88.2 %	75 %

After the initial ACCE accreditation for the CM program, it was decided that an overall average of the total grades should be at least 75%.

For the Fall 2021 semester, the Indirect Measure was 88% and the Direct Measure was 85.6%. Assuming an equal weight for indirect and direct measures the composite grade was 86.8% indicating that the target value was met.

For the Spring 2022 semester, the Indirect Measure was 86% and the Direct Measure was 88.2%. Assuming an equal weight for indirect and direct measures the composite grade was 87.1 % indicating that the target value was met.

There were more than 40 attendees at the final presentation and included IAB members, faculty, former students and guests. Verbal response from the audience can be summed up in just one comment. "The presentations just keep getting better every year."

Proposed Actions for Course Improvement:

The complete Faculty Course Assessment Report for CMGT 44000 is included in the appendix for the Quality Improvement Plan. The following proposed actions documented here relate specifically to SLO 2 - Create Oral Presentations.

After discussions with the faculty, group industry members, and IAB members, the course instructors propose a few modifications for the following course offering.

- Solicit comments from the reviewers on suggestions for improving the rubric.
- Minor wording changes in the rubric and upgrade point values.
- Distribute the rubric to the reviewers a week before the presentations.

Student Learning Outcome 3

Create a Construction Project Safety Plan

Introduction

CMGT 42000 - Safety and Inspection is a study of safety regulations, practices, policies and procedures required for construction sites and projects. Topics include: accident investigation, record keeping, OSHA reporting requirements, inspections. Identification of hazardous conditions, and hazard analysis and safety plans.

This course prepares students for challenges they may experience in the construction workplace, including issues of ethics and corporate responsibility. Students will have the tools necessary to promote safety and build a consensus for safety in their organization.

Assessment Methods

For CMGT 42000, two methods of assessment are used for SLO 3, Direct and Indirect.

Direct - Safety Plan

Indirect - ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

SLO 3 Report Content

Subsequent sections of this SLO Report document the following.
Indirect Measure (ACCE Student Learning Outcome Survey)
Direct Assessment
Safety Plan Rubric
Graded Student Safety Plan (using the rubric)
Course Assessment Report

Indirect Measure

The Indirect Measure for SLO 3 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 3 (found at the end of this SLO report).

Direct Assessment

Direct Measures

The Direct Measures for SLO 3 are assignments that include:

 Safety Plan - Once the assignment of the Safety Plan was presented and class feedback given during scheduled time, the final safety plan was finalized by the student and relevancies and completions of areas were determined by the course instructor and then modified by means of a class discussion.
 The final safety plans were determined and graded. Students then had to submit in proper formatting required descriptive information (see areas topics of safety plan) into practical construction project specifications. Students had to document project safety measures, communication understanding / strategies and "lessons learned."

Graded Student Work

The assignments are not "marked up" since these assignments were graded in Canvas. The grading criteria for each assignment have not been created in Canvas (yet). The course instructor completed the grading for each assignment using the grading criteria. The grading criteria and any instructor notes were sent to the students via the "Comment" section in Canvas using "SpeedGrader." An example of how it looks in Canvas is shown after the grading criteria for the first two assignments. The "Comments" in Canvas do not reproduce well, which is why just the "graded" grading criteria is provided for the last three assignments.

The following pages of this report contain the student work (Safety Plan) and the completed grading rubric that was used to grade the student Safety Plan.

Student Assignment Rubric (100 points)

Criteria	Exceptional 16-20	Average 11-15	Below Average 6-10	Poor 0-5
Company Information: Name, Logo, Mission, Vision and Strategy are clearly identified				
A clear company commitment to safety and health is documented				
A detailed plan to encourage worker participation is described				
A section identifying the risks of potential hazards is included				
A detailed safety education and training plan is provided				
A complete program evaluation and Improvement plan is described				
A multi-employer (subcontractor) communication section is clearly identified				
Safety plan contains title page and table of contents. Each section is well documented with individual detailed action plans pertaining to specific industry				
Proper spelling, grammar and punctuation are used throughout. Font and spacing support overall neatness				
Safety plan contents are clear, concise and complete				

SAFETY PLAN

Name:		
		_

Industry: General Contracting/Construction, Building, Transportation, and Utilities

Location: Indianapolis, IN – SR 37, I465

Size: 500+ employees

Mission Statement: To lead the construction services industry by offering clients the highest level of internal expertise, safety, a fully integrated suite of services and a family approach to business. Vision: Providing high standards of ethics, quality, and safety while operating a fair balance of responsibility, profitability, and citizenship.

Business Strategy: Through the three divisions Walsh Construction, Archer Western, and Walsh Canada, Walsh Group aims at providing infrastructure in the safest way possible, as safety and efficiency is our goal. Walsh Group is a General Contractor that deals with both vertical and horizontal construction, mainly dealing with public works.

Safety Program:

I. MANAGEMENT LEADERSHIP

- 1. Communicate your commitment to a safety and health program:
 - a. Safety is our culture. Protecting the lives of our clients, employees, subcontractors, and the public is our greatest value and guides our philosophy.
 - b. Our leaders recognize their responsibility to establish and maintain exceptional worksites.
 - c. Our commitment is proven and demonstrated through our award-winning safety performance and guided by a Core Safety Program.
- 2. Define program goals:

- a. Training: Training provides leaders with the knowledge and understanding of he tools that maintain safety systems and processes.
- b. Planning: Planning identifies hazards and risks of major operations then allows for detailed evaluations. Planning minimizes risk while improving quality and operations.
- c. Measuring: Accountability is critical to success. Each project manager's safety performance is measured annually to a higher level of performance, they have to get a higher level of relating.
- d. Relating: Each project team member is obligated to conduct weekly interventions with trades persons. These interventions are a powerful tool that builds trust and creates a holistic working environment.

3. Allocate resources:

- a. Estimating team will work with Safety to properly budget labor rates and safety equipment materials.
- b. There will be adequate management/supervisors to ensure at least one competent person is overseeing a site.
- c. Safety team will be responsible for creating required safety review meetings, safety recap presentations, safety statistics, and guiding the program holistically
- d. Safety team and project managers will be responsible for training of all employees of safety requirements, training for tools and equipment, and means and methods of working while being safe.

4. Expect performance:

- a. Recognize and reward employees for undergoing training programs. Employees that hold an OSHA 30 will be given 2% bonuses at the end of the year.
- b. Management team expected to conduct random inspections on the jobsite.
- c. Conduct bi-weekly team meetings on the job site to discuss upcoming potential safety hazards on-site and provide briefing for safety expectations and procedures for upcoming tasks.
- d. Conduct bi-annual companywide presentation for safety awareness and education. A quick 10 question quiz will be conducted following the safety presentation.

II. WORKER PARTICIPATION

- 1. Encourage workers to participate in the program:
 - a. Prior to the start of project, a member of the safety team will meet with the management crew of the project to discuss safety specifics for the job. Crew members will be encouraged to offer suggestions, concerns, past experiences, etc.
 - b. Each project management team will conduct meetings with each crew on-site to discuss specific safety procedures and training for upcoming work.
 - c. Each employee will be given a copy of the company safety plan and is encouraged to review OSHA guidelines.
 - d. Employees are encouraged to email a member of the safety staff with any ideas they may have at any time that may improve the safety of Walsh employees and subcontractors.
 - e. Crew teams will be provided lunch each quarter provided work done with no injuries.
- 2. Encourage workers to report safety and health concerns:

- a. Implement a phone app for PMs to report near misses, injuries, illnesses, etc. and also to conduct inspections.
- b. Set up safety hotline where any employee can call anonymously to report unsafe conditions with no repercussions to said employee. Calls will be investigated immediately
- c. Create a "speak up" initiative that allows ALL workers to speak up in the event of potential hazards without worry of retaliation and encourage employees to participate with posters, hard hat stickers, and other marketing means
- 3. Give workers access to safety and health information:
 - a. Job Hazard Analysis are performed and documented for each jobsite, and are discussed prior to the start of work with the crew as well as posted in the site trailer or other common area
 - b. Incident investigation reports are sent via email to all employees ASAP after an incident occurs, detailing the type of accident, and what field circumstances led to the accident and how it can be prevented
 - c. Manufacturer and OSHA required safety information is available to workers in a common area, such as the site trailer (SDS's, equipment manufacturer recommendations, etc.)
- 4. Involve workers in all aspects of the program:
 - a. Allow any interested employees to get involved with the Safety Committee
 - b. Offer pay incentive for labor teams to undergo safety training and be a part of the Safety Committee.
 - c. Treat semi-monthly Safety Review Meetings as a round table where any employee can voice ideas, opinions, concerns
 - d. Encourage employees to communicate their ideas to the Safety team at any time via email, or a personal meeting
- 5. Remove barriers to participation:
 - a. Bi-monthly, all team members will organize meeting during regular hours and discuss safety.
 - b. Project leaders will be reported and investigated if safety concern is dismissed after employee showing concern.
 - c. Anonymous safety tip line is available at any time for employees to voice their concerns anonymously if they choose.
 - d. Safety team will provide timely feedback for employee's inquiries.

III. HAZARD IDENTIFICATION AND ASSESSMENT

- 1. Collect existing information about job site hazards:
 - a. Results of JHA's will be analyzed to determine trends for different types of work.
 - b. Before beginning work, PM teams and safety teams will meet to discuss possible job site hazards. Job site hazards will then be relayed to project teams prior to work.
 - c. Results of JHA's from previous projects will be analyzed and compared to current projects.
 - d. PM team and Safety Committee will conduct meeting minutes and notes will be cc'ed to the Safety team
- 2. Inspect the job site for safety hazards:
 - a. Safety Handbook will clearly define the minimum number of regular inspections for varying work.

- b. Barriers must be in place to protect workers and civilians from oncoming traffic.
- c. All employees must be wearing proper safety equipment: hardhat, high-vis, safety glasses, etc.
- d. All heavy equipment teams will be given proper communication devices.
- e. Inspections will be conducted using Procore and follow the same protocol, with sections for notes.
- f. Cranes and other heavy equipment will be inspected daily for proper foundation and outrigging, mechanical concerns, and to ensure that the lift has been approved by the engineer on staff.
- g. All means of ingress and egress will be inspected.

3. Identify health hazards:

- a. Heavy vehicle transportation and movement.
- b. Pedestrian vehicle transportation.
- c. Excavation, trenching collapse.
- d. Improper ingress and egress in trenching systems.
- e. Misuse of PPE, exhaustion, exposure to extreme heat or cold, working in dangerous weather,

4. Conduct incident investigations:

- a. If an accident should occur, all work in the area will cease immediately and the employee must be screened for first aid or emergency response. Safety Director will be notified as soon as possible after affected employees are screened and stabilized.
- b. The Safety Director will respond immediately to the scene and begin taking photographs and speaking to witnesses to understand the situation that led to the incident. The Director will continue to investigate until the situation is clearly understood. Work will not resume until investigation is complete.
- c. The Safety Director will determine the root cause of the incident. Training programs will be conducted to review safety before work begins. Safety Director will send an email to all Walsh management detailing what happened and how to avoid it from happening again.
- 5. Identify hazards associated with emergency and routine situations:
 - a. Discuss and host training on the hazards and remedial protocol of trenching collapse, worker injury from heavy equipment, and injury from weather
 - b. Host regularly scheduled emergency drills with safety teams and ensure all project teams follow their emergency protocol and procedures.
 - c. Train field Operations staff on weather emergency protocol and ensure all staff is clear on what weather constitutes a stop work (i.e. lightning, flooding)
- 6. Characterize the nature of identified hazards, identify interim control measures, and prioritize the hazards for control:
 - a. Hazard trenching collapse. Level of threat to workers: moderate danger to workers. Interim control: Ensure that proper means of ingress and egress are established. Ensure that all trenches meet OSHA standards according to slope of trench, and all workers in the trench are protected by means of trench box.
 - b. Hazard of worker injury from heavy equipment. Level of threat to workers:

 Moderate to high. Interim control: ensure barriers are in place to separate the job site from pedestrian traffic. Ensure that all workers are aware of the dangers of working near heavy equipment and have full understanding of the blind spots of

- heavy equipment. All heavy equipment operators shall be given proper communication devices. All workers are wearing proper PPE such as high-vis, hard hats, steel toe boots, etc.
- c. Hazard of injury from weather. Level of threat to workers: low to moderate. Interim control: all workers must have a basic understanding of the dangers of weather and conditions in which they should not be at work. Weather hazards are more prevalent in thunder/lightning storms, heavy gusts of wind, flooding.

IV. HAZARD PREVENTION AND CONTROL

- 1. Identify control options:
 - a. During the safety meeting prior to the start of work, workers will be encouraged to offer their input on safety measure's feasibility and effectiveness, as well as offer other safety strategies they believe would prove beneficial.
 - b. Daily meetings will be held prior to daily work to stretch and discuss tasks of the day, as well as safety concerns
 - c. Safety team will evaluate and record employee's ideas that are submitted through email and pitched to PM teams during semi-monthly safety recap meeting and implement as appropriate.
 - d. For projects beyond Walsh's typical scope that present complex safety hazards, Safety team should consult with other professional safety organizations

2. Select controls:

- a. Hazards due to heavy equipment will be suppressed by requiring certification/licensing for each operator and isolating on-site crew members from the lift area, as well as conducting daily inspections of the equipment. To protect workers and pedestrian traffic, barriers must be in place when constructing near traffic. To protect workers from moving heavy equipment, proper training will be given to each worker to ensure proper understanding of blind spots, and to avoid radius of equipment when in use.
- b. Hazards due to excavation and trenching will be suppressed by abiding by the OSHA standards on trenching and will meet the required slope and support systems required to protect workers in the trench. Proper means of ingress and egress according to OSHA must also be established and inspected before use.
- 3. Develop and update a hazard control plan:
 - a. The highest priority is safety training. When there are a lot of moving parts on site it is easy to forget surroundings and basic safety procedures. Each employee will be given extensive training of protocol and procedures, understanding the hazards on the job site, how to prevent hazards from occurring, and how to respond to a hazard or emergency.
 - b. The next highest priority is machine safety. First, barriers must be in place to protect pedestrian traffic from onsite equipment and workers. Inspections before daily use must be done on all equipment to ensure that there are no hazards to employees.
 - c. The following priority is trenching safety. Hazards are prevalent when equipment is working above, and soils are likely to collapse without proper safety equipment.
 - d. With the implementation of new controls, the Safety team will track the effectiveness and discuss during semi-monthly meeting
- 4. Select controls to protect workers during non-routine tasks and emergencies:

- a. PMs will monitor the weather daily as well as be able to identify emergency weather situations and be trained on procedure to keep workers safe during these events
- b. In case of injury on site, trained employees will give first aid response if needed, and emergency transportation to a hospital will be provided if needed. First aid kits will be provided and stored in the job site trailer.
- c. It is up to each employee to monitor their sickness and gauge whether or not their illness will become a hazard to fellow employees. If employee is visibly sick, it is the responsibility of fellow workers and the management team to respond by sending the employee home or to medical care and investigate if other employees have been contaminated.

5. Implement selected controls on job sites

- a. Weather logs will be tracked through Procore and will be communicated to the entire project team. Logs displaying poor and dangerous weather will be exhibited as evidence if workers are mandated to work during it.
- b. Employees that wish to be first aid certified will be trained by safety professionals. Training will be paid for and provided by the company. First aid kits will be serviced monthly, ensuring that all first aid apparatus will be properly provided.
- c. In the case of Covid-19, employees will be subjected to a thermometer test to gauge a fever. If showing symptoms, employee will be sent home and surrounding employees must take a negative Covid test to ensure safety. If sick, workers are prohibited from working until two negative Covid tests, or two weeks following the first positive test. All other minor sickness will be gauged by severity by the employee in question and the PM team.

6. Follow up to confirm that controls are effective:

- a. Surveys will be conducted with anonymous response to accurately gauge employee's reaction and perceived effectiveness of the controls
- b. Records of accidents and near misses will be kept before and after implementation to see results with a true metric
- c. During monthly meetings, workers will be asked how they feel about the safety measures and if they feel that anything could be done differently or better. Feedback about safety plan will be timely sent to the safety team.

V. EDUCATION AND TRAINING

- 1. Provide program awareness training:
 - a. Every new hire will receive the training defined in the Safety Handbook. There is basic safety training for all employees, and specialized safety training that is designed for specific roles and duties. Safety training will include how to properly wear PPE in addition to general rules of thumb of safety on the job site.
 - b. Workers will be required to maintain their OSHA 10 status at all times, workers who maintain an OSHA 30 will be eligible for safety bonuses.
 - c. Safety refreshers will take place following accident on site. All employees may be subject to random safety quizzes at any point on the job. If safety quizzes are failed, employee cannot resume work until properly trained and fully understands safety protocol.
 - d. Subcontractors are expected to uphold their own safety protocol, but will be subjected to training if PM team feels safety is lacking.

- 2. Train employers, managers, and supervisors on their roles in the program:
 - a. Upper management will be expected to set an example while in the field and follow all protocol that field laborers do.
 - b. Upper management will be expected to be familiar with their responsibilities as outlined in the OSH Act, as well as techniques for recognizing hazards and ways to avoid them.
 - c. If employees feel as the PM team does not properly uphold safety regulations or concerns, employees are welcome and encouraged to send anonymous messages expressing their concern to the upper management and safety team.
 - d. Upper management will need to maintain an OSHA 30 certification.
- 3. Train workers on their specific roles in the safety and health program:
 - a. Different training programs will be designed to accommodate the unique needs of working in different departments at Walsh Group.
 - b. PM teams that are responsible for on site inspections must be properly trained on Procore, as reports and inspections will be transmitted through Procore.
 - c. All employees will be given the tools they need to readily recognize hazards associated with Walsh's work and have a broad understanding of how to prevent them. All employees are encouraged to approach management with any safety questions or concerns.
- 4. Train workers on hazard identification and controls:
 - a. Workers will be made aware of some common sources of hazards associated with the work: overexertion, improper PPE, exposure to heat and cold, traffic and heavy equipment safety, trench and excavation safety, improper use of hand tools, pinch points, etc.
 - b. Workers will be trained on control measures such as PPE, proper handling of tools, weather emergency procedures, avoiding areas around heavy equipment, and the hierarchy of controls
 - c. Workers will engage in the daily huddle / morning stretch where safety considerations for the day will be mentioned.

VI. PROGRAM EVALUATION AND IMPROVEMENT

- 1. Monitor performance and progress:
 - a. Safety team is responsible for compiling statistics on type and severity of incidents, including near misses and hazards identified during inspections. PM team is responsible for logging reports and random site inspections.
 - b. Response rate and number of employee suggestions is logged.
 - c. Safety team is responsible to evaluate the time taken by PM to correct after a hazard is identified or an incident occurs.
- 2. Verify that the program is implemented and is operating:
 - a. Is the number of incidents on site going down?
 - b. Are the required number of inspections and toolbox talks being completed and logged in Procore?
 - c. Are the hazard control measures still be followed and having a positive effect on worker's safety?
- 3. Correct program shortcomings and identify opportunities to improve:
 - a. Would changes in equipment, materials, key personnel, or practices improve the safety of Walsh's workers?
 - b. Do Employee incident rates show progress from the year before?

- c. Are employee safety suggestions being evaluated and or implemented?
- d. What changes would more effectively address the issue of improving Walsh's employee's health and safety.

VII. COMMUNICATION AND COORDINATION FOR EMPLOYERS ON MULTIEMPLOYER WORKSITES

- 1. Establish effective communication:
 - a. Involve trades/employees on site with the daily huddle and stretch. Use this opportunity to discuss the potential hazards onsite across all trades on the jobsite
 - b. Project management is responsible for following the procedures set by the General Contractor to exchange information about hazards and controls implemented amongst all trades
 - c. Project management is responsible for distributing information from General Contractor pertaining to hazards that could occur as a result of non-routine procedures or emergencies, so all employees are aware
 - d. Safety team is responsible for frequent check-up on project teams to discuss any safety issues.
 - e. For each project, there will be adequate supervision/management staff available that there will always be a competent person available to make decisions and resolve day to day issues

	Exceptional	Average	Below Average	Poor
Criteria	16-20	11-15	6-10	0-5
Company Information: Name, Logo, Mission, Vision and Strategy are clearly identified	20			
A clear company commitment to safety and health is documented	20			
A detailed plan to encourage worker participation is described	20			
A section identifying the risks, evaluation, and assessment of potential hazards is included	20			
A detailed safety education and training plan is provided	20			
A complete program evaluation and Improvement plan is described	20			
A multi-employer (subcontractor) communication section is clearly identified	20			
Safety plan contains title page and table of contents. Each section is well documented with individual detailed action plans pertaining to specific industry	17			
Proper spelling, grammar and punctuation are used throughout. Font and spacing support overall neatness	18			

Student:

Course Instructor Comments:

- Great company details! Mission statement content good, best if abbreviated to 1-2 short sentences.
- Table of contents would add additional organization and structure. Excellent content in each area of safety plan, including specific details relevant to your company's industry.

20

- Excellent use of technology within plan, ie. phone app
- Very effective communication plan

Safety plan contents are clear, concise and complete

- Use caution while using acronyms, new employees may be unfamiliar.
- Overall, great plan!

Meyer Najem Construction

Construction Project Safety Plan



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SAFFTY PLAN

Name: Meyer Najem Construction Industry: General Contractor

Location: Fishers, IN Size: 125 employees

Mission Statement: Its our mission to serve our clients at the highest level possible. For us, that means digging deep (literally and figuratively) to understand our clients' vision, and together, bring that vision to

life.

Business Strategy: Crafting and creating personal relationships with our clients to make repeat customers. At MNC we know that having a safe, cost effective, and on schedule project is the ultimate goal for an company, and we are proud to say that is normal here at MNC. Our company has a team mentality and has since it was established back in 1987

Safety Program:

MANAGEMENT LEADERSHIP

Communicate your commitment to a safety and health program:

- 1. Email detailing the safety program with both a broad overview and explicit details about the safety practices that will be followed sent 2 times per year and within first 2 weeks of employment for new hires
- 2. Safety Director / Safety staff will meet with crews to discuss the implications of the safety program and specifics that relate to the specific project prior to start of work
- 3. Estimating team will be trained and directed to include safety in the estimate for every new project

Define program goals:

- 1. Host semi-monthly company-wide safety recap from Safety Director. Discussion will include a presentation over statistics gathered from the field, areas of improvement, safety concerns, praise, etc.
- 2. Increase the number of safety inspections performed by MNC employees on site to catch possible safety hazards early. Minimum requirements for safety inspections will depend on project size and/or contract amount and be detailed in Safety Handbook
- 3. Reduce injuries and accidents involving heavy equipment to zero by enforcing a review of every section lift with the engineer(s) on staff prior to performing the lift

Allocate resources:

- 1. Estimating team will work with Safety to properly budget labor rates and productivity to align with demands of performing work safely
- 2. Safety team will be responsible for creating required safety review meetings, safety recap presentations, safety statistics, and guiding the program holistically

3. Marketing team will work with Safety to create propaganda to encourage workers to engage in the safety culture of MNC and follow the proper procedures

Expect performance:

- 1. Reward employees for conducting jobsite safety inspections by conducting a draw from a quarterly prize pool for employees who exceeded their required number of inspections
- 2. Conduct company-wide semi-monthly meeting where all employees will have an opportunity to voice their ideas, and exemplary employees will be recognized
- 3. Reward crews with excellent safety performance with a special event, such as a catered lunch

WORKER PARTICIPATION

Encourage workers to participate in the program:

- 1. Prior to the start of work, a member of the safety team will meet with the crew of the project to discuss safety specifics for the job. Crew members will be encouraged to offer suggestions, concerns, past experiences, etc.
- 2. Employees are encouraged to email a member of the safety staff with any ideas they may have at any time that may improve the safety of MNC
- 3. Have a separate committee of volunteer Operations and Manufacturing team employees that will work closely with the Safety team to bridge the gap between field and office

Encourage workers to report safety and health concerns:

- 1. Implement a phone app to report near misses, injuries, illnesses, etc. and also to conduct inspections
- 2. Set up safety hotline where any employee can call anonymously to report unsafe conditions. Calls will be investigated immediately
- 3. Create a "speak up" initiative that allows ALL workers to speak up in the event of potential hazards without worry of retaliation and encourage employees to participate with posters, hard hat stickers, and other marketing means

Give workers access to safety and health information:

- 1. Job Hazard Analysis are performed and documented for each jobsite, and are discussed prior to the start of work with the crew as well as posted in the site trailer or other common area
- 2. Incident investigation reports are sent via email to all employees ASAP after an incident occurs, detailing the type of accident, and what field circumstances led to the accident and how it can be prevented
- 3. Manufacturer and OSHA required safety information is available to workers in a common area, such as the site trailer (SDS's, equipment manufacturer recommendations, etc.)

Involve workers in all aspects of the program:

1. Allow any interested employees to get involved with the Safety Committee

- 2. Treat semi-monthly Safety Review Meetings as a round table where any employee can voice ideas, opinions, concerns
- 3. Encourage employees to communicate their ideas to the Safety team at any time via email, or a personal meeting

Remove barriers to participation:

- 1. Semi-monthly, all employees will have an opportunity to meet during regular hours and discuss safety
- 2. Anonymous safety tip line is available at any time for employees to voice their concerns anonymously if they choose
- 3. Safety team will provide timely feedback for employees inquiries

HAZARD IDENTIFICATION AND ASSESSMENT

Collect existing information about job site hazards:

- 1. Results of JHA's will be analyzed to determine trends for different types of work
- 2. Surveys will be sent out to employees occasionally to glean more precise information and honest opinions
- 3. Safety Committee meeting minutes and notes will be cc'ed to the Safety team

Inspect the job site for safety hazards:

- 1. Safety Handbook will clearly define the minimum number of regular inspections for varying work
- 2. Inspections will be conducted using a cell phone app and follow the same protocol, with sections for notes
- 3. Cranes and other heavy equipment will be inspected daily for proper foundation and outrigging, mechanical concerns, and to ensure that the lift has been approved by the engineer on staff

Identify health hazards:

- 1. Every project will have a Project Specific Safety Plan
- 2. Heavy machinery will be carefully controlled to prevent accidents, and all employees will be extensively trained on how to avoid injuries heavy machines
- 3. All employees will be given proper PPE (gloves, masks, boots, etc.) to protect them when needed and the area will be monitored with permanent machines that test oxygen levels and detect harmful gases

Conduct incident investigations:

- If an accident should occur, all work in the area will cease immediately and the Safety Director will be notified as soon as possible after affected employees are screened and stabilized
- The Safety Director will respond immediately to the scene and begin taking photographs and speaking to witnesses to understand the situation that led to the incident. The Director will continue to investigate until the situation is clearly understood
- 3. The Safety Director will determine the root cause of the incident. Witnesses may be asked if they have any suggestions to avoid a similar incident

occurring. Safety Director will send an email to all of MNC detailing what happened and how to avoid it from happening again

Identify hazards associated with emergency and routine situations:

- 1. Host regularly scheduled emergency drills with office staff and elect wardens who will ensure everyone in their area is following the proper procedure of the drill
- 2. Train field Operations staff on weather emergency protocol and ensure all staff is clear on what weather constitutes a stop work (i.e. lightning)

Characterize the nature of identified hazards, identify interim control measures, and prioritize the hazards for control:

- 1. Hazard of heavy equipment failure/lost load impact: low rate of instance, extreme danger to workers. Interim control: all lifts will be reviewed and approved by engineer on staff, employees will be directed to stand clear of the lift while it is ongoing, all heavy equipment operators will have a supporting crew member standing by to direct them
- 2. Hazard of struck by, back over by mobile machinery, level of threat to workers: intermediate rate of instance, substantial danger to workers. Interim control: train employees to recognize the blind spots of mobile machinery and post visuals in common areas, train employees to exercise extreme caution when near mobile equipment and to be constantly aware of their surroundings, consider implementing an alarm system that will trigger in the cab of equipment when a worker is within a certain range

HAZARD PREVENTION AND CONTROL

Identify control options:

- During the safety meeting prior to the start of work, workers will be encouraged to offer their input on safety measure's feasibility and effectiveness
- 2. Safety team will evaluate and record employee's ideas that are submitted through email and pitched during semi-monthly safety recap meeting and implement as appropriate
- For projects beyond MNC's typical scope that present complex safety hazards, Safety team should consult with other professional safety organizations

Select controls:

- 1. Hazards due to cranes and lifting equipment will be suppressed by requiring approval for each lift by the engineer on staff and isolating on-site crew members from the lift area, as well as conducting daily inspections of the equipment
- 2. Hazards due to moving equipment in the field will be suppressed by training employees to remain aware of their surroundings and giving workers a device that communicates with the moving equipment and sounds an alarm whenever a worker is within a certain range

Develop and update a hazard control plan:

- 1. Highest priority is ensuring lift is done safely. An engineer(s) will be on staff with a major part of their job description being to review lift plans and make changes if necessary. Not only is a failed lift an immense liability for the safety of the crew, but also at immense cost if the lift is damaged. Daily inspections of the equipment and confirmation that the lift has been approved will be carried out by the project manager or superintendent
- 2. Next highest priority is purchasing the system that will serve as the alarm for crew members in moving equipment's range. MNC hopes to implement this technology by April 2023. The number of close calls/near misses will be recorded before and after as well as anonymous surveys of the crew members to track the effectiveness of the system will be used.
- 3. With the implementation of new controls, the Safety team will track the effectiveness and discuss during semi-monthly meeting

Select controls to protect workers during non-routine tasks and emergencies:

- 1. Workers will monitor the weather daily as well as be able to identify emergency weather situations and be trained on procedure to keep workers safe during these events
- 2. Through regularly scheduled drills, office employees will not be caught unaware in the event of an emergency situation in the office

Implement selected controls on job sites

Follow up to confirm that controls are effective:

- 1. Surveys will be conducted with anonymous response to accurately gauge employees reaction and perceived effectiveness of the controls
- 2. Records of accidents and near misses will be kept before and after implementation to see results with a true metric
- 3. During tool box talks, workers will be asked how they feel about the safety measures and if they feel that anything could be done differently or better

EDUCATION AND TRAINING

Provide program awareness training:

- 1. Every new hire will receive the training defined in the Safety Handbook. There is basic safety training for all employees, and specialized safety training that is designed for specific roles and duties
- 2. Workers will be required to maintain their OSHA 30 status at all times
- 3. 1New safety measures will be discussed with all employees at implementation and training provided as necessary

Train employers, managers, and supervisors on their roles in the program:

- 1. Upper management will be expected to set an example while in the field and follow all protocol that field laborers do
- 2. Upper management will be expected to be familiar with their responsibilities as outlined in the OSH Act, as well as techniques for recognizing hazards and ways to avoid them
- 3. Upper management will also need to maintain an OSHA 30 certification

Train workers on their specific roles in the safety and health program:

- a. Different training programs will be designed to accommodate the unique needs of working in different departments at MNC
- b. Since reporting and inspections will be conducted through a phone app, training for that app will be provided to all employees
- c. All employees will be given the tools they need to readily recognize hazards associated with MNC's work and have a broad understanding of how to prevent them

Train workers on hazard identification and controls:

- 1. Workers will be made aware of some common sources of hazards associated with the work: overexertion, exposure to heat and cold, improper use of hand tools, pinch points, etc.
- 2. Workers will be trained on control measures such as PPE, proper handling of tools, weather emergency procedures, when to avoid areas (such as during lifts), and the hierarchy of controls
- 3. Workers will engage in the daily huddle / morning stretch where safety considerations for the day will be mentioned

PROGRAM EVALUATION AND IMPROVEMENT

Monitor performance and progress:

- a. Safety team is responsible for compiling statistics on type and severity of incidents, including near misses and hazards identified during inspections
- b. Response rate and number of employee suggestions is logged
- c. Field management is responsible to evaluate the time required to correct after a hazard is identified or an incident occurs

Verify that the program is implemented and is operating:

- 1. Is the phone app being utilized as desired?
- 2. Are the required number of inspections and tool box talks being completed and logged in the phone app?
- 3. Are the hazard control measures still be followed and having a positive effect on worker's safety?

Correct program shortcomings and identify opportunities to improve:

- 1. 2Would changes in equipment, materials, key personnel, or practices improve the safety of MNC's workers?
- 2. Are the performance indicators still relevant to MNC's safety demands?
- 3. What changes would more effectively address the issue of improving MNC's employees health and safety

COMMUNICATION AND COORDINATION FOR EMPLOYERS ON MULTIEMPLOYER WORKSITES

Establish effective communication:

a. Involve all trades on site with the tool box talk and/or daily huddle and stretch.
 Use this opportunity to discuss the potential hazards onsite across all trades on the jobsite

- b. Subcontractor is responsible for following the procedures set by MNC to exchange information about hazards and controls implemented amongst all trades
- c. Subcontractor is responsible for distributing information from MNC pertaining to hazards that could occur as a result of non-routine procedures or emergencies so all employees are aware

Establish effective coordination:

- 1. Subcontractor is responsible for following procedures and distributing information from MNC
- 2. For each project, there will be a superintendent(s) available to make decisions and resolve day to day issues

CMG 42000 Fall 2022 – Graded Safety Plan Rubric Student: Student

Criteria	Exceptional	Average	Below Average	Poor
Criteria	16-20	11-15	6-10	0-5
Company Information: Name, Logo, Mission, Vision and	20			
Strategy are clearly identified	20			
A clear company commitment to safety and health is	17			
documented	17			
A detailed plan to encourage worker participation is	10			
described	18			
A section identifying the risks, evaluation, and assessment	20			
of potential hazards is included	20			
A detailed safety education and training plan is provided	19			
A complete program evaluation and Improvement plan is	19			
described	19			
A multi-employer (subcontractor) communication section	20			
is clearly identified	20			
Safety plan contains title page and table of contents. Each				
section is well documented with individual detailed action	20			
plans pertaining to specific industry				
Proper spelling, grammar and punctuation are used	20			
throughout. Font and spacing support overall neatness	20			
Safety plan contents are clear, concise and complete	20			

Course Instructor Comments:

Student submit a well written Safety Plan! All areas of concern were identified and when appropriate mitigated to the extent possible on safety preplanning.

Course Assessment Report

Course: CMGT 42000 - Safety and Inspections

Academic Term: Spring 2022

Instructors: Mark Steinhofer

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 3 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An average 88% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
S 2022		4.2	84%
F 2022	3. Create a construction project safety plan	4.59	92%

The Indirect Measure for SLO 3 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). An 84% ranking was achieved for this SLO and xx% in the Fall 2022 term.

Direct Measures - Assessments and Evaluations

The Direct Measure for SLO 3 was to create the Safety Plan. Students learn various subjects related to construction safety including OSHA regulations and practices. Students' learning objective is assessed by a final report to create a safety plan.

Term	N	Criteria	Average Percent	Target Percent
Spring 2022	18	Report	95.1	75
Fall 2022	20	Report	95	75

The maximum grade (points) for the Work Report is 100. The table below shows the average grade 95% in the percentage exceeding target percent (75%).

Proposed Actions for Course Improvement:

1. Integrate OSHA 30 hours certification. The material covered in CMGT 42000 closely aligns with the requirements necessary for OSHA 30 certification. It would be beneficial for the CM program to integrate OSHA 30 training for future offerings of CMGT 42000. As many of the students are either interns in the construction industry or work in construction in a different capacity, this is also a recommendation on behalf of the students. →the course instructor is qualified to deliver OHSA 30 hours certification and the students receive at the end of the semester.

- 2. Adjust time allotment for safety presentation from 20-30 minutes to 15-20 minutes per student. Although the longer time allotment worked well with smaller class sizes in the past, it was necessary to use additional sessions to accommodate the time necessary for 35 presentations. Students could adequately cover their safety topic in 20-15 minutes. Overall, the students not only gained knowledge from their own safety research, they were also able to learn from their peers and also participate in the peer valuation process. → the instructor revised student presentations
- 3. Upgrade safety plan grading rubric. Refine criteria and provide students a detailed version of specific expectations. → The course uses an upgraded rubric for the report evaluation.
- 4. Integrate case studies by analyzing current safety violations under investigation. Students will predict outcome based on OSHA CFR 1926 standards. This project will give students the opportunity to learn through inductive reasoning and team based learning. Teams will work together to investigate and determine the cause of the safety breach. → the instructor included case studies in the updated course materials.
- 5. Invite industry safety program managers. Students will benefit from interacting with safety professionals in the classroom. Schedule four speakers per semester from four different construction disciplines to provide a real life connection between classroom work and industry application. → the instructor is an active and certified OSHA trainer for industry professionals.

Student Learning Outcome 4

Create Construction Project Cost Estimates

Introduction

SLO 4 – Create Construction Project Cost Estimates is assessed and evaluated in CMGT 31000 – Cost Estimating using one Lab Assignment and the student's Term Project. Students are provided with a set of prints for both assignments and are required to create a quantity takeoff for identified divisions as well as a cost break down for material, labor and equipment, including markups.

Assessment Methods (additional information in the Direct Assessment section of this report)

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 4, two methods of direct assessment are used in CMGT 31000.

- 1. Concrete Estimate Lab
- 2. Final Project Estimate and Bid (term project)

SLO 4 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments

Explanation and rubrics (grading criteria) Graded student work (using the rubric)

• Assessment and Evaluation for SLO 4

Indirect Measure

The Indirect Measure for SLO 3 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 3 (found at the end of this SLO report).

Direct Assessment:

In CMGT 31000, each lecture is dedicated to addressing the key elements necessary to create a cost estimate. The Direct Assessment consists of a lab assignment (custom designed to provide students and opportunity to create cost estimates covering multiple divisions for a given project throughout the semester) and a final group project (represents a culmination of lab experiences, creating a cost estimate and submitting a bid on a project similar to the labs).

The lab assignment was to create a concrete cost estimate for the given project. The grading criteria used for this assignment is given on the following page.

WALL FOOTING COST SUMMARY	AVAILABLE POINTS
Formwork	4
Concrete (3,000 psi)	4
Continuous Rebar	4
Rebar Ties	4
Rebar Dowels (Typical)	4
Rebar Dowels (Entry)	4
Total Cost	2
SLAB COST SUMMARY	
Formwork	4
Concrete (4,000 psi)	4
Welded Wire Mesh	4
Vapor Barrier 20' x 100' roll (6" lap)	4
Total Costs	2
Linked Formulas	6
Total Points	50

A graded student example is included in this report.

A Final Group Project was introduced at the midpoint of the semester. Students were assigned the task of creating a new cost estimate and submitting a completed bid on a new construction project similar to the project introduced in the lab. The grading criteria used for the assignment is given below.

Bid Form	5
SV Form G702 (AIA) Application for Payment	2
SV Form G703 (AIA) Continuation Sheet	5
Summary Sheet	10
Detail Sheet (Material, Labor, Equipment Costs and Activity Duration)	50
General Requirements	5
Concrete Take off	11
Masonry Take off	19
Metals Take off	5
Thermal Protection Take off	1
Door and Windows Take off	2
Finishes Take off	3

Plumbing Take off	8
HVAC Take off	9
Electrical Take off	9
Earthwork Take off	2
Bid Format	4
Total Points	150

The following pages of this SLO report include the: Graded Student Lab and Graded Final Project Course Assessment Report for SLO 4

Sample Student Work - Concrete Lab

Complete the following concrete takeoff and pricing (both tabs) of the in-class project using RSMeans data provided. Use 5% waste on material only, 18" lap on continuous rebar, 6" lap on vapor barrier 20' x 100' roll,3" coverage on all reinforcing, and 8" lap on 8' x 20' WWF.

Footing Takeoff

					FORMWORK	CONCRETE (3,	000 psi)	CONTINUOL	JS REBAR						
Footing Mark	Length	Width	Thickness	Number of Footings	Formwork Quantity	Volume of Concrete	Total Concrete	# of Bar Rows	Size	Unit Weight	Standard Bar Length	Bar Lap	Total Number of Std. Bars	Combined Rebar Length	Total Combined Weight
	(feet)	(feet)	(feet)	(each)	(sfca)	(cubic feet)	(cubic yards)	(each)		(lbs/ft)	(ft/ea)	(feet)	(ea)	(feet)	(lbs)
Foundation	378.00	4.00	1.00	1.00	756.00	1512.00	56.00	4	#5	1.043	20	1.50	82.00	123.00	128.29
12' Overhead Entrance	12.00	4.00	1.00	5.00											
8' Overhead Entrance	8.00	4.00	1.00	1.00											
Door Entrance	3.33	4.00	1.00	2.00											
Columnn	7.00	7.00	1.25	2.00	28.00	61.25	2.27								
Total					784.00		58.27								

centerline is adjusted by 12" for each side, 6" off of each end, you have only taken a total of 6" off to calculate your centerline combined rebar length is 82 pieces x a 20" bar foundation formwork is off just because your centerline is off, the column footing formwork is off because you have the permiter of the 1 footing but you need to multiply it by the depth of the footing and then x 2 column footings

REBAR TIES	"tra	insverse"					REBAR DOWELS							
Spacing	Size	Unit Weight	Number of Rebar Ties	Rebar Tie Length	Total Rebar Length	Total Weight	Dowel Location	Spacing	Size	Unit Weight	Length of Footing Based on Location	# of dowels per spacing	Total # of dowels	Dowel Length
(inches)		(lbs/ft)	(each)	(feet)	(feet)	(lbs)	Location	(inches)		(lbs)	(feet)	(each)		(feet)
12	#5	1.043	382	3.50	1337.00	1394.49	center	48	#5	1.043	303.33	1	80	4.25
							center	48	#5	1.043	60.00	1	20	3.33
							center	48	#5	1.043	8.00	1	3	3.33
							center	48	#5	1.043	6.67	1	4	3.33
10	#5	1.043	32	6.50	208.00	216.94								

Slab on Grade				concrete volume, 2 column footings					
						FORMWORK	CONCRETE (4,	000 psi)	
Slab Location	Length	Width	Thickness			Formwork Quantity	Volume of Concrete	Total Concrete	
	(feet)	(feet)	(feet)			(sfca)	(cubic feet)	(cubic yards)	
Main Floor	98.00	88.00	0.50			372.00	4312.00	159.70	
Entries	74.67	1.00	0.67			74.67	49.78	1.84	
4" Column Footing Gap	7.00	7.00	0.33	2.00			32.67	1.21	
Total						446.67		162.76	
		remembe	r the block	wall forms	the	main area of the	slab so no forn	nwork is neces	
			rememt	er to run t	he er	ntry form a little	peyond each op	ening	

WELDED W	IRE MESH								Vapor Barri	er						
Туре		l Wire Mesh Dimensions	Lap	Panel Coverage Area	Area of Slab	# Panels	Total SF of Panels		Туре		Barrier Roll nensions	Lap	# Rows	# Columns	# Rolls	Total SF of Vapor Barrier
	(feet)	(feet)	(feet)	(sqft)	(sqft)	(ea)	(sqft)			(feet)	(feet)	(feet)	(ea)	(ea)	(ea)	(sqft)
WWF	8.00	20.00	0.67	141.78	8624.00	61.00	9760.00		6 mil	20.00	100.00	0.50	4.51	0.98	5.00	10000.00
								wa	atch roundi	ng up be	efore waste i	s added, if	you round u	ıp to full pa	nels or ful	I rolls,
								th	en after wa	aste you	would roun	dup to anot	her full par	el and roll.	For examp	ole if
								yo	u had 4.5 rd	IIs * 1.0	5 is 4.725 bu	t because y	ou round up	you are alr	eady at 5 r	olls so
								on	ice you add	waste a	are you going	to order 6	rolls?			

ltem	Unit	Quantity	Waste %	Material Cost per unit	Total Material Cost	Labor Cost per Unit	Total Labor Cost	Equipment Cost per unit	Total Equipment Cost	Subtotal		
Formwork	(sfca)	784.00	5.00%	\$ 6.85	\$ 5,638.92	\$ 3.99	\$ 3,128.16	\$ -	\$ -	\$ 8,767.08		3.5
Concrete (3,000 psi)	(cy)	58.27	5.00%	\$ 142.50	\$ 8,718.43	\$ 16.30	\$ 949.78	\$ 0.47	\$ 27.39	\$ 9,695.59		3.5
Continuous Rebar	(tons)	0.06	5.00%	\$ 940.00	\$ 63.31	\$ 825.00	\$ 52.92	\$ -	\$ -	\$ 116.23		3.5
Rebar Ties	(tons)	0.81	5.00%	\$ 940.00	\$ 795.24	\$ 825.00	\$ 664.72	\$ -	\$ -	\$ 1,459.96		4.0
Rebar Dowels (Typical)	(each)	80.00	5.00%	\$ 2.30	\$ 193.20	\$ 4.82	\$ 385.60	\$ -	s -	\$ 578.80		4.0
Rebar Dowels (Entry)	(each)	27.00	5.00%	\$ 1.80	\$ 51.03	\$ 3.66	\$ 98.82	\$ -	\$ -	\$ 149.85		4.0
									Total Cost	\$ 20,767.51		2
SLAB COST SUMMARY												
ltem	Unit	Quantity	Waste %	Material Price per unit	Total Material Cost	Labor Cost per Unit	Total Labor Cost	Equipment Cost per unit	Total Equipment Cost	Subtotal		
Formwork	(sfca)	446.67	5.00%	\$ 6.85	\$ 3,212.65	\$ 3.99	\$ 1,782.20	\$ -	\$ -	\$ 4,994.85	\Rightarrow	2.5
Concrete (4,000 psi)	(cy)	162.76	5.00%	\$ 148.50	\$ 25,377.92	\$ 21.00	\$ 3,417.90	\$ 6.65	\$ 1,082.34	\$ 29,878.15		4.0
Welded Wire Mesh	(CSF)	97.60	5.00%	\$ 14.25	\$ 1,460.34	\$ 25.00	\$ 2,440.00	\$ -	\$ -	\$ 3,900.34	\Rightarrow	3.5
Vapor Barrier 20' x 100' roll (6" lap)	(sq)	10,000.00	5.00%	\$ 3.73	\$ 39,165.00	\$ 10.65	\$ 106,500.00	-	\$ -	\$ 145,665.00		3.5
									Total Cost	\$ 184,438.34		2,
		sq is a square = to 100	sf									
										Correct Links		6
												46.0/

Sample Student Work – Final Project

4.0/4	project format							
5.0/5								
			Bid Form					
Owner:				Project:				
West Stre	eet Video			West Stree	et Video			
Jenny Tut	tone			211 NE Rev	vere Ave			
P.O. Box	3534			Bend, OR 9	701			
Bend, OR	9701							
Dear Sirs	:							
conditior material supplies,	ns surrounding cor and labor, the und tools, transporta by the bid docume	nstruction o dersigned p tion, servic	of the propose proposes to fur es, licenses, f	d project inc nish all labo	or, material, equi	bility of pment,		
conditior material supplies, required \$ Four H	ns surrounding cor and labor, the und , tools, transporta	nstruction of dersigned p tion, servic ents for the One Thousa	of the propose proposes to fur es, licenses, fo sum of and, Three Hu	d project ind rnish all labo ees, permits ndred Fifty	cluding the availa or, material, equi is, sales tax, and so Nine and 99/100	bility of pment, o forth	\$ 471,359	.99
conditior material supplies, required \$ Four H The unde	ns surrounding cor and labor, the und tools, transporta by the bid docume undred Seventy C ersigned also agre	nstruction of dersigned p tion, service ents for the One Thouse ees to com	of the propose proposes to fur es, licenses, for sum of and, Three Hu plete the work	d project ind rnish all labo ees, permits ndred Fifty	cluding the availa or, material, equi is, sales tax, and so Nine and 99/100	bility of pment, o forth	\$ 471,359	.99
conditior material supplies, required \$ Four H The unde	ns surrounding cor and labor, the und tools, transporta by the bid docume undred Seventy (nstruction of dersigned p tion, service ents for the One Thouse ees to com	of the propose proposes to fur es, licenses, for sum of and, Three Hu plete the work	d project ind rnish all labo ees, permits ndred Fifty	cluding the availa or, material, equi is, sales tax, and so Nine and 99/100	bility of pment, o forth	\$ 471,359	.99
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2.0/2	←leave this ce	II alone											
	APPLICATION	ON AND	CERTIFICATE	FOR	PAYMEN	Ī			AIA DOCU	MENT G70	2		
	TO OWNER:	Blockbuster				PROJECT:	West Street	Video			APPLICATION NO: PERIOD TO:	147258369 7/28/2022	Distribution to: OWNER ARCHITECT
	FROM CONTRACT Remit Address:	L&B Constru 420 Universi Indianapolis	ty Blvd			VIA ARCHITE	Steven Pete	erson			PROJECT No	123456789	CONTRACTOR Accounting
	CONTRACT FOR:	Jenny Tuton	ne								CONTRACT DATE:	1/28/2022	
	Application is mad	e for paymen	PPLICATION F it, as shown below, in o ent G703, is attached	connect	ion with the Cont	ract.			Work covered by that all amounts I	this Application ave been paid by	for Payment has been comp	pleted in accordance rk which previous C	ge, information and belief the with the Contract Documents, ertificates for Payment were erein is now due.
	ORIGINAL CONTR Net change by Ch CONTRACT SUM	nange Orders. TO DATE (Line	 2 1 +/- 2)	\$ \$ \$	471,359.99 - 471,359.99				CONTRACTOR	:			
	4. TOTAL COMPLET (Co 5. RETAINAGE:	Lumn G on G7							Ву:			Date:	
	a. b.	(Columns D + E	% of Completed work ON G703) % of Stored Material						State of: County of: Subscribed a	nd sworn to b	efore		
		(Column F ON C	3703)						me this		day of		
	6. TOTAL EARNED L	ESS RETAINAC	GE						My Commiss	on expires:			
	7. LESS PREVIOUS C		FOR PAYMENT or Certificate)						In accordance wi the Architect cer	h the Contract D ifies to the Owne	r that to the best of the Arc	observation and the	e data comprising this applicati information and belief the Wor
	8. CURRENT PAYME										quality of the work is in acc of the AMOUNT CERTIFIE		ontract Documents, and the
	BALANCE TO FINI	Line 3 less Line							AMOUNT C	ERTIFIED		\$	471,359.9
	CHANGE ORDER SUI Total changes appr	oved in	ADDITIONS	DEDU	ICTIONS						rs from the amount applied ed to conform to the amoun		on this application and or the
	previous months b								ARCHITECT.	Steven Pe	aterson	Date:	1/28/202
		TOTALS							The certificate is	not negotiable th	e Amount Certified is payal	ble only to the contr	actor named herein. Issuance ar
	NET CHANGES by Ch	ange Order			·				acceptance of pa	yment are withou	t prejudice to any rights of	the Owner or Contr	actor under this Contract.

co	NITINULATION CHEET									
	NTINUATION SHEET			AIA DOCUME	NT G703		PAGE	3	OF 5	PAGES
AIA I	Document G702 APPLICATION AND C	ERTIFICATE FOR	PAYMENT.			APPLICA	ATION NO:	147258369		
cont	aining Contractor's signed certification is a	ttached.				APPLICAT	ION DATE:	1/28/2022		
In tab	oulations below, amounts are stated to the i	nearest dollar.				P	ERIOD TO:	7/28/2022		
Use (Column I on Contracts where variable retain	nage for line items	may apply.		AR	CHITECT'S PR	OJECT NO:	123456789		
А	В	С	D	Е	F	G		Н	I	
			VORK CO	MPLETED	MATERIA	TOTAL		B		
M NO	DESCRIPTION OF WORK	SCHEDULED VALUE	FROM PREVIOUS APPLICATION	THIS PERIOD	LS PRESENT LY STORED	COMPLET ED AND STORED TO DATE	% (G+C)	BALANCE TO FINISH (C-G)	RETAIN VARIABL	
1	GENERAL REQUIREMENTS	\$ 203,169.93								
	Reinforcing Steel	\$ 1,924.29								
_	Cast in place concrete	\$ 16,521.06								
_	Masonry Anchroage & Reinforci	\$ 7,439.23								
5	Masonry	\$ 63,813.81								
6	Structural Steel	\$ 6,561.23								
7	Joist and Deck	\$ 18,226.89								
8	Erection	\$ 13,848.61								
9	Rigid Insulation	\$ 2,447.07								
10	Doors and Windows	\$ 11,240.11								
11	Finishes	\$ 29,228.53								
12	Plumbing	\$ 33,067.41								
13	HVAC	\$ 23,531.94								
14	Electrical	\$ 36,729.20								
_	Grading and Excavation	\$ 164.43								
16	Rigid Paving	\$ 3,446.25								
	TOTAL	\$ 471,359.99								

CODE 01-1000 01-1000 03-000 03-200 03-300 04-000 04-200 04-200 04-200 04-200	DESCRIPTION GENERAL REQUIREMENTS GENERAL REQUIREMENTS CONCRETE Reinforcing Steel Cast in place concrete	M \$	ATERIAL		als, totals, OH		ofit, Exampl		age 299 Figure 26 BCONTRACT	6-6	TOTAL
01-1000 01-1000 03-000 03-200 03-300 04-000 04-200	GENERAL REQUIREMENTS GENERAL REQUIREMENTS CONCRETE Reinforcing Steel	\$			LABOR	EQL	JIPMENT	SUE	3CONTRACT		TOTAL
01-1000 01-1000 03-000 03-200 03-300 04-000 04-200	GENERAL REQUIREMENTS GENERAL REQUIREMENTS CONCRETE Reinforcing Steel	\$							20011110101	₩	.01712
03-000 03-200 03-300 04-000 04-200	CONCRETE Reinforcing Steel		-	-						1	
03-200 03-300 04-000 04-200	Reinforcing Steel	-		٥	-	\$	-	\$	187,859.39	\$	187,859
03-300 04-000 04-200	_	ė								\vdash	
04-000 04-200	Cast in place concrete	\$	871.62	\$	907.66	\$	-	\$	-	\$	1,779
04-200	<u> </u>	\$	11,600.31	\$	3,259.23	\$	416.52	\$	-	\$	15,27
	MASONRY										
04-200	Masonry Anchroage & Reinforcing	\$	3,226.03	\$	3,652.59		-	\$	-	\$	6,87
	Masonry	\$	27,985.98	\$	30,211.61	\$	807.33	\$ double	counting materia	\$	59,00
05-000	METALS							double	counting materia	III	
05-100	Structural Steel	\$	6,066.79	\$	-	\$	-	\$	-	\$	6,06
05-200	Joist and Deck	\$	16,853.35	\$	-	\$	-	\$	-	\$	16,85
05-900	Erection	\$	-	\$	-	\$	-	\$	12,805.00	\$	12,80
07-000	THERMAL AND MOISTURE PROTECTION										
07-210	Rigid Insulation	\$	1,286.20	\$	976.46	\$	-	\$	-	\$	2,26
08-000	OPENINGS										
08-0000	Doors and Windows	\$	8,796.47	\$	1,596.60	\$	-	\$	-	\$	10,39
09-000	FINISHES										
09-0000	Finishes	\$	19,793.65	\$	7,232.27	\$	-	\$	-	\$	27,02
22-000	PLUMBING										
22-0000	Plumbing	\$	23,186.01	\$	7,389.50	\$	-	\$	-	\$	30,57
23-000	HVAC										
23-0000	HVAC	\$	12,573.20	\$	9,185.42	\$	-	\$	-	\$	21,75
26-000	ELECTRICAL										
26-0000	Electrical	\$	12,585.02	\$	21,376.33	\$	-	\$	-	\$	33,96
31-000	EARTHWORK										
31-2300	Grading and Excavation	\$	115.76	\$	11.82	\$	24.46	\$	-	\$	15
32-000	EXTERIOR IMPROVEMENTS										
32-1300	Rigid Paving	\$	2,387.66	\$	791.89	\$	7.00	\$		\$	3,18
										\$	435,83
											21,79
						Contains	+-1			F (*)	457.50
		-		-		Profit			3.00%		457,63 13,72
	08-000 08-0000 09-000 09-0000 22-0000 23-0000 23-0000 26-000 31-000	08-000 OPENINGS 08-0000 Doors and Windows 09-000 FINISHES 09-0000 Finishes 22-000 PLUMBING 22-0000 Plumbing 23-000 HVAC 23-0000 HVAC 26-000 ELECTRICAL 26-0000 ELECTRICAL 26-0000 EARTHWORK 31-2300 Grading and Excavation	08-000 OPENINGS 08-0000 Doors and Windows \$ 09-000 FINISHES 09-0000 Finishes \$ 22-000 PLUMBING 22-0000 Plumbing \$ 23-000 HVAC 23-0000 HVAC \$ 26-000 ELECTRICAL 26-0000 ELECTRICAL 26-0000 EARTHWORK 31-2300 Grading and Excavation \$ 32-000 EXTERIOR IMPROVEMENTS	08-000 OPENINGS S 8,796.47 09-000 FINISHES S 19,793.65 09-000 Finishes S 19,793.65 09-000 PLUMBING S 23,186.01 09-000 Plumbing S 23,186.01 09-000 HVAC S 12,573.20 09-000 HVAC S 12,573.20 09-000 ELECTRICAL S 12,585.02 09-000 EARTHWORK S 12,585.02 09-000 EARTHWORK S 12,576.02 09-0000 EARTHWORK S 12,57	08-000 OPENINGS 08-0000 Doors and Windows \$ 8,796.47 \$ 09-000 FINISHES 09-0000 Finishes \$ 19,793.65 \$ 22-000 PLUMBING 22-0000 Plumbing \$ 23,186.01 \$ 23-000 HVAC 23-0000 HVAC 23-0000 ELECTRICAL 26-0000 ELECTRICAL 26-0000 EARTHWORK 31-2300 Grading and Excavation \$ 115.76 \$	08-000 OPENINGS S 8,796.47 \$ 1,596.60 09-000 FINISHES S 19,793.65 \$ 7,232.27 09-000 Finishes S 19,793.65 \$ 7,232.27 09-000 PLUMBING S 23,186.01 \$ 7,389.50 09-000 Plumbing S 23,186.01 \$ 7,389.50 09-000 Plumbing S 23,186.01 \$ 7,389.50 09-000 PLUMBING S 12,573.20 \$ 9,185.42 09-000 HVAC S 12,573.20 \$ 9,185.42 09-000 ELECTRICAL S 12,585.02 \$ 21,376.33 09-000 EARTHWORK S 12,585.02 \$ 21,376.33 09-000 EARTHWORK S 12,585.02 \$ 11.82 09-000 EXTERIOR IMPROVEMENTS	08-000 OPENINGS 08-0000 Doors and Windows \$ 8,796.47 \$ 1,596.60 \$ 09-000 FINISHES 09-0000 Pilmshes \$ 19,793.65 \$ 7,232.27 \$ 22-000 Plumbing \$ 23,186.01 \$ 7,389.50 \$ 23-000 HVAC 23-0000 HVAC 23-0000 ELECTRICAL 26-0000 ELECTRICAL 26-0000 EARTHWORK 31-2300 Grading and Excavation \$ 115.76 \$ 11.82 \$ 32-000 EXTERIOR IMPROVEMENTS 32-1300 Rigid Paving \$ 2,387.66 \$ 791.89 \$	08-000 OPENINGS S 8,796.47 S 1,596.60 S -	08-000 OPENINGS 08-0000 Doors and Windows \$ 8,796.47 \$ 1,596.60 \$ - \$ 09-000 FINISHES 09-0000 Pilmbines \$ 19,793.65 \$ 7,232.27 \$ - \$ 22-000 Plumbing \$ 23,186.01 \$ 7,389.50 \$ - \$ 23-000 HVAC 23-0000 HVAC 23-0000 HVAC 23-0000 ELECTRICAL 26-0000 ELECTRICAL 26-0000 EARTHWORK 31-2300 Grading and Excavation \$ 115.76 \$ 11.82 \$ 24.46 \$ 32-000 EXTERIOR IMPROVEMENTS 32-1300 Rigid Paving \$ 2,387.66 \$ 791.89 \$ 7.00 \$	DB-000 OPENINGS DB-000 Doors and Windows \$ 8,796.47 \$ 1,596.60 \$ - \$ -	D8-000 OPENINGS D8-000 Doors and Windows \$ 8,796.47 \$ 1,596.60 \$ - \$ \$ \$ \$ \$ \$ \$ \$

49.45/50	←leave this	cell alo	ne	┸																	
				H	MAT	ERIA	ALS		LAE	OR			E	OUIPI	MENT	Crew Daily	Duration in				
ITEM	QUANTITY	UNIT	Waste		S/UNIT		COST	LHR/UNIT	LHR	\$/LHR	C	OST	\$/LH	HR.	COST	Ouptut/Unit	Days		TOTAL		
							03 00 0	0 CONC	RETE												
03 20 00 Reinforcing Steel																					
Footings																					
#4-20' rebar	0.33	tons	5.00%	\$	940.00	\$	329.66	15.238	5.09	\$ 54.14	\$ 2	275.55				2.10	0.16	\$	605.21		0.507.5
#5-3'6" rebar	0.06	tons	5.00%	\$	940.00	\$	57.65	15.238	0.89	\$ 54.14	\$	48.19				2.10	0.03	\$	105.84		0.507.5
#6-5'rebar	0.25	tons	5.00%	\$	940.00	\$	244.61	15.238	3.78	\$ 54.14	\$ 2	204.46				2.10	0.12	\$	449.07		0.507.5
#5-9"x27" dowels	90	ea	5.00%	\$	1.62	\$	153.31	0.060	5.40	\$54.24	\$ 2	292.64				231.70	0.39	\$	445.96		0.507.5
#6-9"x27" dowels	12	ea	5.00%	\$	2.33	5	29.37	0.070	0.84	\$60.14	\$	50.55				160.90	0.07	\$	79.92		0.507.5
3/4"x9" anchor bolts	12	ea						0.063	0.76	\$47.79	\$	36.27				126.50	0.09	\$	36.27		0.407.4
Sale Tax			7.00%	\$	57.02																0.057.03
03 30 00 Cast-In-Place Concrete				35	i00psi?																-
12"x24" cont footing (F1)	16.99	cy	5.00%	\$	142.50	\$	2.541.78	0.400	6.80	\$40.75	5 2	276.90	S 1	1.18	\$ 7.98	120.00	0.14	\$	2.826.66		0.457.5
66"x66"x18" footing (F2)	5.04	OV.	5.00%	\$	142.50	\$	754.36	0.400	2.02	\$40.75	5	82.18	S 1	1.18	\$ 2.37	120.00	0.04	\$	838.91		0.457.5
48"x48"x12 footing (F3)	1.19	CV	5.00%	\$	142.50		177.33	0.400		\$40.75		19.32		1.18		120.00	0.01		197.21		0.457.5
5" concrete slab	47.25	GU	5.00%	\$	148.50	\$	7,367.94	0.492	23.25	\$42.68	5 9	992.31	\$ 13	3.52	5 314.23	130.00	0.36	\$	8.674.49		0.507.5
Finish concrete slab	3,046.00	sf						0.014	42.64	\$44.29	\$ 1,8	888.52	\$ 2	2.14	\$ 91.38	1,715.00	1.78	\$	1,979.90		0.407.4
Sale Tax			7.00%	\$	758.90																0.057.05
							04 00 0	00 MASO	NRY												
04 05 19 Masonry Anchorage & Rein	forcing																				
#4-20' rebar	1,581.16	lbs	5.00%	\$	0.47	s	834.92	0.018	28.46	\$47.22	\$ 1,3	343.98				450.00	3.51	\$	2,178.90		0.507.5
#5-4' rebar	375.48	lbs	5.00%	\$	0.47	s	198.27	0.012	4.51	\$ 49.17	\$	221.53				650.00	0.58	\$	419.80		0.507.5
#5-5'6" rebar	1,938.94	lbs	5.00%	\$	0.47	S	1,023.85	0.012	23.27	\$ 49.17	\$ 1,	143.97				650.00	2.98	\$	2,167.82		0.507.5
#6-4' rebar	72.10	lbs	5.00%	\$	0.47	s	38.07	0.012	0.87	\$ 49.17	\$	42.54				650.00	0.11	\$	80.61		0.507.5
#6-5'6" rebar	396.53	lbs	5.00%	\$	0.47	s	209.38	0.012	4.76	\$ 49.17	\$ 2	233.95				650.00	0.61	\$	443.34		0.507.5
#6-6'-6" rebar	58.58	lbs	5.00%	\$	0.47	S	30.93	0.010	0.59	\$48.00	\$	28.12				800.00	0.07	\$	59.05		0.507.5
#6-10'-6" rebar	473.13	lbs	5.00%	\$	0.47	s	249.83	0.012	5.68	\$ 49.17	\$	279.15				650.00	0.73	\$	528.98		0.507.5
#6-12'-6" rebar	168.98	lbs	5.00%	S	0.40	S	75.94	0.010	1.69	\$48.00	\$	81.11				800.00	0.21	\$	157.05		0.457.5
5/8"x6" anchor bolts	94	ea	5.00%	\$	3.35	s	353.79	0.062	5.83	\$47.74	\$ 2	278.24				129.00	0.73	\$	632.03		0.507.5
Sale Tax			7.00%	9	211.05	if	vou have tax	xes listed se	parate here	vou also	have it	t built in	to vour	cost	number abo	ove with waste	e, want to be ca	reful	not to double	count	0.057.05

	QUANTITY	UNIT	Waste		MAT	ERIALS		LAE	BOR		EQU	IPMENT	Crew Daily	Duration in		TOTAL	
ITEM	QUANTITY	ONIT	waste	9	/UNIT	COST	LHR/UNIT	LHR	\$/LHR	COST	\$/LHR	COST	Ouptut/Unit	Days		TOTAL	
04 20 00 Masonry																	
8x8x16 heavy block	441 33	<f< td=""><td>5.00%</td><td>s</td><td></td><td></td><td>0.100</td><td></td><td></td><td>\$ 1,950.69</td><td></td><td></td><td>400</td><td></td><td></td><td></td><td>0.507.5</td></f<>	5.00%	s			0.100			\$ 1,950.69			400				0.507.5
	441.33 418.00	st	5.00%	5		\$ 1,214.11						\$ 37.62		1.10 0.61		3,164.80 652.29	0.507.
3500 psi concrete grout					1.21		0.047		\$ 4.26		\$ 1.91	\$ 37.62	680				
8x8x16 split-face block	2,436.44	sf	5.00%	\$		\$ 12,049.44	0.133			\$14,375.02			300	8.12		26,424.46	0.50/.
8x8x16 end block	170.67	sf		\$	5.18		0.133			\$ 1,006.93			300	0.57		1,935.37	0.50/.
8x8x16 lintel block	52.00	lf	5.00%	\$	2.80		0.071			\$ 162.76			565	0.09		315.64	0.50/.
8x8x16 bond beam block	1,271.00	lf	5.00%	\$		\$ 3,736.74	0.071			\$ 3,978.23			565	2.25		7,714.97	0.50/.
8x8x8 bullnose (1/2 block)	49.78	sf	5.00%	\$	5.18		0.133		\$44.36				300	0.17		564.48	0.50/.
8x8x16 bullnose block	49.78	sf	5.00%	\$	5.18		0.133	6.62	\$44.36	\$ 293.69			300	0.17		564.48	0.50/.
Mortar	227.20	cf	5.00%	\$		\$ 1,324.01									s	1,324.01	0.107.
3000 psi grout vertical	2,358.00	sf	5.00%	\$		\$ 2,995.84	0.047			\$ 4,881.06		\$ 471.60	680.00	3.47	5	7,876.90	0.50/.
3000 psi grout horizontal	1,280.63	lf	5.00%	\$		\$ 1,519.46	0.023	29.45	\$43.91	\$ 1,293.43	\$ 3.91	\$ 115.26	1,400.00	0.91	S	2,812.89	0.50/.9
Prolite	914.25	sf	5.00%	\$	1.21	\$ 1,161.55	0.047	42.97	\$44.04	\$ 1,892.50	\$ 4.26	\$ 182.85	680.00	1.34	5	3,054.05	0.50/.5
Sale Tax			7.00%	S 1	1.830.86												0.057.0
						05 00	00 META	LS									
05100 Structural Steel																	
Footing Delivery		would no	ot apply wa	aste t	o all												
3/4"x9" anchor bolt	12.00	ea	5.00%	\$	4.38	\$ 55.16									\$	55.16	0.20/.
Structural Steel Delivery																	
TS5x5x3/8 column 14"7"	978.69	lbs	5.00%	S	1.31	\$ 1,346.18									s	1,346.18	0.207.
W16x36-39'4"	78.67	lf	5.00%	s		\$ 4,268.55									s	4,268.55	0.20/.
Sale Tax			7.00%	\$	396.89												0.057.05
05200 Joist and Deck															F		
18k3-19'4"	734.67	IF.	5.00%	s	E 70	\$ 4,463,10									\$	4,463,10	0.107.
4'x40' 18 gage deck	3.080.28	sf	5.00%	S		\$ 11,287.69									\$	11.287.69	0.107.
	3,080.28	Sí	3.00%	,	3.49	\$ 11,287.69									•	11,201.03	0.107.
Sale Tax			7.00%	\$ 1	1,102.56												0.057.0
					07	20 00 THE	RMAL PR	OTECTI	ON								
72100 Thermal Insulation																	
R-13 Batt Insulation	3367.10	sf	5.00%	S	0.34	\$ 1,202.06	0.006	20.20	\$48.33	\$ 976.46			1,350	2	S	2,178.52	0.50/.

	QUANTITY	UNIT	Waste	M	ATERI	ALS		LAB	OR		EQUIPMENT	Crew Dailu	Duration in	_	TOTAL	
ITEM	QUANTITY	UNIT	Waste	\$/UNIT		COST	LHR/UNIT	LHR	S/LHR	COST	\$/LHR COS		Days		IOIAL	
				0	8 00	00 DOC	RS AND	WINDO	NS							
081213 Hollow Metal Frames													show enough d	ecima	I spaces to see d	uration
3'-0" x 6'-8" HM Frame	5	ea		\$ 149.0	0 \$	745.00	1.000	5.00	\$49.50	\$ 247.50		16	0	\$	992.50	0.507.5
081313 Hollow Metal Doors																
3'-0" x 6'-8" HM Doors	5	ea		\$ 480.0	0 \$	2,400.00	1.000	5.00	\$49.50	\$ 247.50		16	0	\$	2,647.50	0.507.5
084313 Storefront Systems																
Storefront System (Is it just the glass?)	216	sf		\$ 23.5	0 \$	5,076.00	0.107	23.11	\$47.66	\$ 1,101.60		150	1	\$	6,177.60	0.50/.
Sale Tax			7.00%	\$ 575.4	7											0.057.03
						09 00	00 FINISH	HES								
092900 Gypsum Board																
5/8" Drywall	3367.10	sf	5.00%	\$ 0.4	0 \$	1,414.18	0.017	57.24	\$48.24	\$ 2,761.03		965	3	\$	4,175.21	0.507.5
096816 Sheet Carpet																
40oz Carpeting	323.53	sy	5.00%	\$ 45.0	0 \$	15,286.99	0.107	34.62	\$45.70	\$ 1,582.08		75	4	\$:	16,869.07	0.50/.5
093013 Ceramic Tiling																
6"x6" Glazed Ceramic Tile w/thin set	196.80	sf	5.00%	\$ 3.5	9 \$	741.82	0.091	17.91	\$41.32	\$ 739.95		175	1	\$	1,481.77	0.507.5
096513 Resilient Base																
4" high 1/8" rubber straight base (difference?)	279.33	lf .	5.00%	\$ 1.1	4 \$	334.35	0.025	6.98	\$46.40	\$ 324.02		315	1	\$	658.37	0.507.5
4" high 1/8" rubber base outside corners	6.00	ea	5.00%	\$ 2.2	7 \$	14.30	0.025	0.15	\$46.40	\$ 6.96		315	0	\$	21.26	0.507.5
099123 Interior Painting																
Drywall 1 coat sprayed pimer	3367.10	sf	5.00%	\$ 0.0	6 \$	212.13	0.003	10.10	\$40.00	\$ 404.05		2,750	1	\$	616.18	0.507.5
Drywall 2 coat latex paint rolled	3367.10	sf	5.00%	\$ 0.1	4 \$	494.96	0.010	33.67	\$42.00	\$ 1,414.18		800	4	\$	1,909.15	0.507.5
Sale Tax			7.00%	\$ 1,294.9	1											0.057.05

	QUANTITY	UNIT	Waste		MAT	ERIA	LS		LAB	BOR			EQUIPME	NT	Crew Dailu	Duration in	TOTAL		
ITEM	QUANTITY	UNIT	Waste	5	/UNIT		COST	LHR/UNIT	LHR	\$/LHR	COST		\$/LHR	COST	Ouptut/Unit	Days	IOIAL		
							22 00 0	0 PLUMB	ING										
221113 Domestic Water Piping																			
Water Supply Floing																			
1/2" type L copper water line	99.4025	lf	5.00%	\$	3.54	\$	369.48	0.099	9.841	\$61.62	\$ 606.3	36			81.00	1.23	\$ 979	.83	0.507.5
1/2" ball valve (main shutoff)	1	ea	5.00%	\$	12.75	\$	13.39	0.364	0.364	\$35.03	\$ 12.	75			22.00	0.05	\$ 26	.14	0.457.5
1/2" pressure reducing valve	1	ea	5.00%	\$	435.00	\$	456.75	0.333	0.333	\$ 61.56	\$ 20.	50			24.00	0.04	\$ 477	.25	0.50/.5
221316 Sanitary ₩aste/Vent Piping																			
WasterWent																			
4" diameter cast iron pipe	129.99	lf	5.00%	\$	35.00	\$	4,777.13	0.291	37.83	\$55.67	\$ 2,105.6	34			55.00	2.36	\$ 6,882	.97	0.507.5
2" diameter cast iron pipe	36.57	lf	5.00%	\$	21.00	\$	806.46	0.254	9.29	\$ 55.71	\$ 517.5	52			63.00	0.58	\$ 1,323	.98	0.507.5
2" cast iron p-trap	2.00	ea	5.00%	\$	148.00	\$	310.80	1.000	2.00	\$55.50	\$ 111.0	00			16.00	0.13	\$ 421	.80	0.507.5
2" cast iron floor drain	1.00	ea	5.00%	\$	310.00	\$	325.50	1.000	1.00	\$55.50	\$ 55.5	50			16.00	0.06	\$ 381	.00	0.50/.5
221400 Facility Storm Drainage																			
Storm Drain Piping																			
4" cast iron pipe	174.48	lf	5.00%	\$	35.00	\$	6,412.16	0.291	50.77	\$55.67	\$ 2,826.	8			55.00	3.17	\$ 9,238	.74	0.507.5
4" clean out	2.00	ea	5.00%	\$	280.00	\$	588.00	1.333	2.67	\$61.89	\$ 165.0	00			6.00	0.33	\$ 753	.00	0.507.5
4" roof drain	2.00	ea	5.00%	S	375.00	\$	787.50	1.333	2.67	\$55.51	\$ 148.0	00			12.00	0.17	\$ 935	.50	0.507.5
224200 Commercial Plbg Fixtures																			
Fixtures/Finish Plumbing																			
Water closet, china	1.00	ea		\$	485.00	\$	485.00	2.759	2.76	\$55.45	\$ 153.0	00			5.80	0.17	\$ 638	.00	0.507.5
Lavatory, china	1.00	ea		\$	139.00	\$	139.00	2.963	2.96	\$55.69	\$ 165.0	00			5.40	0.19	\$ 304	.00	0.507.5
Single handed faucet w/drain	1.00	ea		\$	198.00	\$	198.00	1.201	1.20	\$61.62	\$ 74.0	00			6.66	0.15	\$ 272	.00	0.507.5
Electric tankless water heater	1.00	ea		\$ 5	,175.00	\$	5,175.00	4.000	4.00	\$61.75	\$ 247.0	00			2.00	0.50	\$ 5,422	.00	0.50/.5
Shutoff valves	4.00	ea		\$	186.00	\$	744.00	0.500	2.00	\$62.00	\$ 124.0	00			16.00	0.25	\$ 868	.00	0.357.5
Supply lines	3.00	ea		S	27.00	\$	81.00	0.308	0.92	\$62.18	\$ 57.4	15			26.00	0.12	\$ 138	.45	0.507.5
Sale Tax			7.00%	\$ 1	,516.84														0.057.05

	QUANTITY	UNIT	Waste	MAT	ERIALS		LAE	OR		EQUIP	MENT	Crew Daily	Duration in	TOTAL		
ITEM	QOAMIT	OIVII	waste	\$/UNIT	COST	LHR/UNIT	LHR	\$/LHR	COST	\$/LHR	COST	Ouptut/Unit	Days	TOTAL		
					23 0	00 HVA	С									
230000 HVAC																
5 ton, 4,000 cfm rtu	2.00	ea		\$ 4,375.00	\$ 8,750.00	28.521	57.04	\$ 56.10	\$ 3,200.00			0.56	3.57	\$ 11,950	.00	0.507.5
Supply																
24"x18"x30" metal duct	35.00	lbs	5.00%	\$ 0.56	\$ 20.58	0.098	3.43	\$57.33	\$ 196.63			245	0.14	\$ 217	21	0.507.5
24"x18" x 24"x12" metal T (6" returns)	33.50	lbs	5.00%	\$ 0.56	\$ 19.70	0.098	3.28	\$57.33	\$ 188.20			245	0.14	\$ 207	90	0.507.5
24"x12" metal duot	204.00	lbs	5.00%	\$ 0.56	\$ 119.95	0.098	19.99	\$57.33	\$ 1,146.07			245	0.83	\$ 1,266	.02	0.507.5
24"x12" metal end cap	8.00	lbs	5.00%	\$ 0.56	\$ 4.70	0.098	0.78	\$57.33	\$ 44.94			245	0.03	\$ 49	65	0.50/.5
12" dia metal duct	153.94	lbs	5.00%	\$ 0.56	\$ 90.52	0.098	15.09	\$57.33	\$ 864.82			245	0.63	\$ 955	34	0.507.5
9" dia metal duot	37.70	lbs	5.00%	\$ 0.56	\$ 22.17	0.098	3.69	\$57.33	\$ 211.79			245	0.15		96	0.50/.5
6" dia metal duct	28.27	lbs	5.00%	\$ 0.56	\$ 16.63	0.098	2.77	\$57.33	\$ 158.85			245	0.12	\$ 175	47	0.507.5
12" dia insulated flexible duct	28.00	lf	5.00%	\$ 5.25	\$ 154.35	0.160	4.48	\$43.66	\$ 195.58			100	0.28	\$ 349	93	0.457.5
6" dia insulated flexible duct	10.00	lf	5.00%	\$ 3.11	\$ 32.66	0.062	0.62	\$ 57.13	\$ 35.42			260	0.04	\$ 68	.08	0.507.5
T bar mount 24"x24" diffuser w/damper	10.00	ea		\$ 134.00	\$ 1,340.00	0.800	8.00	\$ 58.13	\$ 465.00			10	1.00	\$ 1,805	00	0.507.5
Return					,									-,		
24"x24"x24" metal duct	32.00	lbs	5.00%	\$ 0.56	\$ 18.82	0.098	3 14	\$57.33	\$ 179.78			245	0.13	\$ 198	59	0.507.5
24"x24" x 24"x12" metal T (6" returns)	36.00	lbs	5.00%		5 21.17	0.098			\$ 202.25			245		\$ 223		0.507.5
24"x12" metal duct	48.00	lbs	5.00%		\$ 28.22	0.098			\$ 269.66			245		\$ 297	89	0.507.5
24"x12" return air grille	24.00	ea			\$ 888.00	0.444			\$ 624.00			18		\$ 1,512		0.50/.5
Exhaust	24.00			, 57.00	. 500.00	20444	10.00					,0	1.23	3 2,512		0.000.0
Exhaust fan	1.00	ea		\$ 95.00	\$ 95.00	0.909	0.91	\$53.36	\$ 48.50			22	0.05	\$ 143	50	0.507.5
3" dia flexible duct	10.00	li li	5.00%		\$ 12.60	0.040		\$57.48				400		\$ 35		0.507.5
Other	10.00		3.00%	2 1.20	2 12.00	0.040	0.40	237.70	22.55			+00	0.03	- 33		0.301.5
Insulation	500.41	sf	5.00%	\$ 0.22	\$ 115.60	0.046	22.02	C/0 12	\$ 1,130.93			350	1.43	\$ 1,246	E 2	0.507.5
in Data (OT)	300.41	31	3.007.	3 0.22	3 113.00	0.040	23.02	343.13	\$ 1,130.33			330	1.43	3 1,240	-55	0.56.0
Sale Tax			7.00%	\$ 822.55												0.057.09
			1.00/4												=	0.001.00
	QUANTITY	UNIT	Waste		ERIALS		LAE			EQUIP		Crew Daily	Duration in	TOTAL		
ITEM				\$/UNIT	COST	LHR/UNIT	LHR	\$/LHR	COST	\$/LHR	COST	Ouptut/Unit	Days			
					26 00 0	0 ELECTR	ICAL									
260000 Electrical																
Power Service																
400 amp main service panel 30 circuits	1.00	ea		\$ 1,700.00	\$ 1,700.00	23.529	23.53	\$56.31	\$ 1,325.00			0.68	1.47	\$ 3,025	00	0.507.5
12 gage black wire	17.46	clf	5.00%	\$ 10.65	\$ 195.29	0.727	12.70	\$56.40	\$ 716.03			11.00	1.59	\$ 911	32	0.507.5
12 gage white wire	17.46	clf	5.00%	\$ 10.65	\$ 195.29	0.727	12.70	\$56.40	\$ 716.03			11.00	1.59	\$ 911	32	0.507.5
12 gage ground wire	17.46	olf	5.00%	\$ 10.65	\$ 195.29	0.727	12.70	\$56.40	\$ 716.03			11.00	1.59	\$ 911	32	0.507.5
10 gage black/red wire	1.58	clf	5.00%	\$ 16.70	\$ 27.69	0.800	1.26	\$56.88	\$ 71.85			10.00	0.16	\$ 99	54	0.507.5
10 gage white wire	0.79	clf	5.00%	\$ 16.70	\$ 13.85	0.800	0.63	\$56.88	\$ 35.93			10.00	0.08	\$ 49	77	0.507.5
10 gage ground wire	0.79	olf	5.00%	\$ 16.70	\$ 13.85	0.800	0.63	\$56.88	\$ 35.93			10.00	0.08	\$ 49	77	0.507.5
EMT 3/4" conduit	1,680.37	If .	5.00%	\$ 2.54	\$ 4,481.55	0.089	149.55	\$56.74	\$ 8,485.88			90.00	18.67	\$ 12,967	44	0.507.5
#10-3 armor cable	0.20	olf	5.00%	\$ 121.00	\$ 25.41	5.000	1.00	\$56.60	\$ 56.60			1.60	0.13	\$ 82	01	0.507.5
#12-2 armor cable	4.80	clf	5.00%	\$ 46.00	\$ 231.84	3.478	16.69	\$56.64	\$ 945.60			2.30	2.09			0.507.5
1 gang switchbox (switch & outlet)	37.00	ea	5.00%	\$ 3.55	\$ 137.92	0.296	10.95	\$56.59	\$ 619.75			27.00	1.37	\$ 757	67	0.507.5
4" square junction box	84.00	ea	5.00%	\$ 2.88	\$ 254.02	0.400	33.60	\$56.25	\$ 1,890.00			20.00	4.20	5 2,144	02	0.507.5
1 gang floor	3.00	ea	5.00%	\$ 89.50		1.509		\$56.66				5.30	0.57			0.507.5
Power																
Switch, single pole 15 amp	4.00	ea	5.00%	\$ 0.54	\$ 2.27	0.200	0.80	\$56.50	\$ 45.20			40.00	0.10	\$ 47	47	0.507.5
receptacle duplex 20 amp	36.00	ea	5.00%	\$ 7.95	\$ 300.51	0.296			\$ 603.00			27.00	1.33			0.507.5
Lighting	23.00		0.007.	- 7.55	. 500.51	0.250	10.00	230.33	. 555.00			27.00				0.00.0
2×4 w/3 32 W T8	48.00	ea	0.00%	\$ 69.50	\$ 3,336,00	1,600	76.80	\$56.56	\$ 4,344.00			5.00	9.60	\$ 7.680	00	0.507.5
300 Watt metal halide (Quartz)	6.00	ea	0.00%		\$ 369.00	1.509			\$ 513.00			5.30	1.13			0.507.5
300 watchietarrialide (Quartz)	0.00		0.007.	3 01.50	3 303.00	1.505	5.05	330.00	¥ 313.00			5.50	1.10	2 002	00	0.301.3
Sale Tax			7.00%	\$ 823.32												0.057.05
			1.00/.	J 023.32	21.00.00	EARTHW	/OBK								-	0.001.00
04.00.00.0					31 00 00	EARTHV	VUKK								_	
31 23 00 Grading and Excavation																
4" underslab gravel, sidewalk	30.57	sy	5.00%	\$ 3.37	\$ 108.19	0.008	0.24	\$48.33	\$ 11.82	\$ 100.00	\$ 24.46	5,133.33	0.01	\$ 5,253	34	0.507.5
Sale Tax																- I
Dale Lax			7.00%	\$ 7.57												0.0507.05
				32 00	00 EXTER	RIOR IMP	ROVEM	ENTS								
32 13 00 Rigid Paving																
Sidewalk concrete	13.72	су	5.00%	\$ 148.50	\$ 2,139.16	0.436		\$40.83	\$ 244.20	\$ 1.17	\$ 7.00	110.00	0.12	\$ 196	32	0.607.6
Finish sidewalk	825.50	sf				0.013	10.73	\$43.85	\$ 470.54			1,850.00	0.45	\$ 43	85	0.407.4
#4-20'rebar	0.0935	tons	5.00%	\$ 940.00	\$ 92.30	15.238	1.43	\$54.14	\$ 77.15			2.10	0.04	\$ 994	14	0.507.5
Sale Tax			7.00%	\$ 156.20												0.057.05

	thir cell alane										
	Project:	West Stree	t Video				Bid Date	January 28, 2022	2		
	Address:	211 NE Rev	ere Ave				Time:	1:00 P.M.			
	City/State/Zip	Bend, OR 9	701				Location	online			
	Sq. Footage	3,200.00						Auston Lewis			
	Duration	6.00	months	26.00	weeks		PM	Alex Banta			
	Owner:	Blockbust	91				Architec	Steven Peterso	n		
	Representative:	Jenny Tuto	ne					Spoterran@artruct			
	Phone:	765-867-53	09				Phone:	317-547-5580			
	Faz:	812-402-4528					Fax:	812-402-4528			
							Project :			\$	135,78
								ice Expense		\$	7,45
							Site Con	ary Utilities		*	12,07 3,07
							Safety	KIOI		*	3,07
							Clean-Up	n .		÷	28,97
							Ole all O	-		*	20,01
								oject General I			187,85
							Average	Cost per Mon	th	\$	31,309.9
PROJ	JECT STAFFING							Unit Co	st	_	Total
PROJ	JECT STAFFING		Quantity	Unit	1 ercent	Duration	Unit	l our co			
PROJ	JECT STAFFING Project Manager		Quantity 1	Unit per week	50%	Duration 26.00	Unit weeks	2,325.00	\$/week	\$	30,2
PROJ					300 00				\$/week \$/week	\$	30,2: 37,0:
PROJ	Project Manager Project Engineer Field Superintendent		1	per week	50% 100%	26.00	weeks	2,325.00	\$/week \$/week		37,0 56,5
PROJ	Project Manager Project Engineer		1	per week per week	50% 100%	26.00 26.00	weeks weeks	2,325.00 1,425.00	\$/week	\$	
PROJ	Project Manager Project Engineer Field Superintendent		1 1	per week per week per week	50% 100%	26.00 26.00 26.00	weeks weeks weeks	2,325.00 1,425.00 2,175.00	\$/week \$/week	\$	37,0 56,5

	Quantity	Unit	Duration	Unit	Unit C	ost		Total
Job Site Office Trailer	1	per month	6.00	months	488.50	\$/month	\$	2,93
Trailer Delivery / Pickup	40	miles			11.00	\$/mile	\$	441
Jobsite Storage	2	per month	6.00	months	78.00	\$/month	\$	93
Field Office Supplies	1	per month	6.00	months	80.00	\$/month	\$	48
Lights/HVAC	1	per month	6.00	months	160.00	\$/month	\$	96
Phone/Data	1	per month	6.00	months	85.00	\$/month	\$	51
Office Equipment	1	per month	6.00	months	200.00	\$/month	\$	1,20
TOTAL FIELD OFFICE EXPENSE							\$	7,457
TEMPORARY UTILITIES								
Lighting	Quantita	Unit	Duration	Unit	Unit C	net		Total
Temporary Lighting	Quantity 32.00	esf/month	Duration	OIIIC	17.95	\$łost	\$	1 Otal 574
Lighting Power	32.00	csf/month	6.00	months	0.92	\$łosf	\$	17
						*****	·	
Electrical Power	Quantity	Unit	Duration	Unit	Unit C	ost		Total
Temporary Electric Power (all other)	32.00	csf/month	6.00	months	47.00	\$/month	\$	9,02
TEMPORARY TOILETS	Quantity		Duration	Unit	Unit C	ost		Total
Temporary Toilets	2	per month	6.00	months	192.00	\$/mo	\$	2,30
TOTAL TEMPORARY UTILITIES							\$	12,079
SITE CONTROL								
	Quantity	Unit			Unit C	ost		Total
Directional Signage	10.00	ea			25.00	\$łea	\$	25
Temporary Fence	640.00	lf .			4.41	\$/IF	\$	2,82
TOTAL SITE CONTROL							\$	3,072
SAFETY								
	Quantity	Unit			Unit C			Total
First Aid Kit	2	ea			110.00	\$łea	\$	22
Fire Extinguishers	2	ea			135.00	\$łea	\$	27
TOTAL SAFETY							\$	490
CLEAN-UP			'	<u> </u>				
	Quantity	Unit	Duration	Unit	Unit C	ost		Total
General Debris Dumpsters	1	per week	26.00	weeks	565.00	\$łwk	\$	14,63
Daily Cleanup	3.20	msf/day	130.00	days	33.82	\$/msf	\$	14,06
Final Cleanup	3.20	msflea	1.00	ea	67.76	\$/msf	\$	2
i iliai Ciealiup	0.20			""		* ····· - ·	l *	
TOTAL CLEAN-UP	5.20	moned		.,,		******	\$	28,97

11.0/11	←leave this cell	alone						
Footings			lb/ft					
#4-20' rebar	0.334	tons	0.668					
#5-3'6" rebar	0.058408	tons	1.043					
#6-5' rebar	0.24783	tons	1.502					
#5-9"x27" dowels	90	ea						
#6-9"x27" dowels	12	ea						
3/4"x9" anchor bolts		ea						
ort no anchor boils	12	ea .						
12"x24" cont footing								
(F1)	16.98765432	cy						
66"x66"x18" footing	10.001.001.00	-,						
(F2)	5.041666667	cy						
48"x48"x12 footing		-,						
(F3)	1.185185185	cy						
5" concrete slab	47.25308642	cy						
Finish concrete slab		sf						
	33.0							
F1Footing								
Foundation Plan				Length	Width	Height	CF	CY
North Wall	80	0.3333333		79,333	width 2	neight 1		01
North Wall South Wall				79,333				
	80	0.3333333			2	1	158,6667	
East Wall	40	0.3333333			2	1		
West Wall	40	0.3333333	4		2	1		40.0070575
				229.33			458.6667	16.9876543
F2 Footing								
Length	Width	Height	QTY	CF	CY			
5.5	5.5	1.5	3	136.125	5.04166667			
F3 Footing								
Length	Width	Height	QTY	CF	CY			
4		1	2	32	1.18518519			
5" concrete slab								
Height	Length			Width			CF	CY
0.416666667	80	0.666666667	78.66667	20	0.66666667	18.6666667	611.851852	
0.416666667	80	0.666666667	78.66667	20	0.66666667	18.6666667	611.851852	
0.416666667	80	0.666666667	77.33333		0.66666667	1.33333333	42.962963	46.91358025
Doorways							1266.66667	46.31338025
Height	Length	Width	QTY	CF	CY			
0.416666667	engar 9		1	2.5				
0.416666667	-	0.6666666667	2	5				
0.416666667		0.666666667	2	1.666667				
				9.166667	0.33950617			
Finish concrete slab								
Length		70.0000000	Width			SF		
80	0.666666667	78.66666667	40	0.666667	38.6666667	3041.77778		
Entrange								
Entrances Length	Width	QTY	SF					
Length 3		3	6 6					
	0.000000007	,	0					
Double Brick								
Length	Width	QTY	SF					
1.333333333		2	1.777778					

0.916666667								
#4-20' rebar								
#4-20 repar # of Rows	Size	Deel ee ede	PI	Total # of Bars	Carlina d Dalandana	I I I=:s U=:=l-s	lbs	
		Bar Length			Combined Rebar Lengt			tons
4	#4	20	1.5	50	1000	0.668	668	0.334
#6-5' rebar								
	Size	Bar Length	# of Bars	Footing QTY	Total Rebar Length	Unit Weight	lbs	tons
	#6	5	22	3	330	1.502	495.66	0.24783
#5-3'6" rebar	0:	Dealerant	# -/ 5	FVOTV	TatalDahadaaah	H-ts I d-t-bs		
	Size #5	Bar Length 3.5	# of Bars 16	Footing QTY 2	Total Rebar Length 112	Unit Weight 1.043	lbs 116,816	tons 0.058408
	#9	3.5	16	2	IIZ	1.043	116.616	0.056406
#5-9"x27" dowel	s							
Dowel Length	Size	Spacing		Length of Footing	# of dowels per spacing	Total # of Dowels		
3	#5	2.66666667	1.043	229.3333333	1	90		

CMIL BLOCKS										
CMU BLOCKS										
	Blocks									
	(sf)	(each)			0.888888889		lf .	EA	SF	
8x8x16 heavy block	441	496.50	1.333333333	6.75			654	490.5	436	
8x8x16 split-face block	2436	2741.00		20.25	uble counting co	rners by using full p	erimeter of builiding	g, remember 1 block p	passes by the other	
8x8x16 end block	171	192.00								
8x8x8 bullnose (1/2 block)	50	56.00	1/2 blocks have 1							
8x8x16 bullnose block	50	56.00		27	21	pier block does n	ot have 4 corners li	ke 4 corners of buildi	ng	
	(If)	(ea)								
8x8x16 lintel block	52	39.00	4' oc							
8x8x16 bond beam block	1167	875.25								
8x8x16 bond beam block	104	78.00								
1										
CMU WALL										
	1 1			C11111	Height Below					
	Length	Height	CMU Height	CMU Length	Grade					
	(feet)	(feet)	(feet)	(feet)	(feet)					
West Wall	40	18.00	0.67	1.33	2.00					
East Wall	40	18.00	0.67	1.33	2.00					
North Wall	80	18.00	0.67	1.33	2.00					
South Wall	80	18.00	0.67	1.33	2.00					
OPENINGS		1								
				140.14		Opening Space	Entry Slab Block	4/05 101 1	Full End Block	Linte
			Quantity	Width	Height	Block Reduction	Reduction	1/2 End Block	Full End Block	Linte
			(each)	(feet)	(feet)	(each)	(each)	(each)	(each)	(e
3'-0" x 6'-8" HM Doors			3	3.00	6.67	20	4.5	20	20	
Storefront System (Is it just the glas	ont System (Is it just the glass?)			9.00	8.00	72	20	36	36	
					1	1		1		

MAACONDY DEDAD											
MASONRY REBAR							columns	total vertical bars			
	length	height	oc spacing	length per bar	lap	bars per course	rows	total hoizontal bars	total feet	total lb/ft	total lbs
#4-20' rebar	240	20	4	20	1.5	2	5	10	2367	0.668	1581.156
#4-20 rebar #5-4' rebar	240	20	2.666666667	4		1	90	90	360	1.043	375.48
#5-5'6" rebar	240	20	2.67	5.50	1.50	4.00	90	338	1859	1.043	1938.937
WS-S0 Tebal	240		2.07		1.50						
#6-4' rebar		20		4		1	6	12	48	1.502	72.096
#6-5'6" rebar		20		5.50	1.50	4.00	6	48	264	1.502	396.528
						inside pier height is not the same height as outside pier height					
					length	lap	how many per orientation	openings	total ft	total lb/ft	total lbs
#6-6'-6" rebar					6.5	0	3	2	39	1.502	58.58
#6-10'-6" rebar					10.50	0.00	6.000	5	315	1.502	473.13
#6-12'-6" rebar					12.50	0.00	3	3	112.5	1.502	168.98
5/8"x6" anchor bolts	240		2.666666667			94					
3.375											
3.373											
									15.75		
		1									
#4-20' rebar	Н										
#5-4'rebar	v.										
#5-5'6" rebar #6-4' rebar	V										
#6-5'6" rebar	v										
	-										
#6-6'-6" rebar	H										
#6-10'-6" rebar #6-12'-6" rebar	V H										
#0-12-0 repar	п										

#4-20' rebar	lbs
#5-4' rebar	lbs
#5-5'6" rebar	lbs
#6-4' rebar	lbs
#6-5'6" rebar	lbs
#6-6'-6" rebar	lbs
#6-10'-6" rebar	lbs
#6-12'-6" rebar	lbs
5/8"x6" anchor bolts	ea
·	
8x8x16 heavy block	sf
0500	,
3500 psi concrete s	sf
8x8x16 split-face block	sf
8x8x16 end block	sf
8x8x16 lintel block	lf
8x8x16 bond beam block	lf .
8x8x8 bullnose (1/2 block) 8x8x16 bullnose	sf
block	sf
DIOCK	Sī
Mortar	of
3000 psi grout vertical	sf
3000 psi grout horizontal	lf
Prolite	

MORTAR	·				
	Square Feet of Wall	Square Feet of Opening	Total Square Feet of CMU Block	Mortar Coverage	Total Mortar
	(sqft.)	(sqft.)	(sqft.)	(cf/sf)	(cubic feet)
Combined Walls	4800.00	256.00	4544.00	0.05	227.20

GROUT

	EA/course	width	height	sf
3500 psi concrete grout (courses below grade)	470.25	1.33	0.667	418.00
3000 psi grout vertical (all vertical cells with reinforcing)	96	0.67	27	1728.00
psi grout vertical (all vertical cells with reinforcing) opn	30	1.33	15.75	630.00
opsi grout horizontal (all horizontal blocks with reinforc	5	240	0.666666667	778
grout horizontal (all horizontal blocks with reinforcing)	3	4.875	0.666666667	19.5
grout horizontal (all horizontal blocks with reinforcing)	3	9.375	0.666666667	56.25
Prolite (all empty cells without reinforcing)	1	4126.00		914.25

5.0/5	←leave thi	s cell alone												
				Quantity	Length	Total Length	Weight	Total Weight	Total Weight					
Description	Designatio	n		(each)	(feet)	(feet)	(lb/ft)	(pounds)						
Column	TS5x5x3/8	column 14'7	7"	3.00	14.58	43.75	22.37	978.69					3/4"x9" anchor bolt	3/4"x9" anchor bolt
Steel Joist	18k3-19'4"			38.00	19.33	734.67	7.70	5,656.93	(tons)					
Steel Girde	W16x36-39	9'4"		2.00	20.00	78.67	29.00	2,281.33	1.14	2	19.33333	38.66667		Structural Steel Delivery
													TS5x5x3/8 column 14'7"	TS5x5x3/8 column 14'7"
				Length	Width	Width of Decking	Length of Decking	End Lap	Total				W16x36-39'4"	W16x36-39'4"
Description	Designation	n		(feet)	(feet)	(feet)	(feet)	(feet)	SF				3/4"x9" anchor bolt	3/4"x9" anchor bolt
Metal Roof	4'x40' 18 ga	age deck		78.67	38.67	4.00	40.00	0.50	3080.28					
ooting	3/4"x9" an			3	4	4 12							Structural Steel Deliver	Structural Steel Delivery
				Columns	bolts per o	olumn							TS5x5x3/8 column 14'7"	TS5x5x3/8 column 14'7"
													W16x36-39'4"	W16x36-39'4"
0.5/1		←leave this	s cell alon	e										
2100 Thern	nal													
sulation		length (ft)		•										
-13 Batt Ins	sulation	206.218			16 3367.10									
		111.561		8 892.48	88 runs up	beyond dr	ywall shou	ıldn't be th	ne same sf	as dr	ywall, dryv	vall stops ju	st above ceiling while ir	isulation keeps going

1.5/1.5	←leave this cell alone	
ID	Door Description	Qty (ea)
1	3'x7' ALUM Door (left hand reverse swing)	1
2	3'x6'-8" HM Door (right hand swing)	1
3	3'x6'-8" HM Door (left hand swing)	1
4	3'x6'-8" HM Door (left hand reverse swing)	1
5	3'x6'-8" HM Door (right hand swing)	1
6	3'x6'-8" HM Door (right hand reverse swing)	1
ID	Window Description	sf
1 & 2	store front	216

3.0/3.5	←leave this cell alon	ie					
092900 Gypsum Board		length (f	t height (ft)	Total SF			
5/8" Drywall	sf	206.218	12	2474.616	3367.104	total sf	
		111.561	. 8	892.488			
096816 Sheet Carpet		total sf		total sy			
0oz Carpeting	sy	2911.81		323.5341			
		floor			wainscott		
093013 Ceramic Tiling		total sf		length ft	height ft	total sf	total sf
6"x6" Glazed Ceramic Tile w/thin set	sf	47.833		24.827	6	148.962	196.795
096513 Resilient Base		length ft					
4" high 1/8" rubber straight base	If	279.325					
4" high 1/8" rubber base outside corners	ea	6	should inc	lude your	column co	rners too	
099123 Interior Painting							
Drywall 1 coat sprayed pimer	sf	3367.1					
Drywall 2 coat latex paint rolled	sf	3367.1					

8.0/8	←leave this cell alone																			
	Water line should include p	iping in	buildin	g and ru	ın to th	e mete	r (we w	II use	copper,											
	but in reality the main line t	from the	meter t	o the str	ucture	would	be PVC) Do no	take o	fsprink	ler syster	n								
	Sanitary Sewer line should i	nclude pi	iping in	building	and ru	n to th	ie 5'-0"	manh	ole at th	e front o	of the site									
	Storm Sewer line should inc																			
	22 00 00 PLUMBING																			
	221113 Domestic Water																			
	Piping																			
sink 12-18	Water Supply Piping		0.727	0.277	1.26										Vertical					
toilet 6-8	1/2" type L copper water line	99.4025	LF	0.213	0.187	2.753	2.833	0.46	0.46	2.487	36.467	42.1	2.664	2.202	0.41667	0.063	0.33	0.5	1.5	1.5
	1/2" ball valve (main shutoff)	1	EA																	
	1/2" pressure reducing valve	1	EA																	
	221316 Sanitary Waste/Vent Piping																			
	Waste/Vent								vert											
	4" diameter cast iron pipe	129.99	LF	3.307	1.073	0.66	42.51	80.44	0.5	1.5		Vert								
	2" diameter cast iron pipe	36.574	LF						6.617	9.207		18	1	1.75						
	2" cast iron p-trap	2	EA																	
	2" cast iron floor drain	1	EA																	
	221400 Facility Storm Drainage																			
	Storm Drain Piping									Vert										
	4" cast iron pipe	174.481	LF	39.312	22.43	49.07	0.844	1.745	42.267	18	0.41667	0.0625	0.33333							
	4" clean out	2	EA																	
	4" roof drain	2	EA																	
	224200 Commercial Plbg Fixtures																			
	Fixtures/Finish Plumbing																			
	Water closet, china	1	EA																	
	Lavatory, china	1	EA																	
	Single handed faucet w/dra	1	EA																	
	Electric tankless water hea	1	EA																	
	Shutoff valves	4	EA																	
	Supply lines	3	EA																	

8.5/9	←leave this cell alone								
	All metal duct sho	uld be	taker	n off a	s square fe	et an	d convei	rted to	0
	23 00 00 HVAC								
	230000 HVAC								t
	5 ton, 4,000 cfm rtu	2	ea		1)				t
	Supply				2	1.5	2.5		t
	24"x18"x30" metal								t
	duct	35	lbs	1	Side	1.5	2.5	7.5	4
	24"x18" x 24"x12"								
	metal T (6" returns)	33.5		2	Side	2	2.5	10	۰
length*height	24"x12" metal duct	204	lbs	3				17.5	3
	24"x12" metal end	_				_			
	cap		lbs	4	-1	2	EA	35	
circum*length	12" dia metal duct	153.9		5	3)				ŀ
	9" dia metal duct	37.7		6	Left Unit	2	_	13.5	₽
	6" dia metal duct 12" dia insulated	28.27	lbs	7	side	2	13.5	54	3
	IZ dia insulated flexible duct	28	1.5	8	side	1	13.5	27	l,
	6" dia insulated	28	IT	٥	side	1	15.5	21	ŀ
	flexible duct	10	If	9				81	ŀ
	T bar mount 24"x24"								ľ
	diffuser w/damper	10	ea		Right Unit	2	1	20.5	ı
	Return				side	2	20.5	82	4
	24"x24"x24" metal								
	duct	32	lbs	Α	side	1	20.5	41	1
	24"x24" x 24"x12"								
	metal T (6" returns)		lbs	В				123	
	24"x12" metal duct 24"x12" return air	48	lbs	С			Total	204	
	grille	24	ea						
	Eshaust	24	ea						ł
	Exhaust fan								ŀ
	3" dia flexible duct		ea						ŀ
	Other	10	If						ŀ
					- 1				ŀ
	Insulation	500.4	sf		A)				ļ
					W	Н	#side		ļ
					2	2	4	16	!
									ļ
						2	EA	32	

2)				EA			6)	If	cir. If			8)	Over	Down	EA	Lf
Returns Part		2	0.5	4	4	SF	Right Unit	16	2.356	37.7	SF	LF	2	2	7	28
_				_				۸۸۸				-		_		
Tee		1.5	0.5	2	1.5	SF		AAA				9)	Over	Down	EA	LF
		2.5	1	2	5	SF		include				LF	2	2	2	8
Bottom	- :	2.5	2.5	1	6.25	SF	7)	If	cir. If	SF			0	2	1	2
					16.8		Right Unit		1.571			_			Total	10
-1			_	EA	33.5	SF		1	1.571							-
4)		÷	EA			L	L		Total	28.27	SF					-
2		1	4		bottor	n dime	ension shou	ild be 24	"x 30"							-
			8	SF												
5)																
Left Unit	lf		cir. If			Right	If	cir. If								
		13	3.142	40.84	SF		15	3.142	47.12	SF						
			EA	2				EA	1							
				81.68	SE				47.12	SE						
		3	3.142				1	3.142								
			EA	2				EA	2							
				18.85					6.283							
			Total	100.5	SF			Total	53.41							
								Total	153.9	SF						-
B)				EA			C)					+				-
Returns Part		2	0.5		4	SF	Left Unit									
Tee		2	0.5			SF	Side	2	4	16	SF					
		3				SF	Side	1	4		SF					
Bottom		2		1	6	SF				24	SF					
					18	SF	Right Unit									
			2	EA	36	SF	Side	2	4	16	SF					
							Side	1	4	8	SF					
										24	SF					
									Total	48	SF					

9.0/9	←leave this cell alone															
	Units should m	atch the	e uni	ts in R	SMean	ıs										
	011110 0110 0110 111				.											
	6 feet to top of service				•											
	1 gang switch boxes	should be u	ised fo	r all swite	ches and	receptacles	, all other box	es shoul	d be 4" ju	ınction	boxes					
	10 gage wiring is on a	30-2 AMP	break	er, this co	onsists of	2 hot wires	(black and re	d) a neu	tral (whit	e) and a	a ground	wire.				
	So you will have 4 wir	es running	throug	h the EM	T to get t	to the RTU's	, this wiring i	s not for	the servi	ce outle	ts on th	e roof bu	it for the	direct v	viring of t	ne RTU
26	00 00 ELECTRICAL															
6in add wi	re 260000 Electrical															
2ft add wir	e Power Service															
	400 amp main service pa	1	ea	convert o	If = 100 If											
	12 gage black wire	17.46413	ft	clf			1370.373	horizonta	I conduit fi							
	12 gage white wire	17.46413	ft	clf			310	vertical								
	12 gage ground wire	17.46413	ft	clf												
	10 gage black/red wire	1.5792	ft	this is b	oth the am	ount of red ho	t and black hot	line, so it s	should be o	double w	hat your v	white neut	ral and gr	ound are,	convert to c	f
	10 gage white wire	0.7896		clf	also 4 wi	res would run	to 1 RTU and th	e the other	run of 4 w	ires wou	ld be a lit	tle longer	to get to 1	the 2nd RT	U	
	10 gage ground wire	0.7896	ft	clf												
	EMT 3/4" conduit	1680.373	ft													
10ft piece	#10-3 armor cable	0.2	ft	clf			2	10 awg ex	tra foot for	service l	оох					
l0ft piece	#12-2 armor cable	4.8	ft	clf			1	10awg ext	tra foot of e	each wire	for junct	ion boxes				
	1 gang switchbox (switc		ea	short, do	ouble check	k count			tra feet of							
	4" square junction box		ea		192		96	12awg ext	ra feet of e	each wire	for junct	ion boxes				
	1 gang floor	3	ea													
	Power															
	Switch, single pole 15 am		ea													
	receptacle duplex 20 amp	36	ea	short, do	ouble check	k count										
	Lighting															
		48	ea													
	2x4 w/3 32 W T8	_														
	2x4 w/3 32 W T8 300 Watt metal halide (Qu	6	ea													
		6	ea				56.5									

31 23 00 Grading and Excavation	,		Thickness	Length	Width	this is cf	not sf	, you	found	volume beca	ause yo	ou x the t					
4" underslab gravel, sidewalk	30.5741	sy	0.3333333	80	6.50	173.33	sf	19.3	sy								
			0.3333333	47	6.50	101.83	sf	11.3	sy								
			1					30.6	sy								
32 13 00 Rigid Paving																	
Sidewalk concrete	13.7191	су	Thickness	Length	width							Length	Width				
Finish sidewalk	825.5	sf east	0.3333333	47	6.50	101.83	sf	3.77	су			47	6.50	305.5	sf		
#4-20' rebar	0.0935	tons east curb	1.5	47	0.50	35.25	sf	1.31	су			80	6.50	520	sf		
		south	0.3333333	80	6.50	173.33	sf	6.42	су					825.5	sf		
		south cui	b 1.5	80	0.50	60	sf	2.22	су								
								13.7	су			the top o	f the curb is	all part of th	ne sidewal	k that need	ls fini
			length	rows	Rebarleng	Lap 18"		sticks		total length	1	lb/ft					
		curb	127	2	20.00	1.5	5	14	ea	280	lf	0.668	187.04	Ibs	0.0935	tons	
			centerline o	of curb section	n												

Assessment and Evaluation for SLO 4

Courses: CMGT 31000 – Cost Estimating

Academic Term: Spring 2020, Fall 2021, and Spring 2022

Instructors: Matt Ray

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 4 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An average 85% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021	A. Constant and the con	4.25	80%
S 2022	4. Create construction project cost estimates.	4.48	90%

Direct Measures - Assessments and Evaluations

The Direct Assessment consists of a lab assignment (custom designed to provide students an opportunity to create cost estimates covering multiple divisions for a given project throughout the semester) and a final group project (represents a culmination of lab experiences, creating a cost estimate and submit a bid on a similar project).

Term	N	Direct Assessment	Average Grade	Average Percent	Target Percent
Ci 2020	18	Concrete Lab	40/50	79	75
Spring 2020	19	Final Project	110/150	73	75
E-11 2021	17	Concrete Lab	40 /50	81	75
Fall 2021	21	Final Project	119 /150	79	75
Ci 2022	15	Concrete Lab	39/50	78	75
Spring 2022	16	Final Project	124/150	83	75

The course includes multiple labs, with the Concrete Lab being one example. The individual labs are submitted each week as smaller portions of a larger lab project while the Final Project includes a larger portion of a project including multiple divisions, markups and additional submissions as part of the bidding process. Individual labs combined make up 15% of the final grade while the final project alone counts for 20% of the final course grade. The final project is the culmination of the course experience and provides evidence of a student's ability to successfully create a cost estimate. An average score of 79% was achieved for the direct assessment of SLO 4 - Create Construction Project Cost Estimates for CMGT 31000.

The target for the direct assessment is that students would achieve an overall average of 75% or better based on total grades for each assessment. Both the Concrete Lab and the Final Project were greater than 78% indicating that the target value was met.

Proposed Actions for Course Improvement:

For SLO 4, students are provided with a significant amount of time in class to work on the labs as well as the final project, but students are not required to stay until the lab session is over. They have been required to stay for the instructional piece of the lab. Students commented that they wish that they were required to stay until the end of lab sections to hold them accountable. Future course sections will require students to remain in lab until their work is complete or time runs out. Student achievement on the final project is impacted by students not taking advantage of class time to work on their project. Students also requested that lab instructions be recorded and posted as a resource to refer back to when completing their work. This was implemented in Spring 2022. There was positive feedback from students that used the videos as an additional resource. Many students still preferred to email and ask questions as opposed to watching the videos. Overall, the videos had a positive impact as an additional resource for students.

Student Learning Outcome 5

Create Construction Project Schedules

Introduction

State the SLO #5 description and the associated course presented here

In CMGT 32000 – Scheduling and Project Control, there are five assignments that relate to project scheduling. Students are provided a set of plans and a detailed cost estimate, create a WBS (for the schedule), determine the costs for all tasks, and enter the information in MS Project. Construction then begins, and students enter actual construction progress and cost information in the schedule at the half-way point of the project and when construction has been completed.

Assessment Methods (additional information in the Direct Assessment section of this report)

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 5, there are three assignments that are used as Direct Measures in Fall 2021.

- 1. Create a Project Schedule in MS Project
- 2. Garage Project Work Breakdown Structure (WBS)
- 3. Garage Project MS Project with Updates

During Fall 2022, there are three assignments are used as Direct Measures.

- 1. Lab #1 Creating a Schedule
- 2. PROCORE Project Generate a WBS
- 3. PROCORE Project Generate a Schedule

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

SLO 5 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments

Explanation and rubrics (grading criteria)
Graded student work (using the rubric)

• Assessment Report for SLO 5

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 5 (found at the end of this SLO report).

Direct Measures

Fall 2021: The Direct Measures for SLO 5 are assignments that include:

- 1. Create a Project Schedule in MS Project: based on the class exercise of a small residential construction WBS, students use MS Project to create a construction schedule.
- 2. Garage Project Work Breakdown Structure (WBS): The project is a 624 square foot garage with some sitework (sidewalk, driveway, and utilities). Students are given a set of design drawings with some specifications included in the drawing set and a detailed cost estimate with a Work Breakdown Structure (WBS) in the CSI MasterFormat. The deliverables of this assignment are a WBS for the project schedule (schedule tasks) and a manual project scheduling diagram.
- 3. Garage Project MS Project with Updates: Once the assignment of the costs was graded and handed back, the final cost numbers were determined by the course instructor and then modified by means of a class discussion. The final cost amounts were determined and recorded. Students then had to enter that information (tasks, durations, predecessors, logic, and costs) into MS Project. The final schedule was created after the completion of construction, based on information provided by the course instructor. Students had to document project measures and "lessons learned."

Fall 2022: The Direct Measures for SLO 5 are assignments that include:

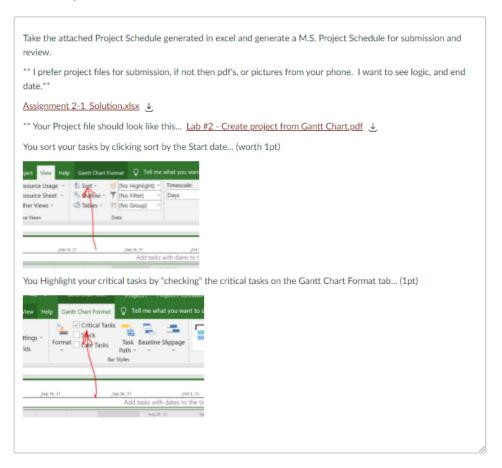
- 1. Lab #1 Creating a Schedule
- 2. PROCORE Project Generate a WBS
- 3. PROCORE Project Generate a Schedule

Graded Student Work

The assignments are not "marked up" since these assignments were graded in Canvas. The grading criteria for each assignment have not been created in Canvas (yet). The course instructor completed the grading for each assignment using the grading criteria. The grading criteria and any instructor notes were sent to the students via the "Comment" section in Canvas using "SpeedGrader." An example of how it looks in Canvas is shown after the grading criteria for the first two assignments. The "Comments" in Canvas do not reproduce well, which is why just the "graded" grading criteria is provided for the last three assignments.

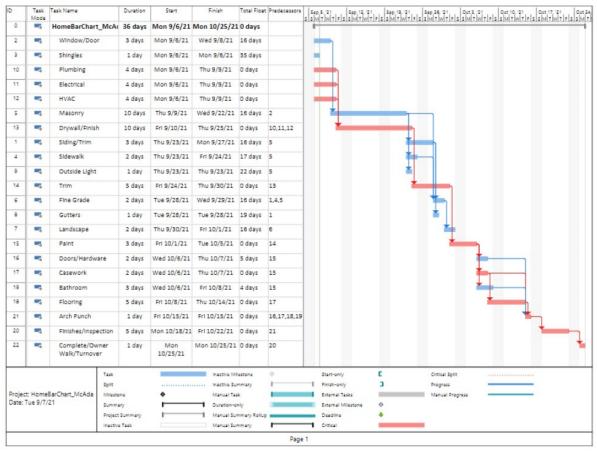
The following pages show the student work for each assignment followed by the grading criteria for that specific assignment.

Fall 2021



Points 10
Submitting a file upload

Student Submission Example



2. Student Work Example for Direct Measure #2: Garage Project Work Breakdown Structure (WBS)

Lab Assignment #9 - Garage Project Work Breakdown Structure (WBS)



Review the attached drawings, create a Work Breakdown Structure, and submit for review.

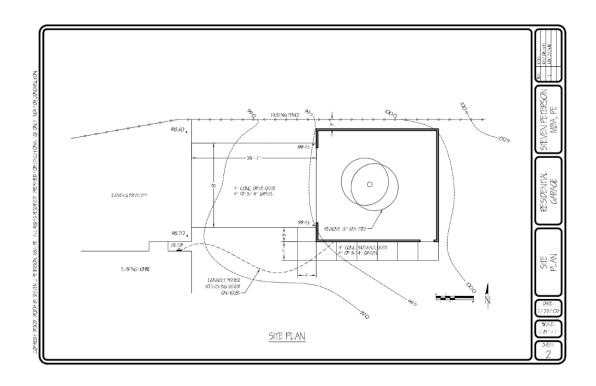
Garage Drawings.pdf ↓

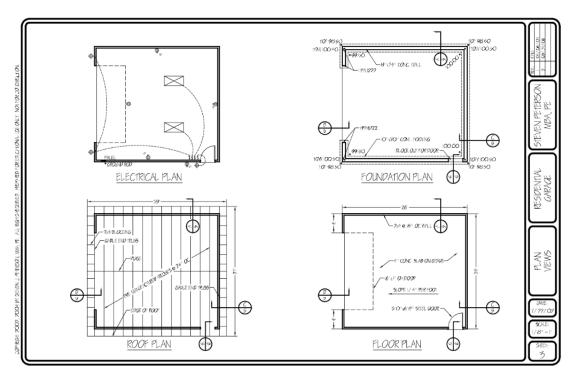
Points 10

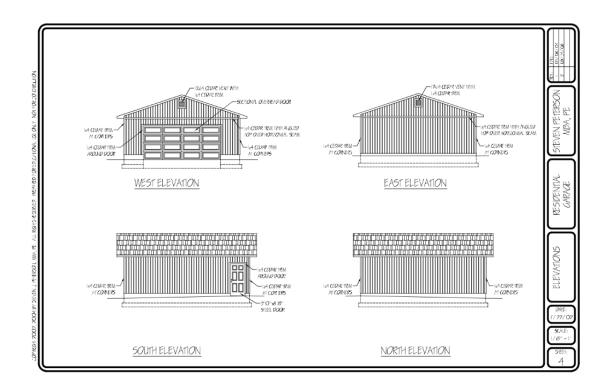
Submitting a file upload

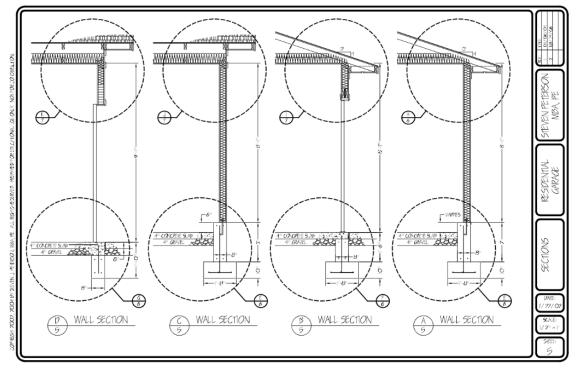
Due	For	Available from	Until
Nov 15, 2021	Everyone	Nov 9, 2021 at 12am	Nov 16, 2021 at 11:59pm

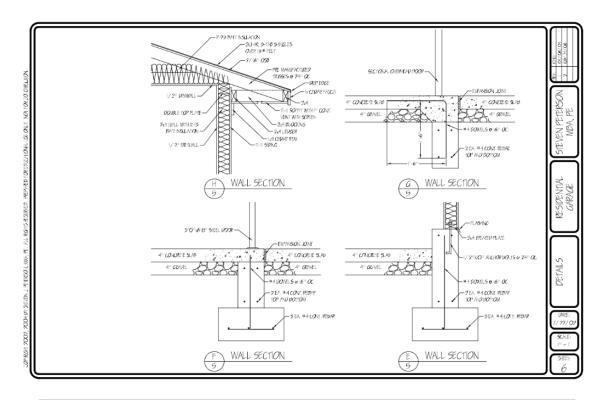
RESIDENTIAL GARAGE 624 SQUARE FEET MBA SPECIFICATIONS LL CONSTRUCTION SHALL COMPLY WITH THE 2003 INTERNATIONAL BULLDING CODE. 3.1 FOOTING AND FOUNDATION CONCRETE TO BE 3,500-PSI 9.1 INTERIOR WALL AND CEILING PAINT TO BE: ONE COAT OF PVA PRIMER 1WO COATS OF INTERIOR LATEY, PAINT 9.2 EXTERIOR PAINT: TABLE OF CONTENTS | 22 S.M. CONCRETE TO BE 4, OCO PS CONCRETE. | 100 COAPS OF INTEROR LABS. PAIN CONCRETE TO BE 4, OCO PS CONCRETE. | 22 SEXENCE VIEW TO BE LAPPED BY 1919 | 101 COAPS OF INTEROR LABS. PAIN COAPS OF EXTEROR LABS. PAIN COAPS OF EX TITLE PAGE SITE PLAN PLAN VIEWS **ELEVATIONS** 5EC110N5 SIMPSONH ITS. 1. INSLAND TO PE UNIVER BATT INSLAND. 8) OVEREAD DOOR TO DE PRETINSED INSLAND. 6) OVEREAD DOOR WITH 17 2+P SOEWHORK O'PENER WITH LEACH INSLESS DRINK AND 2 EACH EMOTES. 8.2 SEEL DOOR TO BE PROTOKY-PRIMED, SIX PANEL STEEL DOOR WITH WOOD, NIMPS. 8.3 SEEL DOOR HARD MARE TO BE AS FOLLOWS. 1.1 / PRAIR HADS. DETAILS DETAILS WITH OROUND. WHIT AROUND. 26.6 ALL OTHER WRE TO BE 2 EACH #12 COPPER WRE WITH AROUND. 26.7 GROUND TO BE 6* COPPER ROD I-I/2PARHNGES 31.1 UNDER SLAD GRAVEL TO BE 3/4" WASHED GRAVEL LEACH THRESHOLD TEVANTHESHOLD TEACH SINGLE-KEY DEAD BOLT TEACH KEYED LOCKSET TEACH FLOOR-MOUNTED DOORSTOP SIL2 ALL FILL SHALL DEE COMPACTED TO 95% OF A MODPHED PROCTOR. SIL5 EXISTING SOIL IS CLAY WEATHER STRIPPING

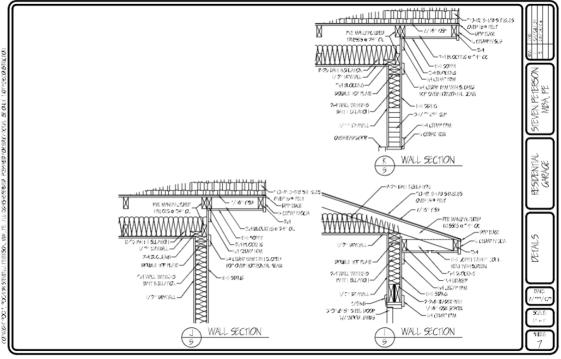








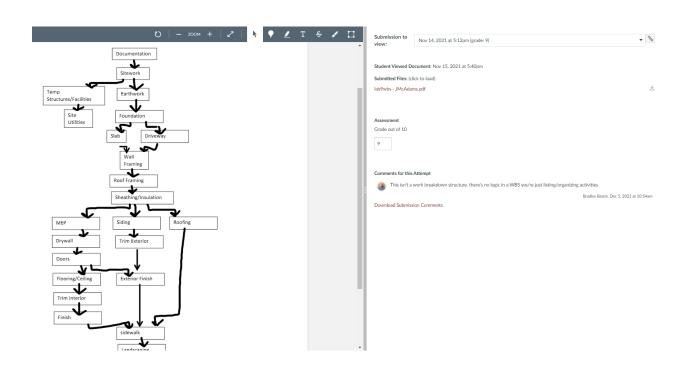




Student Submission Example

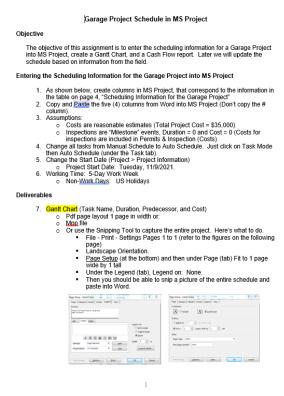
Construction of Residential Garage Permits & Drawing Design-Layout Plan out site Excavate Cure Wall Erection Set layout build per elevation west, east, north and south Floor Plan Concrete slab on grade Install steel door location/Garage door Install cable and truss Ridge location/installation Install cable end truss Install shingles electrical plan set layout Rough in electrical Install terminal
Wire lights and switch Interior Install insulation Install drywall Add finishing Add paint Exterior install cedar trim install steel door

Install garage door



3. Student Work Example for Direct Measure #3: Garage Project - MS Project with Updates





Paste the entire schedule into Word, as shown below.
Paste the Statistics box below the Gantt Chart: Project -> Project Information -> Statistics.

| Paste the Statistics | Project | Pr

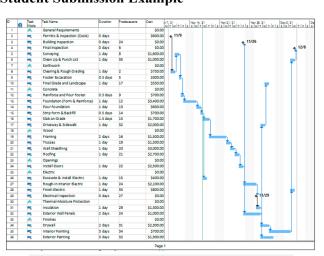
Create a Cash Flow Report that looks like the one below, except the cost will be different.



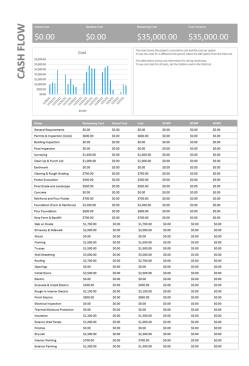
Scheduling Information for the Garage Project

ŧ	Task Name	Duration	Predecessors	Cost
1	General Requirements			
2	Permits & Inspection (Costs)	0 days		\$600.00
3	Building Inspection	0 days	24	\$0.00
4	Final Inspection	0 days	6	\$0.00
5	Surveying	1 day	8	\$1,600.0
6	Clean Up & Punch List	1 day	35	\$1,000.0
7	Earthwork			
8	Clearing & Rough Grading	1 day	2	\$750.00
9	Footer Excavation	0.5 days	5	\$300.00
10	Final Grade and Landscape	1 day	17	\$550.00
11	Concrete			
12	Reinforce and Pour Footer	0.5 days	9	\$700.00
13	Foundation (Form & Reinforce)	1 day	12	\$3,400.0
14	Pour Foundation	1 day	13	\$600.00
15	Strip Form & Backfill	0.5 days	14	\$700.00
16	Slab on Grade	1.5 days	15	\$1,700.0
17	Driveway & Sidewalk	1 day	32	\$2,000.0
18	Wood			
19	Framing	2 days	16	\$1,500.0
20	Trusses	1 day	19	\$1,500.0
21	Wall Sheathing	1 day	20	\$3,000.0
22	Roofing	1 day	21	\$2,700.0
23	Openings			
24	Install Doors	1 day	22	\$2,500.0
25	Electric			
26	Excavate & Install Electric	1 day	15	\$400.00
27	Rough-In Interior Electric	1 day	24	\$2,100.0
28	Finish Electric	1 day	35	\$800.00
29	Electrical Inspection	0 days	27	\$0.00
	Thermal-Moisture Protection			
31	Insulation	1 day	29	\$1,300.0
32	Exterior Wall Panels	2 days	24	\$1,000.0
33	Finishes	.,.		
34	Drywall	2 days	31	\$2,300.0
	Interior Painting	3 days	34	\$700.00
	Exterior Painting	3 days	32	\$1.300.0

Student Submission Example

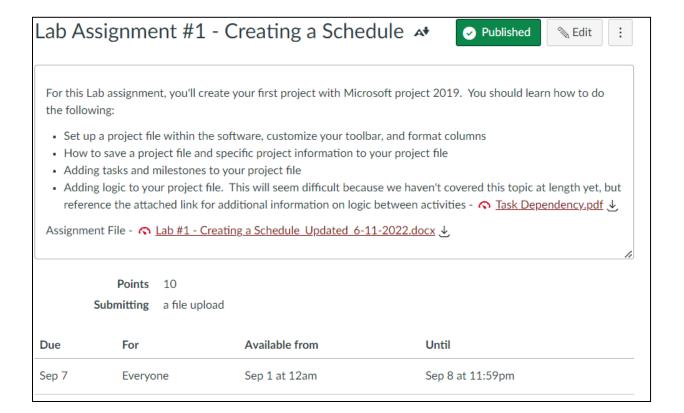


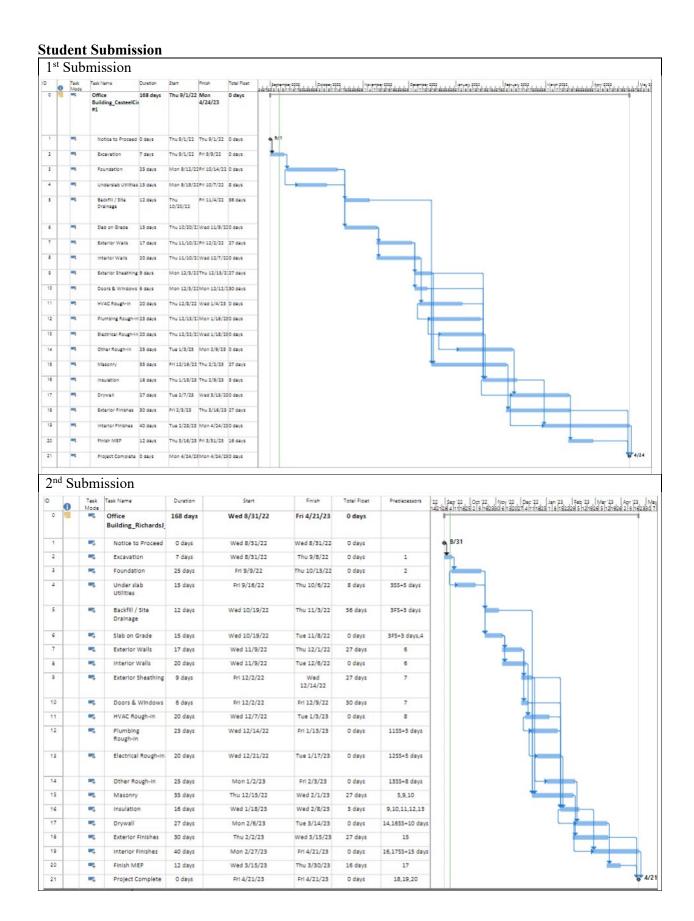
	Start			Finish
Current	7	Tue 11/9/21		Wed 12/8/21
Baseline		NA		N/A
Actual		NA		N/A
Variance		0d		00
	Duration	Wo	ork	Cost
Current	21d		0h	\$35,000.00
Baseline	0d		0h	\$0.00
Actual	0d		0h	\$0.00
Remaining	21d		0h	\$35,000.00
Percent comp Duration: 09				Close



Fall 2022

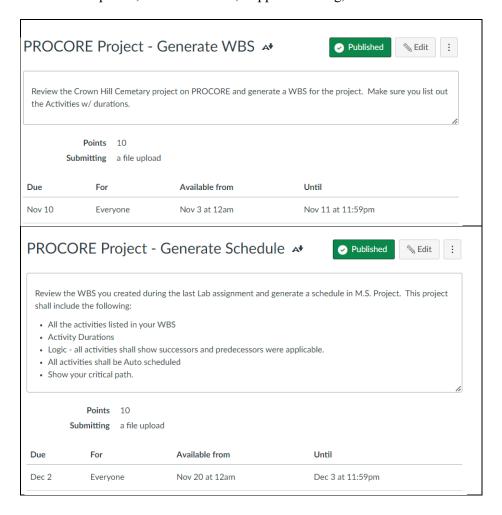
Lab Assignment #1 – Creating a Schedule





PROCORE Project: Crown Hill National Cemetery

The construction project includes the development of land within Crown Hill Cemetery for the four branches of Military Services including the Army, Navy, Marines, and Airforce. Construction will consist of site development, Columbarium's, Support building, and Committal Shelter



Student Submission

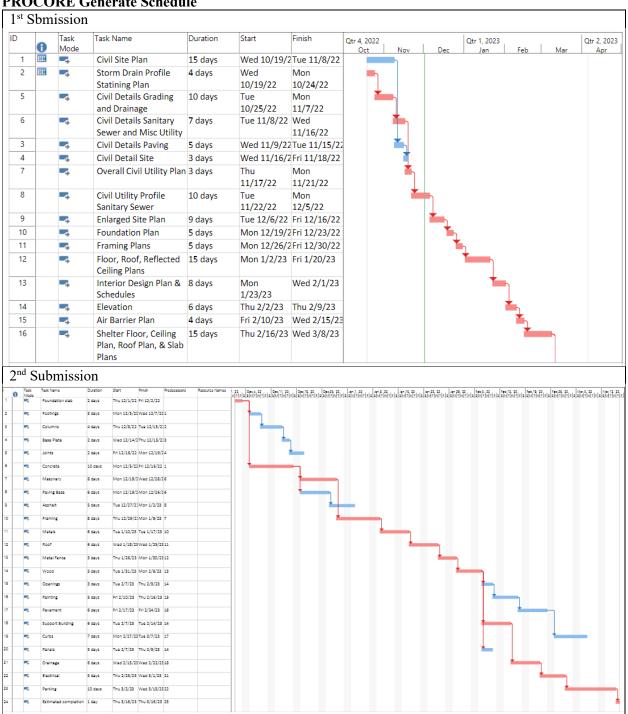
Generate WBS



	2 nd Submission
Project WBS	
Site Work	
1. Paving	
Base	
Base asphalt	
Gutter	
2. Pavement	
 Pervious Concrete pavement 	
Concrete Pavement Section	
 Asphalt pavement section 	
Support Building	
 Standing seam roof 	
Masonry	
Exterior framing	
Porch	
Storage	
Men's restroom	
Women's restroom	
Administrative Curbs	
Flush curb	
Reverse gutter pan	
Mountable curb	
Concrete curb	
PCC curbs	
Vertical curb	
Barrier curb	
Flush curb	
5. Joints	
PCC joints	
Expansion joint	
Contraction joint	

Grooved joint

PROCORE Generate Schedule



Assessment Report for SLO 5

Courses: CMGT 32000 – Scheduling and Project Control

Academic Term for Direct Evaluation: Fall 2021, Fall 2022

Instructors: Brad Bastin

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 88% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Range
F 2021		4.0	80%
S 2022	5. Create a construction project schedules	4.16	83%
F 2022		4.24	85%

Direct Measures

The Direct Measures consists of three assignments. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent
		Project Schedule in MS Project	94%	75%
Fall 2021	18	Garage WBS	89%	75%
Fall 2021	18	Garage MS Project with Updates	86.3%	75%
		Lab #1 – Creating a Schedule	77%	75%
Fall 2022	15	PROCORE Generate a WBS	64%	75%
		PROCORE Generate a Schedule	80%	75%

The target for the overall average of the total grades should be at least 75%. The Indirect Measure was 83% and the Direct Measure was 82%. Based on the perception of graduating seniors (Indirect Measure), they felt confident in creating project schedules. The Direct Measure has been improved since the initial accreditation. Direct measures met the target value (75%) except Procore Generate a WBS assignment during Fall 2022. The instructor will revise the WBS assignment to improve the student performance for the next semesters.

Proposed Actions for Course Improvement:

The complete Faculty Course Assessment Report for CMGT 32000 is included in the appendix for the Quality Improvement Plan. The following proposed actions relate specifically to SLO 5 - Create Construction Project Schedules.

Software Program

The course uses MS project as the main scheduling software program, but the instructor plans to add Primavera 6 to meet the industry demand.

Canvas

The course materials and assessments are fully integrated into the Canvas modules.

Switching to In-person delivery

The course is currently available 100% web-based delivery option only due to the adjunct instructor's work schedule conflict. However, the instructor will resume to in-person delivery option as the schedule becomes available.

Student Learning Outcome 6

Analyze Professional Decisions Based on Ethical Principles

Introduction

CMGT 11000 - Introduction to Construction Technology introduces students to the technical aspects of reading and understanding constructions documents for the built environment. Topics include but are not limited to building code standards, drafted drawing standards, drawing scales, coordination of both vertical and horizontal drawings, CSI MasterFormat, basic drawing management, and the fundamentals of project management as it is presented within the CM program. The course develops an understanding of residential and commercial construction by interpreting working drawings. Laboratory time will introduce the student to computer aided drafting software (Revit and Navisworks) as well as hands-on construction document reading and scaling. No previous computer knowledge is necessary.

The course will also introduce the first-year student to four (4) different categories of the construction industry, specifically residential, commercial, industrial and civil / infrastructure. Each category will be presented as a career choice alternative.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

Ethics Assignment (additional information is included in the "Direct Assessment" section of this report)

SLO 6 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Course Syllabus
- Direct Assessment
 Explanation of the rubric (grading criteria)
 Graded student review questions and quiz (using the rubric)
- Faculty Course Assessment Report

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 5 (found at the end of this SLO report).

Direct Measures

The Direct Measures for SLO 6 are assignments that include:

- 1. In CMGT 11000, an entire lecture is dedicated construction ethics and includes case studies, a PowerPoint presentation and videos. The Direct Assessment consists of a homework assignment based on the materials presented in class and some on-line research.
- 2. The homework assignment included two parts: PART I Ethics at School and in the Workplace which included several questions concerning unethical behavior and PART II Ethics in Construction Ethics where students were required to watch five (5) on-line videos and provide responses to questions related to construction ethics, i.e., bid rigging, bid shopping, front-end loading, retainage, and courtesy bid.

Graded Student Work

The assignments are not "marked up" since these assignments are submitted and graded in Canvas. The course instructor completed the grading for each assignment using the grading criteria. The grading criteria and any instructor notes were sent to the students via the "Comment" section in Canvas using "SpeedGrader." An example of how it looks in Canvas has been provided. The "Comments" in Canvas do not reproduce well, which is why just the "graded" grading criteria is provided for the last three assignments.

The following pages show

- 1. the assignment
- 2. grading rubric
- 3. an example of the graded student work

Assignment

Introduction to Construction Management CMGT 11000 SP22 Construction Ethics

March 2, 2022

Purpose

Ethics play a fundamental role in how we conduct ourselves towards our friends / family, classmates, instructors, work associates, and clients / customers. Separate from laws – which tend to be clear-cut — ethics deal with personal subjectivity and values. Still, they're critically important as they establish the baseline of what we interpret to be right and wrong. Besides for being relevant to us as humans and students, they also play a critical role in the construction industry where we can manage / control / manipulate immense amounts of information and cash.

The following questions require that you spend some time contemplating how your understanding of ethics affects your behavior. The first section, "Personal Ethics" relate to you personally and are best answered after some serious thought. Your answers are your carefully considered opinions. The second section, "Construction Terms" require both research and your opinion.

Directions

- 1. Create an MS Word document and answer the following questions as directed.
- 2. Number your answers to correspond with the questions.
- 3. Cutting and pasting content is strictly prohibited.
- 4. Be sure to include
 - a. Your name
 - b. The name of the assignment
 - c. The class
 - d. The date

Deliverables

PDF document uploaded into the Canvas / Assignment.

Gradina

Evaluation will be based on the apparent effort and amount of consideration given to each question. Refer to the rubric available within the Canvas assignment for more information.

Due Date

Refer to Canvas / Assignments.

Introduction to Construction Management CMGT 11000 SP22 Construction Ethics

Personal Ethics

- After reviewing "Did You Bring Your Ethics to Work Today?" (link found in the Canvas assignment) document...
 - a. Have you ever done any of the ethical issues described in the Workplace Ethics Quiz, whether at work, or school, or at home?
 - b. Did you learn anything about yourself concerning ethical behavior? Please explain.
- 2) After contemplating Question 1, what might you do differently in the future?
- 3) Concerning the Capstone example as presented in the lecture...
 - a. if you were a group member of the student who distributed the material, what would you do? Note: this Powerpoint is available for review within Top Hat.
 - b. If you were a member of the Capstone class (and not a member of that students' group), what would you do?
 - c. If the course instructors became aware of this issue, what should they do?
- 4) Research this: What are the IUPUI policies and procedures that should be followed, by both students and course instructors concerning an incident of this nature?

Construction Terms

Each of the following terms relate to the construction industry. Do the following:

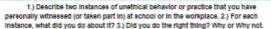
- a) Define the term. Note: these definitions require research; they require factual content and ARE NOT your opinion.
- b) Determine if it is ethical or unethical. What does the industry say about this? What do you think? Explain your thinking.
- 5) Bid Rigging
- 6) Bid Shopping
- 7) Front-End Loading
- 8) Retainage
- 9) Courtesy Bid

2 | 2

Grading Rubric

Criteria	Ratings						Pts	
Part 1 Essay Questions	25 pts A Well considere thoughtfor response	ul	20 pts B Covers all of the main points.	17 pts C Marginal respondence technically and the question be displays little thoughtful consideration.	swers	15 pts D Poor response, with little evidence of thoughtful consideration. Short, incomplete.	0 pts No Marks	25 pt
Part 2 Terms	20 pts Full Marks	Terms				0 pts No Marks	20 pt:	
Presentation Submitted content is professional in appearance and presentation including controlled margins, consistent spacing, consistent font size and style. Grammar including no misspellings, no missing words, no unclear or incomplete thought.	5 pts Full Mark	KS.			0 pts No Ma	ırks		5 pts

Graded Student Work



I have personally witnessed a few unethical behaviors from students at my high school. The first situation is that a student in one of my classes was taking pictures of a test that was laying on my teachers desk when she was outside the room. He then sent the pictures to everyone in the class. I was very nervous about the situation because I do not want to get in trouble for something that I did not do. Therefore, when the class period ended I and a few others immediately told the teacher what the student had done. I feel I did the right thing, the student who took the pictures was cheating and that is not acceptable in school. Another, unethical behavior that I witnessed was a student pushed a disabled student into a locker. Right away, I went over to the disabled student and made sure that he was airight. However, I did not report it to someone or say anything to the other person. I think I did not say anything because I didn't want to put myself in a situation with the other student. Also, the disabled student said he was airight and not to say anything.

 In your own words, define "Bid Rigging."

Sid rigging is certain specialities grouping up together in hopes to increase the price of service. This decreases the amount of competition between each other. This is a criminal offense in the construction business.

 In your own words, define "Bid Shopping."

Bid shopping is when an individual will take an offer by a speciality and then take another offer from another person but same speciality. The hopes of bid shopping is to find the lowest offer possible.

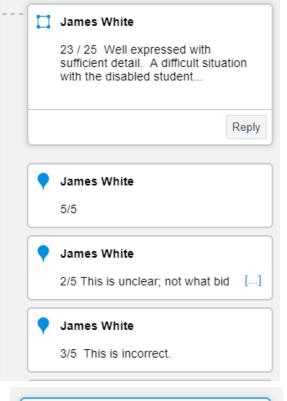
3. In your own words, define "Front-End Loading.

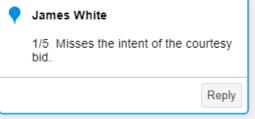
Front-End Loading is when an individual fabricates higher prices at the start of the job rather than in the middle of the project.

In your own words, define "Retainage."
 An individual holds an amount of payment until the end of the project. This is done to make sure that the obligations at hand are complete.

5. In your own words, define "Courtesy Bid."

An Individual submits a bid in order to keep the bid going up in price.





Assessment

out of 50 39 Grade

Assignment Comments

Ethics: 23 / 25 Terms: 16 / 25

James White, Feb 6 at 11:04pm

Assessment Report for SLO 6

Course: CMGT 11000 – Introduction to Construction Management

Academic Term for Evaluation: Fall 2021, Spring 2022, Fall 2022

Instructor: Bill White

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 6 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 88.5% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
Fall 2021		4.5	90%
Spring 2022	6. Analyze Professional Decisions Based on Ethical Principles	4.36	87%
Fall 2022		4.59	92%

Direct Measures

The Direct Measures consists of one assignment. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent	
Fall 2021	30 / 33*	Score on Ethics assignment	81.53%	75%	
Spring 2022	17 / 18*	Score on Ethics assignment	84.94%	75%	
Fall 2022	24 / 29	Score on Ethics Assignment	77.83%	75%	

^{*}Submitted assignment / total class enrollment at the time of the assignment

The assignment continues to evolve every semester as new case studies are introduced. As a follow-up, personal and construction – related ethical dilemmas are now presented in subsequent lectures where students are asked to respond via Top Hat questions. The purpose is to have students see how their peers respond to a given ethical situation and appreciate where their personal ethical boundaries compare to the class as a whole.

Proposed Actions for Course Improvement

The target percent was exceeded for both semesters. Because the average percentage exceeded the target percentage for both semesters, no modification to this assignment appeared warranted. All submitted work is scanned through Turn-It-In.com to ensure plagiarism is held to a minimum. Additionally, it should be noted that this assignment indicator has been recorded every semester since spring 2018. The overall linear trend possesses a slightly positive slope with the lowest recorded average occurring in fall 2020 at 75.62% and the highest average in spring 2022 at 85%.

Student Learning Outcome 7

Analyze Construction Documents for Planning and Management of Construction Processes

Introduction

SLO 7 – "Analyze construction documents for planning and management of construction processes" is evaluated and assessed in CMGT 33000 - Contract Administration & Specifications.

Assessment Methods (additional information in the Direct Assessment section of this report)

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

- 1. Specifications homework assignment
- 2. Semester project overall score
- 3. Semester project Executive Summary score

SLO 7 Report Content

Subsequent sections of this SLO Report document the following:
Indirect Measure (ACCE Student Learning Outcome Survey)
Direct Measures

Explanation and rubrics (grading criteria)
Graded student work (using the rubric)
Assessment and Evaluation for SLO 7

Indirect Measure

The Indirect Measure for SLO 7 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented below and explained in the Assessment and Evaluation for SLO 7 (found at the end of this SLO report).

Direct Measures

The Direct Measures for SLO 7 are assignments that include:

- 1. Regarding the specifications, a homework assignment requires each student to research a randomly assigned specification section (SpecSearch). This assignment requires the student to rigorously scrutinize their assigned specification section.
- 2. The students are assigned a semester project which requires extensive interaction with standard construction documents such as the owner-contractor agreement, the general conditions, and the specifications. The overall score is a good indicator of how well the student was able to interact with these documents while managing them within the construction management software.
- 3. Additionally, within this project one specific requirement engages the student by reviewing all the documentation, determining the overall status of the project and then summarizing their findings in a written "executive" summary.

Graded Student Work

The course instructor completed the grading for each assignment using the grading criteria. The grading criteria and any instructor notes were sent to the students via

- 1. Markups directly on the submitted work within the Canvas / Assignment / SpeedGrader feedback function. (specification assignment)
- 2. A project evaluation sheet that is uploaded into the "Comments" portion of the Canvas grading (project-based assignments).

Note:

For the specification assignment the following pages show the original assignment, the grading criteria/rubric and an example of student work for each assignment.

For the project assignment the following pages show the original assignment, the grade evaluation sheet and the grading rubric (contained within the assignment). Due to the length of the student submissions (typically >50 pages), an example of a submission has not been included in this document; instead, a link has been provided.

1. Homework Assignment & Rubric: Specification Research "SpecSearch" (Spring 2022)

CMGT 33000 SpecSearch - Home Edition

CMGT 33000 Contract Administration & Specifications

Construction Management Purdue School of Engineering & Technology Indianapolis

Bill White, Instructor

Goal

Become more familiar with construction specifications and critical AIA documents by researching within the documents.

Instructions

- 1. Select a specification section from the envelope and record it.
- Write your name on the slip and return it to the instructor.
- Referencing the specification <u>section</u> you randomly received in class, answer the following questions within the spaces allotted on the form.
- Refer to the specification "Indy South MOB Vol. 1 of 2" or "Indy South MOB Vol. 2 of 2" as found in Canvas / Resources.
- Every specification is different so not all the questions may apply to your section. Where it doesn't apply, indicate "N/A".
- 6. Your response must
 - a. Properly identify where you find your answer by noting its complete part, paragraph and section numbers.
 - b. Include written text to answer the question.
 - c. Use your own words do not cut and paste.

Deliverables

- Electronic submission of the Answer Forms which follow via Canvas / Assignments. <u>Print only the answer forms.</u>
- 2. PDF file format only
- 3. One (1) file only

Due

Refer to Canvas / Assignments.

Rubric

RODIIC	
Item	Point value
Adherence to instructions	5
Appearance	5
Consistent font,	
margins, layout, line	
spacing	
Answer accuracy and detail	50
Assignments:	60 Total

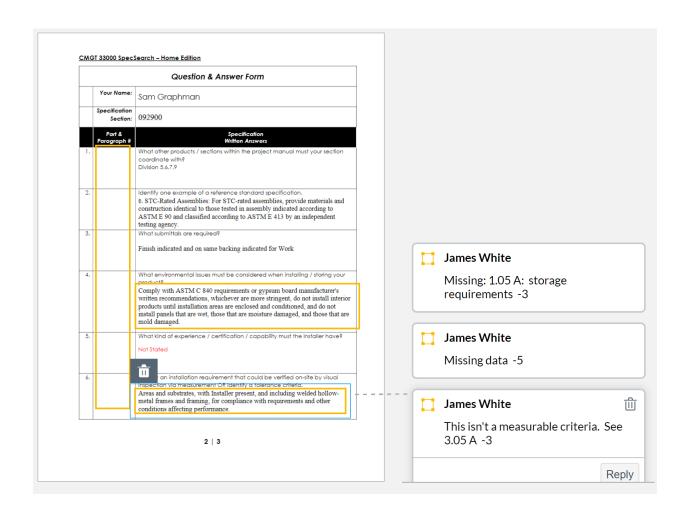
	Question & Answer Form					
	Your Name:					
	Specification Section:					
	Part & Paragraph #	Specification Written Answers				
1.		What other products / sections within the project manual must your section coordinate with?				
2.		Identify one example of a reference standard specification.				
3.		What submittals are required?				
4.		What environmental issues must be considered when installing / storing your product?				
5.		What kind of experience / certification / capability must the installer have?				
6.		Identify an installation requirement that could be verified on-site by visual inspection via measurement OR identify a tolerance <u>criteria</u> .				

CMGT 33000 SpecSearch - Home Edition

	Question & Answer Form						
	Your Name:						
	Specification Section:						
7.		Provide an example of an installation instruction.					
8.		How much extra stock is required?					
9.		What product(s) / work is included in this specification section?					
10.		Identify five (5) referenced standards developing organizations by their acronyms that are found within your specification section (e.g., ASTM). Identify what the abbreviation stands for and a one sentence summary description of the organization, i.e., what does it do?, what industry(ies) does it serve?					

1. Homework Student Work: Specification Research "SpecSearch" (Spring 2022)

CMGT 33000 SpecSearch – Home Edition	
CMGT 33000 Contract Administration & Specifications	
Construction Management Purdue School of Engineering & Technology Indianapolis	
Bill White, Instructor	
Goal Become more familiar with construction specifications and critical AIA documents by researching within the documents.	
Instructions 1. Select a specification section from the envelope and record it. 2. Write your name on the slip and return it to the instructor. 3. Referencing the specification section you randomly received in class, answer the following questions within the spaces allotted on the form. 4. Refer to the specification 'indy South MOB Vol. 1 of 2" or "Indy South MOB Vol. 2 of 2" as found in Canvas / Resources. 5. Every specification is different so not all the questions may apply to your section. Where it doesn't apply, indicate "N/A". 6. Your response must a. Properly identify where you find your answer by noting its complete part, paragraph and section numbers. b. Include written text to answer the question. c. Use your own words – do not cut and paste.	
Deliverables 1. Electronic submission of the Answer Forms which follow via Canvas / Assignments. Print only the answer forms. 2. PDF file format only 3. One (1) file only	
Due Refer to Canvas / Assignments.	
Rubric Item Point value Adherence to instructions 5 Appearance 5 Consistent font,	
margins, layout, line spacing	James White
Answer accuracy and detail 50 Assignments: 60 Total	Missing data
1 3	



		Question & Answer Form	
	Your Name:	Sam Graphman	
	Specification Section:	092900	
7.		Provide an example of an installation instruction. Install ceiling panels across framing to minimize the number of abutting end joints and to avoid abutting end joints in central area of each ceiling	
8.		How much extra stock is required? Not Stated	
9.		What product(s) / work is included in this specification section? Type X: 1. Thickness: 5/8 inch (15.9 mm). 2. Long Edges: Tapered and featured (rounded or beveled) for prefilling. C. Moisture- and Mold-Resistant Type: With moisture- and mold-resistant core and surfaces. 1. Core. 5/8 inch (15.9 mm). Type X: 2. Long Edges: Tapered.	
10.		Identify five (5) referenced standards developing organizations by their acronyms that are found within your specification section (e.g., ASTM). Identify what the abbreviation stands for and a one sentence summary description of the organization, i.e., what does it do?, what industry(les) does it serve? STC-Sound Transmission Class. They average how much sound is stopped by something	
			James White Missing ASTM & ANSI -4
		3 3	

2. & 3. Homework Assignment & Rubric: Semester Project (Spring 2022)

CMGT 33000 Contract Administration & Specifications Semester Project Spring 2022

Construction Management
Purdue School of Engineering & Technology
Indianapolis

March 7, 2022

Purpose / Assignment Goals

A fundamental component of construction management is learning how to work / administer the myriad of details and activities that comprise a project. Because good management is dependent on thorough administration, understanding processes, retrieving information, and implementing standard procedures all contribute to a successfully managed project.

This assignment is intended to provide the student with experience utilizing project management software to set up and administer a small construction project. It affords an opportunity to interpret contracts, comprehend specifications, manipulate content, generate reports and Implement documentation. After being introduced to all these skills in our lectures and weekly labs, this project allows the student to independently apply everything that has been learned throughout the semester.

Premise

In your continuing role as project manager at IUPUI Construction you have received a new project in your portfolio: **Engineering Technology Office Suite Remodel**. The CEO of IUPUI Construction has requested a report which fully documents the project to date. He has posed questions that need to be answered. Except for the Executive Summary, <u>he expects every</u> answer to utilize Procore documentation.

Methodology

This assignment requires that you create and administer a new project within Procore. To set it up, you must retrieve and utilize the information contained within the documentation typically encountered in an actual project (see Resources).

This project utilizes the skills we have either already practiced in lab or we will soon practice in upcoming labs. Note: Not all questions can be answered immediately. Throughout the remainder of the semester additional information will be issued via supplemental assignments to answer some questions utilizing skills we have yet to learn.

CMGT 33000 Contract Administration & Specifications Semester Project Spring 2022

Questions from the CEO

1. What is your assessment (executive summary) of the current project?

This is your written narrative that references the content listed below. It is NOT a Procore feature. Produce this in MS Word, print as PDF & include with your submitted documentation.

Topics to include (but not be limited to):

- a. Important project events: What has happened to date, e.g., milestones achieved, critical problems resolved, etc.?
- b. Budget: status of the budget.
- c. Schedule: status of the schedule.
- d. Recommendations: proposed corrections, revisions, etc.
- e. Note: This is NOT a review of the course or this assignment.
- 2. For questions 2 15, refer to Figure 1 Question Point Values. All these questions must be answered using only Procore documentation.

Resources

Following are the resources you have at your disposal:

- 1. Semester Project Shared Folder FA20 (Canvas assignment link)
 - a. AIA A101 Owner / Contractor Agreement
 - b. AIA A201 General Conditions
 - c. Construction schedule
 - d. Estimate Summary
 - e. Indy South MOB specifications
- 2. Procore software
- 3. Previous lab exercises

Deliverables

One multipage PDF file submitted via Canvas / Assignments which contains the following information:

- 1. Cover sheet
 - a. Course title
 - b. Term
 - c. Your name
 - d. Your company name
 - e. Project title
- 2. Copy of this assignment (this document).
- 3. Executive Report
- 4. Question Content Each question inserted as a divider, followed by your answer.

CMGT 33000 Contract Administration & Specifications Semester Project Spring 2022

Grading Rubric

- 1. Criteria
 - a. Completeness all required components that answer each question in its entirety.
 - b. Accuracy & detail forms <u>fully</u> executed including dates, addresses, ID numbers, information, etc.
 - c. Professional execution neat, consistent and well organized
- 2. Point deductions include but are not limited to:
 - a. Blank / missing form entries
 - b. Incorrect documentation
 - c. Incorrect / missing data presented on the documentation
 - d. Inclusion of extraneous or unnecessary information
- 3. This qualifies as an Assignment: 200 points total.
- 4. Refer to Figure 1 for the grading values for each component.

Due

Refer to Canvas / Assignments / Semester Project.

Question Point Values				
	Content	Points Possible		
	Cover + Assignment + Dividers	10		
1	What is your assessment (executive summary) of the current project?	25		
	Procore Documentation			
2	Who makes up the project team?	5		
3	What does our contract with the Owner require?	5		
4	What does the project budget detail look like as of today, including any internal modifications, all	20		
5	What are our total commitments for this project (listed by company & amount)?	10		
6	What did our competitive bid process look like?	10		
7	What are the submittal requirements, including required documentation & on-site date detail for Division 9?	20		
8	What applications for payment have been issued so far (full detail)?	20		
9	What RFI's have been issued so far (questions and answers)?	10		
10	What changes have been issued so far (full detail)?	20		
11	What items have we sent outside the office (what, when & where)?	10		
12	What topics are we addressing with our daily reports?	10		
13	What is the schedule for the project?	10		
14	What are the sections that comprise the specifications?	5		
15	What did you discuss at your most recent meeting?	10		
		200		

Figure 1. Questions Point Values

2. & 3. Homework Student Work: Semester Project (Spring 2022)

Refer to the following link:

https://indianamy.sharepoint.com/:b:/g/personal/wilwhite_iu_edu/EQ8aTvDJ3eBDsTolH6VgM9sB9HR8_ KE3ePyvoI83CGvf0A?e=xIwa8H

CMGT 33000 SP22

Contract Administration and Specifications

Semester Project Evaluation Sheet

	Question Point Values Assessment Values					
Question	Content	Points Possible	Points Awarded	Comments		
	Cover + Assignment + Dividers	10	8	Cover, dividers, missing assignment		
1	What is your assessment (executive summary) of the current project?	25	19	419 words. Summarized project. No mention of budget modfications, schedule / pay app conflict and schedule / submittal requirement.		
2	Who makes up the project team?	5	5	14		
3	What does our contract with the Owner require?	5	1	Incorrect form; not Procore document.		
4	What does the project budget detail look like as of today?	20	17	Misallocated cost code.		
5	What are our total commitments for this project (listed by company & amount)?	10	10	Commitments form		
6	What did our competitive bid process look like?	10	10			
7	What are the submittal requirements, including required documentation & on- site date detail for Division 9?	20	12	Missing: on-site dates for many materials, extra materials, submittal descriptions, submittal packages		
8	What applications for payment have been issued so far (full detail)?	20	17	Pay app #3: CO captured but incorrect amount.		
9	What RFI's have been issued so far (questions and answers)?	10	10			
10	What changes have been issued so far (full detail)?	20	17	Incorrect amount; missing OH & P.		
11	What items have we sent outside the office (what, when & where)?	10	6	Missing individual transmittals		
12	What topics are we addressing with our daily reports?	10	10			
13	What is the schedule for the project?	10	10	List instead of bar graph		
14	What are the sections that comprise the specifications?	5	5			
15	What did you discuss at your most recent meeting?	10	8	Some uncategorized items		
		200	165			
			83%	Notes:		
	2 3 4 5 6 7 8 9 10 11 12 13	Cover + Assignment + Dividers 1 What is your assessment (executive summary) of the current project? 2 Who makes up the project team? 3 What does our contract with the Owner require? 4 What does the project budget detail look like as of today? 5 What are our total commitments for this project (listed by company & amount)? 6 What did our competitive bid process look like? 7 What are the submittal requirements, including required documentation & onsite date detail for Division 9? 8 What applications for payment have been issued so far (full detail)? 9 What RFI's have been issued so far (questions and answers)? 10 What changes have been issued so far (full detail)? 11 What items have we sent outside the office (what, when & where)? 12 What topics are we addressing with our daily reports? 13 What is the schedule for the project? 14 What are the sections that comprise the specifications?	Cover + Assignment + Dividers 10 What is your assessment (executive summary) of the current project? 25 Who makes up the project team? 5 What does our contract with the Owner require? 5 What does the project budget detail look like as of today? 10 What die our total commitments for this project (listed by company & amount)? 10 What did our competitive bid process look like? 10 What are the submittal requirements, including required documentation & onsite date detail for Division 9? 20 What applications for payment have been issued so far (full detail)? 20 What RFI's have been issued so far (questions and answers)? 10 What changes have been issued so far (full detail)? 10 What topics are we addressing with our daily reports? 10 What is the schedule for the project? 10 What are the sections that comprise the specifications? 5 What did you discuss at your most recent meeting? 10	Cover + Assignment + Dividers 10 8		

1 | 1 5/1/2022

Assessment Report for SLO 7

Courses: CMGT 33000 – Construction Administration and Specifications

Academic Term for Evaluation: Fall 2020, Spring 2022

Instructors: Bill White

Evaluation of Assessment Data

Indirect Measure

The Indirect Measure for SLO 7 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey).

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021	7. Analyze Construction Documents for Planning and Management of	4.125	83%
S 2022	Construction Processes.	4.56	91%

Direct Measures - Assessments and Evaluations

The Direct Measures consists of three assignments. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent
		SpecSearch	89.39%	75%
Fall 2020	11	Project Overall	78.00%	75%
		Executive Summary	68.36%	75%
	17	SpecSearch	87.41%	75%
Spring 2022		Project Overall	82.62%	75%
		Executive Summary	71.29%	75%

Since both the SpecSearch and Project Overall scores exceed the target score of 75%, no remedial action appears warranted. Indeed, the scores on these assignments have been tracked since fall 2017 and the linear trend line has a nearly flat to slightly positive slope, indicating that student comprehension and execution is either in line with expectations or slightly improving.

The Executive Summary continues to perform below expectations. This particular aspect of the semester project requires the student to review all of the data generated by the required content and derive conclusions. The data doesn't at first appear related but upon further thought, correlations can be made. For example the student can surmise that, based on the pay application amounts for a given month, the project must be behind schedule as the contractor is being paid for 65% work complete in one month when the project schedule indicates the same contractor should by 100% complete in the

same month. Also, submittals are clearly behind schedule which would have an adverse impact on the project schedule.

Proposed Actions for Course Improvement

The Executive Summary requires additional lecture time / in-class exercises to assist the student. Since fall 2020, additional time has been spent on internally manipulating the project budget, however instruction needs to address how project progress can be evaluated using the project management tools the course covers. While it should be noted that since fall 2020, the score has been on a positive trend (increasing from 68.36% to 71.39%) more work needs to be done.

Student Learning Outcome 8

Analyze Methods, Materials, and Equipment Used to Construct Projects

Introduction

CMGT 41000 – Equipment and Field Operations. The course covers the construction methods and materials using various types of heavy equipment, application of specific types of equipment, and analysis of field operations including equipment productivity and costs. Construction methods and applications include trenching, hauling, dozing, paving, and lifting. The course subjects include effective equipment operations for various construction materials including aggregates, soils, asphalt, and concrete.

Student Learning Outcome 8 – Analyze methods, Materials, and Equipment Used to Construct a Project is assessed and evaluated in CMGT 410000 – Equipment and Field Operation, as indicated in the ACCE SLO Matrix.

The syllabus for CMGT 41000 - Equipment and Field Operations is included in Volume II: Appendix A - CM Course Syllabi.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 8, there are three assignments that are used as Direct Measures.

- 1. Class quiz
- 2. Homework
- 3. Exam

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

SLO 8 Report Content

Subsequent sections of this SLO Report document the following:

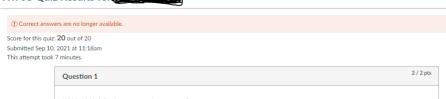
- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments
 - Graded Student Work
 - Quiz (graded example shown)
 - Homework (examples of homework shown)
 - Midterm Exam and Final Exam (graded midterm shown)
- Assessment Report for SLO 8

Indirect Measure

The Indirect Measure for SLO 8 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). The results are presented in the course assessment report (found at the end of this SLO report).

Quiz Chapter 2 (Student Example)

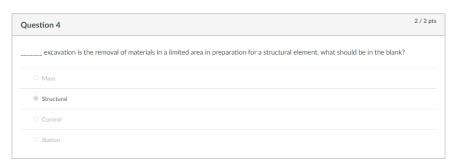
Wk 03 Quiz Results for





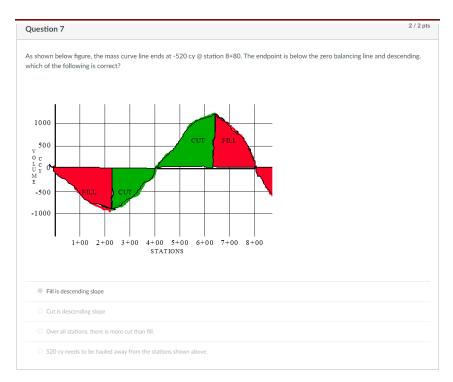




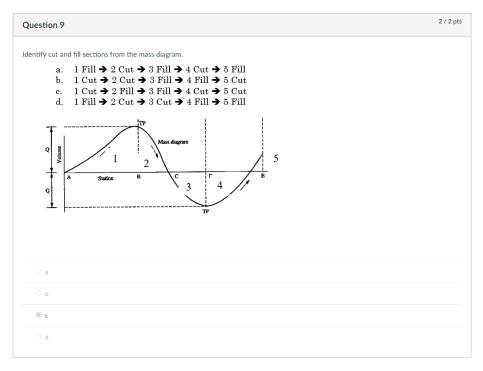


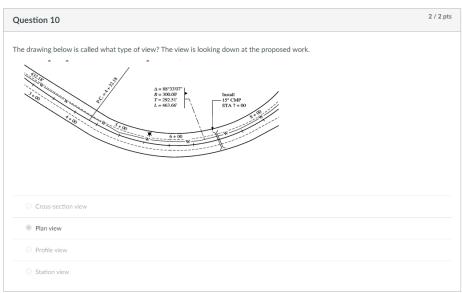


Question 6	2 / 2 pts
A mass curve requires to plotwhich is calculated using an earthwork volume calculation sheet.	
Cumulative sum	
Adjusted fill/cut volume	
Stripping fill/cut volume	
O End areas	



Question 8	2 / 2 pts
stripping volume represents	
Cut only for trial cutting operation	
Removing top soils and stumps before the main earthmoving operation	
Fill only to flatten the site	
Only in cross haul	





Homework Chapter 2 (Student Example)

CMGT 41000 - HW #2

1. Conditions:

Your company has just been awarded a large earthmoving contract that would be well suited for a Caterpillar 950H tire loader to load trucks with. A local rental yard said that they would supply you the loader for \$55.00 per hour plus \$4.70 sales tax, not including any operating costs.

To make a decision, you need to analyze what it would cost your company to purchase the loader instead of renting it. The purchase price, including sales tax and attachments, is \$455,000. The project will last five years, and you are not sure that you will have work for the loader after this project; therefore, you need to plan on selling it at the end of 5 years for 30% of the <u>purchase price (\$455,000)</u> as the salvage value.

According to the schedules that the project managers have put together, it appears that you will be able to get 1,500 hours of utilization per year on the loader during all five years, and they also anticipate 50 minute efficiency working hours.

According to the Chief Financial Officer of the company, your cost of money (interest rate for the Cost of Capital) is 6% per year, and the insurance on the loader will be 0.5% of the equipment's <u>purchase price</u> (<u>S455,000</u>) <u>per year</u>.

Your tire salesperson says that a set of four tires will cost \$15,000.00, last 2,750 hours, and the average tire repairs will be about 15% of the tire purchase price.

The preventative maintenance schedule that your fleet is on has PM1 oil changes completed every 250 hours with oil, lube, and filter cost at \$20.00 per gallon, the repair and maintenance cost is \$6.00 per hour, and your throttle load factor for the loader is 60%.

The loader will be scraping the ground about 30% of the time with high wear ground engaging cutting edges that cost \$850.00 per set and will last 300 hours performing this application before they wear out.

Net Flywheel <u>Horse Power</u> is 270 hp, and the fuel consumption rate is 0.035 gal/fwhp. hr. Engine crankcase capacity is 10 gallons and uses quantity consumed formula 2.12 on the textbook page 39. Offroad diesel fuel cost is \$2.88 per gallon.

2. Problems:

1) What is the ownership cost per hour? (5 points)

2)	Purchase Price	3)	455,000
4)	Cost of tires	5)	15,000
6)	Service Life	7)	5 <u>year</u>
8)	Cost of Capital %	9)	6%
10)	Insurance Rate	11)	.5%
12)	Machine Hp	13)	270HP
14)	Throttle Load Factor	15)	60%
16)	Time Factor	17)	50 min
18)	Fuel Cost	19)	2.88

20)	Oil & filter	21)	20
22)	Crank Case Capacity	23)	10 Gallon
24) chang	Hours between Oil es	25)	250
26)	Repairs & maintenance	27)	\$6
28)	Lifetime of tires/tracks	29)	2750 hours
30)	Tire repair factor	31)	15%
32)	High wear item	33)	\$850
34) item	Operating life of high wear	35)	300 hours
36) applica	% of operating hours #1	37)	30%

455,000-15000=440,000 440,000*.30=\$132,000 salvage amount Service life = 5 years

Cost of Capital 440,000(6)±132000(4)/10 2640000+528000/10 AAI=316,800/year 316,000*.06/1500 Hourly Cost of Capital=\$12.64

308,000/5*1500 308,000/7500 Hourly Depreciation = \$41.07

455,000*.005=2275 2275/1500=1.517 Hourly Insurance=\$1.52

Ownership Cost= \$55.23

Operating Cost per Hour Calculation Engine HP- 270 Engine- is 0.035 gal/fwhp. Cost of fuele 2.88 throttle-.60 operating factor = 50/60=.83

.035*270*.6*.83=4.7061 4.7061*2.88=13.55/br Hourly fuel cost= 13.55

 $\begin{array}{l} (270^{*}.6^{*}.83^{*}.006/\underline{10)+(}10gal/250)^{*}20gal=.080676+.04\\ =.120676^{*}20\\ \mbox{Hourly Oil Cost=}\$2.41 \end{array}$

1500*5=7500

7500/2750=3 sets 15000*3=45000/7500=\$6 tire depreciation = \$6/br

7500*.30/300=7.5= 8 sets 8*850=6800/7500=.91z High=\$.91/<mark>h</mark>r

15000/2750=5.46 5.46*.15=.82 Tire repair cost= \$.82/br

Operating cost per hour \$24.52

38) What is the operating cost per hour? (5 points)

\$24.52 operating cost per hour

- 39) Assuming that the rental cost does not include the operating cost. What does it the actual cost of using the rental machine per hour? Include the tax for the rental ownership cost. (5 points) 24.52+55+4.70=\$84.22
- 40) What does it actual cost to use the purchased machine per hour (ownership costs + operating costs)? (5 points)
 24.52+55.23= \$79.75
- 41) What is the most cost-effective option? Include proper rationale in your answer. (5 points)
 Most cost-effective option is to buy the machine. This is because the cost of buying it hourly is \$79.75 and the hourly cost to rent it is \$84.22. Which is about \$4.47 per hour. If we assume 1,500 work hours per year then this would be the equivalent of saving approximately \$6,705 per year, \$33,525 for a total of 5 years.

Grading

CEMT 330 Chapter 2 HW				
Criteria	Ratings	Pts		
Calculation: ownership cost view longer description	5 to >0 pts Full Marks	0 pts No Marks	/ 5 pts	
Calculation: operating cost view longer description	5 to >0 pts Full Marks	0 pts No Marks	/ 5 pts	
Calculation: rental cost view longer description	5 to >0 pts Full Marks	0 pts No Marks	/ 5 pts	
Calculation: purchase cost view longer description	5 to >0 pts Full Marks	0 pts No Marks	/ 5 pts	
Determination: rental vs. purchasing view longer description	5 to >0 pts Full Marks	0 pts No Marks	/ 5 pts	
			Total Points: 0	

Cancel

Comments for this Attemp

P2: missing repair cost \$6/hr. check the numbering for the problems.

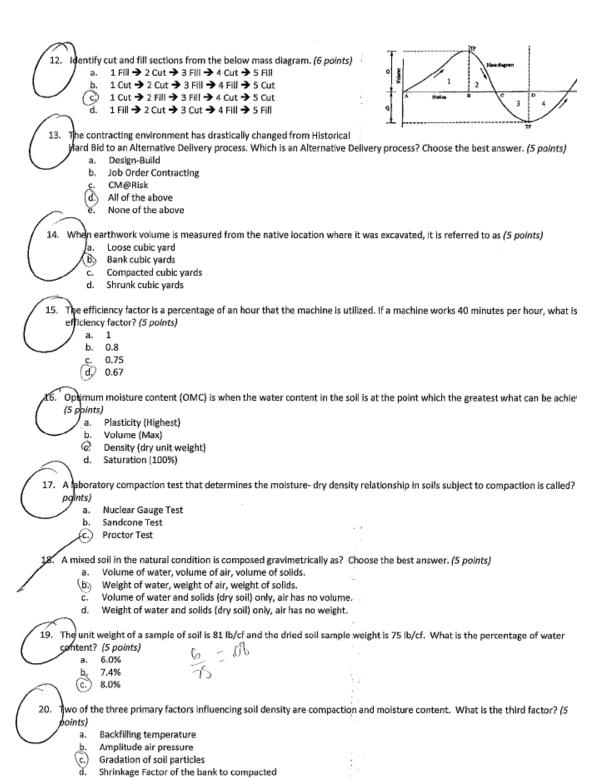
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Dan Koo, Sep 11, 2021 at 5:56pm

Download Submission Comments

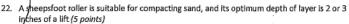
Midterm Exam (Student Example) CMGT 41000 Fall 2021 Midterm Exam

as is	e			50
Name_	Po	ints	_/300	
1. What type of o	ost accumulates, although a ma	chine is not in use? (5 g	oints)	(250)
a. Ope	rating		* . *	
(b) Own	ership			
2. This organizati	on is responsible for administeri	ng the legislation and d	eveloping rules and regula	tions to implement safety in the
construction in	dustry. What is the name of this			, , , , , , , , , , , , , , , , , , , ,
	truction Safety Administration			
	Williams – Steiger Commission pational Safety and Health Adm	inistration		
	onal Safety Council	mstration		
<u> </u>				
	ar II and during the Interstate Hi ment? (5 points)	ghway Systems constru	ction, what were the three	e most important developments
	systems, long conveyor system	s, gas engines		
b. Hydr	aulic systems, rubber tires, stear	n power		
	strength steel, nylon tires, high			
d. Elect	ric guidance systems, torque cor	werter, synthetic oils		
4. Which of the fo	llowing is not the uniqueness of	the construction indus	try's nature? (5 points)	
a. Every	job is unique			
	capital requirements is priced before the actual cost	ta lanarina		
	legislation and safety regulation		l have minimum impact on	the business
/) 🖰 🚥	- Common of the	o do maran, onenge and		
	considered ownership costs? (2	
	ase Price, Fuel, Storage, Major F ase Price, Tires, Insurance, Lube		1.	
	ube & Oil, Tires, Routine Repair			
	nce, Major Repairs, Property Ta			
6. What is the dist	once in feet from station 110: F	to 365 (54 /5 paints)	1	
a.) 25,50	ance in feet from station 110+50 4 ft) to 363+34 (3 points)		
b. 255 ft		1	i i	
c. 47,60	1 ft	į		
1. In 1919, who to	ok a convoy across the United St	ates to experience the	condition of the nation's re	nade? (5 nointe)
	Clessie" Cummins	ates to experience the		saus: (5 points)
	t D. Eisenhower	1		
	n S. Otis n Mulholland		1	
d, winiar	n wunonana	1	11	
8. High wear items	are considered ownership costs	because they substant	ally increase the useful life	of the machine. (5 points)
a. True		ì	H.	
(b) False		1	:	
9. Bubber tires are	typically considered as an opera	ting cost throughout th	e life cycle of the equipme	nt. (5 points)
a True			15	
b. False		à	11	
10. The drawing belo	w is called what type of view? T	he view is looking dow	n at the	/
proposed work.				3 4-1000FL
a. Cross-s	ectional View		1/4/3	7-381.57 L=401.67 T57A7+10
c. Profile		1	1	
d. Station				
, , , , , , , , ,		, 1		
a. Excava	erm for embankment? (5 points ion	7	11	
	d material for earthen bank	1		
© Fill				
		_		



The machine shown right is called? (5 points) >

- Jumping Jack
- (g) Pneumatic Tired roller
- Padded Single Drum Vibratory Compactor c.
- Impact Roller d.



- a. True
- (b) False

ratory plate compactors are best utilized for: (5 points)

- Compacting granular material in a confined space (a.) b.
- Compacting clay material to depths up to 35 feet.
- Finishing a mile horizontal length asphalt layer c.
- None of the above

Two factors that determine production rates of scrapers and trucks are:(5 points)

- a.) Size of equipment and Cycle Time
- ъ. Payload and Cycle Time
- Payload and Speed c.
- Type of Equipment and Cycle Time

25. three power measurements as described in the lectures and textbook are? (5 points)

- Horsepower, Available Power and Required Power
- b. Horsepower, Required Power and Usable Power
- (C) Available Power, Required Power, and Usable Power
- d. Available Power, Rated Power, and Required Power

26. Usable power is defined as. : (5 points)

- Amount of power that can be transferred to the surface to propel a machine
- The power needed to overcome resisting forces and cause machine motion
- Power available at the drive-wheels (Drawbar) of a machine

Are gravimetric measurements often expressed in cubic yards (or cubic meters)? (5 points)

- (a) True
- False b.

28. Required power is defined as:(5 points)

- a. The power is needed to overcome resisting forces and cause machine motion.
- b. The power provided by the power plant of the equipment
- The power can be transferred to the surface to propel the machine.
- d. None of the above

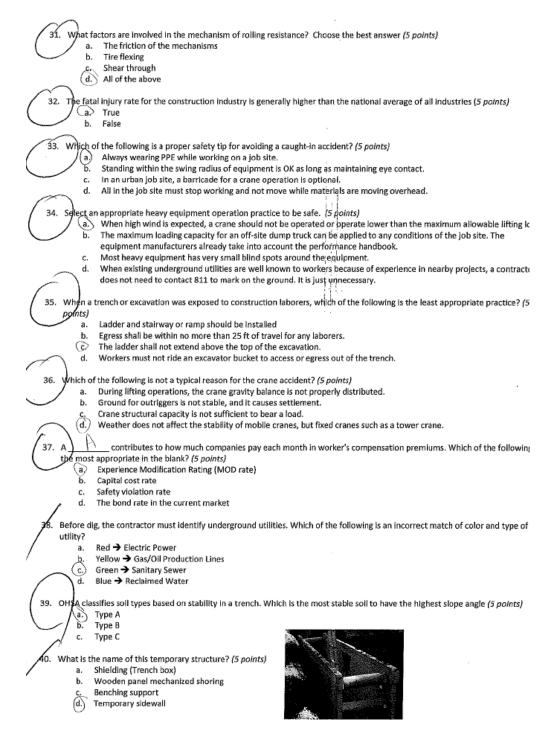
Which of the following is not correct? (5 points)

- a. Rimpull is a useful power for track (crawler) equipment.
- Tractive efficiency is a function of the weight on an equipment's drive axle and the surface on which is gripping.
- Poor traction may cause slippage on the surface.
- The coefficient of traction is the ratio between the maximum amount of pull a machine can exert before slippage and the total weight on the machine's drive wheels or tracks.

30. It a function of the weight on an equipment's drive axles and the surface on which it is gripping. What is this called?: (5 points)

- a. Volumetric Capacity
- Rimpuli b.
- Coefficient of Traction (Traction efficiency) ري
- Gravimetric Capacity





Use this information for questions 41 – 44 (28 points)

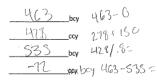
This information will be used in the following four questions. You plan to purchase a scraper for \$500,000. The tires for the machine cost \$25,000 and you expect to keep the scraper for 5 years, after which you expect to sell it for \$150,000. You anticipate you will use the scraper 1,500 hours per year and your company has a cost of capital of 10% and assuming no major overhauls. use the AAI method to calculate the following: Show your work for full credit. If not, you only get half of the total points.

/ 1			1- 200 al.C.	
41. What is the Average A	nnual Investment per year? (7 points)	3	12 SOO,000	
a./ \$320,000	495, QCC (S41) + 150,600 (S-1	P(n+1) + S(n-1)	T 015 00 01	
y. \$345,000		2n	Times= 25,000	
c. \$375,000	2.5			
d. \$420,000	500,000 	y	1: Syears	
Show your work here	75 aca		ic and I	
	LINCONO		1500hrslyear	
			april =10%	
42. What is the cost of cap	. ,		****	
b. \$20 b. \$21 c. \$22 d. \$23 Show your work here	345,000 per yer / 150	ohrlyn: 230	1186:23	
43. What is the hourly cost a \$43.33 . \$47.31 \$38.29 \$51.72	of depreciation for this machine (except tires) $4(75,600-156,9000)$		(\$000 /1860 - 43	1.3
44. What is the total owner a \$63.33 b. \$68.31 c. \$74.72 d. \$66.33 Show your work here	ship cost per hour from the above conditions?	,		
		:		
,	mile roadway project and the earthwork specii	ing material will you have	to remove for this project? (7 poin	ts)
a. 36,666	5,286 S. 5286-	26400 ,2584	wide = 660,000 ft =	
(b.) 12,222	,	-	/	1
c. 25,555	330,000 H3			
d. 146,666	330,000	-2211	ì	
Show your work here	2000	0224.6		
	27件/4	12,222.27		

46. Complete the earthwork calculation worksheet included with your answer sheet. Divide CCY by 0.8 to convert to BCY. Round to the nearest integer. Because of time restrictions detailed calculations for every calculation are not necessary, but you are showing how you calculated each column might provide partial credit by allowing me to follow your work. (14 points (one point per cell)).

Α	В	c	D	E	F	G	н	1	J	к	L
	End-	End-				1	Total	Total	Adjusted	Algebraic	1
	Area	Area	Volume of	Volume of	Stripping	Stripping	cut	fill	fill	sum	Mass
Station	Cut (sf)	Fill (sf)	cut (bcy)	fill (ccy)	cut (bcy)	fill (ccy)	(bcy)	(ccy)	(bcy)	(bcy)	Ordinate
									,		
0 + 00	50	100	- 1	-	-	-	1 -	- 1	-		
							463	Unit	545		
1+00	200	50	463	278	0	150	1)	2)	3)	4)	5)
	1						1946	285	250, 10		
1+50	500	50	1296	185	50	100	1246	7)	239-52	9)	10)



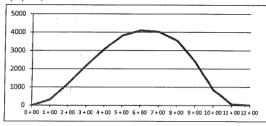




1246 bcy	N-96 - 20
28Sccy	185-1-166
356,75 bcy	
889.75_bcy	1546-32652
bcy	

vise this information (Mass Diagram) for questions 47 – 48 (14 points)

- 47. What amount of material will be hauled Jongitudinally? (7 points)
 a. 1,521 bcy
 b. 4,108 bcy
 c. 5,404 bcy
 d. 2,010 bcy



- 48. What is the average haul distance in stations? Area of material hauled from the mass diagram is approximately 2,540,000 sta-cy. (7 points)

 1. 16+70 stations
 0. 6+18 stations
 0. 4+70 stations
 d. 0+99 stations

Use this information for questions 49 - 54 (42 points)

You are constructing an embankment of 200,000 cubic yards of material with a required moisture content of 10% and a specified dry weight of 2500 lb/cy and is 3 miles long and placed in 6 inch lifts. The material in its bank state has a 5% water content and a dry unit weight of 2000 lb/cy.

At the fill you are using tamping foot rollers to compact the material with an 84" roller, and making 4 passes at an average of 4 mile per hour. Use this information to answer the following questions. Your company calculates production based on a 45 minute hour. Some equations are provided for your information.

- 49. How many gallons of water are required to complete the embankment? Must show work for credit.(7.points)
 - a. 2,400,960 gallons
 - 2,701,080 gallons
 - 3,001,200 gallons Ċ.

d. 3,376,351 gallons Show your work here

 $Water_{gal} = \frac{water\ required\ in\ lbs}{\Omega\ 2211}$ Barrow Ya 2600 2 10% W 250,000

2000 a.S: 1000 . 260,000 = 260000000 250,000,600 29,00,960 2333 - 29,00,960 V12 V2 250 - 129,600

50. How many bank cubic yards will be required to complete this embankment? Must show work for credit.(7 points) 160,000 b, 180,000 250,000

 $Shrink\% = \frac{Compacted\ dry\ unit\ weight-Bank\ dry\ unit\ weight}{Compacted\ dry\ unit\ weight}$

Compacted dry unit weight

281,250 Show your work here

 $Vol_{B} = \frac{Vol_{C}}{(1 - Shrink \%)}$ $\frac{2500 - 2600}{1 - 32} = \frac{200000}{18} = 250,000$

51. How many compacted cubic yards per hour will a tamping foot compactor compact in an hour, rounded to a whole number? Must show work for credit.(7 points)

/513 ccy / hr a. 599 ccy / hr

Compacted _cubic _yards _per _hr = $\frac{.5 - 4 \text{ Width (ft)} \times \text{S(mph)} \times \text{L(inch)} \times \text{eff.}}{\text{No. Passes}}$ $\frac{.53 \times .53}{.53}$

685 ccy / hr d. 799 ccy / hr

Show your work here

CMGT 41000 Fall 2021 Midterm Exam

- 52. If the scrapers can deliver 1200 ccy / hr of material how many tamping foot compactors will you need assuming you would round up? Use Q# 11 answer for calculation. Must show work for credit.(7 points)
 - b. -d:/

Show your work here

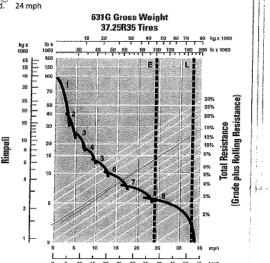
The fill is 120 feet higher than the cut and the haul road is 1500 feet long. You expect to have 3 inches of tire penetration along the haul road. You are using scrapers with a loaded operating weight of 200,000 lb. What is the total resistance in pounds? Must show work for credit.(8 points)

- a. 29,000 pounds b. 30,000 pounds c. 32,000 pounds d. 35,000 pounds

GR = W. (6) 6 = rise : 170 = .08 x100 = 8 GR = 200,000, (8) = 16,000 lbs

You are operating a 631G scraper along a haul road with a rolling resistance of 8% and grade resistance of 7%. What speed will the scraper operate at when the scraper is fully loaded. Use the chart below? (8 points)

- 6 10 mph
- 5 mph



Assessment Report for SLO 8

Course: CMGT 41000 – Equipment and Field Operations

Academic Term for Direct Evaluation: 2021 Fall Semester, Fall 2022

Instructors: Dan Koo

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 87% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		4.125	83%
S 2022	8. Analyze methods, materials, and equipment used to construct projects	4.56	91%
F 2022		4.59	92%

Direct Measures

The Direct Measures consists of three assignments. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent
		Quiz	86.54%	75%
Fall 2021	18	Homework	81.98%	75%
		Midterm Exam	75.22%	75%
		Quiz	89.77%	75%
Fall 2022	20	Homework	77.32%	75%
		Midterm Exam	74.49%	75%

After the initial ACCE accreditation for the CEMT program, it was decided that the overall average of the total grades should be at least 75%. The Indirect Measure was 89% and the Direct Measure was 80.89%. Based on the perception of graduating seniors (Indirect Measure), they felt confident in creating project schedules. The Direct Measure showed a different outcome. The midterm exam result is approximately at the target percent and it is considered to be met the target.

The indirect measure for SLO 8 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey).

Proposed Actions for Course Improvement:

Based on the indirect/direct measurements and IUPUI course evaluation, the course has currently met the target for the proposed student learning outcomes. However, some students do not fully understand, apply, and analyze the field operations using various types of equipment. It is mainly because the real-world job site does not perform the proper level of analysis of the equipment production, cost, and optimization of various plausible scenarios. Therefore, some students did not appreciate the value of theoretical analysis of the field operation. The course improvement is to reinforce the importance of theoretical knowledge for the analysis of field operations and brings more actual field examples performed by industry professionals so that the students can widen their view of the subject. One or two guest lectures were added to the course schedule and reinforced the course learning objectives.

The course objectives will be more specific rather than open-ended. The instructor will provide not only more specific conditions for analysis, but also open-ended problems that help an analytical thinking process.

The instructor proposes the following action items to improve the student learning outcomes:

- Inviting guest lectures who professionally plan, analyze, and make a decision on the heavy machine operations on the construction job site. → implemented from Spring 2022
- Introducing a construction simulation technique to optimize the heavy machine operations in the theory and actual project job site. → applying a simulation tool in future semesters
- Providing more in-class exercises to improve student's understanding of the calculation problems.
 → added more quizzes and homework assignments to improve student learning experience and understanding

Student Learning Outcome 9

Apply Construction Management Skills as a Member of a Multi-Disciplinary Team

SLO9

Introduction

To comply with SLO 9 - "Apply Construction Management Skills as a Member of a Multi-Disciplinary Team," students submit an individual assignment where they use role playing to understand the roles of "other" team members and to apply their construction management skills to address questions from the "other" project team participants.

Assessment Methods (additional information in the Direct Assessment section of this report)

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 9, there is one assignment that is also used as Direct Measure.

1. Individual Assignment for Multi-Disciplinary Team Role-Playing

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

SLO 9 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments

Revised role playing assignment Example Graded student work Example

• Assessment Report for SLO 9

Indirect Measure (refer to Volume I pages 29-30)

The Indirect Measure for SLO 9 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 9 (found at the end of this SLO report).

Direct Measure

Assignment and Student Work Example from Spring 2023

Introduction

To comply with SLO 9 - "Apply Construction Management Skills as a Member of a Multi-Disciplinary Team," students submit an individual assignment where they use role playing to understand the roles of "other" team members and to apply their construction management skills to address questions from the "other" project team participants.

The revised questions and multiple-choice answer format is the newly revised format first introduced in the Fall 2022 semester. The new format is an attempt to address many of the concerns proposed and discussed from 'Proposed Actions for Course Improvement' from previous semesters.

Assignment Specifics

Each member of every capstone group will assume the role of another team member, whose expertise is not construction management. Those roles include: the Owner, the Architect, the Engineer, the Subcontractor, and the Supplier. Note: for the 2023 spring semester, there were 21 students in the class with 3 groups of 5 students each, and 1 group of 6 students, so the numbers worked out well. Adjustments will be made in the future when there are unbalanced groups. While playing the role of another project participant (Owner, Architect, Engineer, Subcontractor, or Supplier), the students answered three (3) to four (4) questions from the point of view of the role being played. Each student provides a written justification for the answer they selected for each question.

Each capstone group has an industry mentor who also serves on the CEMT/CM IAB. The questions were developed by the industry mentors (refer to the following page). The assignments were graded by the course instructor. The grading criteria is explained below.

Grading Criteria

The assignment is worth 100 points which is included in their individual grade for the capstone course. Each question is worth three (3) points, and the rationale/justification is also worth three (3) points. Each student will be graded by the course instructor. The instructor has the option of adding or subtracting a point, if he/she believes the rationale for each answer is well or poorly documented or explained in greater or lesser detail.

Questions Asked by the Role Players

The following questions are answered by the role players (students) as if they are being interviewed by a third-party interviewer and each student must apply their construction management skills to address questions related to other disciplines.

Owner's Role Question #1:

We know the schedule is very important to this project. What do you think would be a good
incentive to bring this project ahead of schedule?
A File a lawsuit against the GC/CM if the project is more than five (5) days late beyond any
scheduled completion date prior to substantial completion.
B Contact the GC/CM's licensing board and request a suspension of the contractor's license.
C Request a Stop Work Order from the local permit department.

D After contracts are signed, impose liquidated damages of \$1,000 per day until the project is back on its original schedule. E Prior to signing contracts, negotiate a monetary incentive or bonus for each day the project is ahead of schedule. Why did you select your answer?
Owner's Role Question #2:
You have prepared a comprehensive budget for this project. Under what conditions would you allow any substitutions that could reduce the cost of the project? A All substitutions must be submitted by qualified contractors only. B No substitutions will be allowed. C Only the Architect can recommend substitutions. D All substitutions must be submitted with sufficient documentation to verify compliance with specifications. E All substitutions must be equal to the originally specified product or equipment. Why did you select your answer?
Owner's Role Question #3:
Your project management team has forecasted your labor requirements for the project. How will you communicate your labor needs to your subcontractors, and will the labor requirements be included in your subcontractor agreements? A After all contracts have been signed, each subcontractor will be contacted, and labor requirements will be explained in detail. B The superintendent is responsible for labor requirements and will be instructed to update all subcontractors via email. C The Instructions to Bidders will contain the labor requirements and all contractors must acknowledge receipt of information. D Labor requirements for each subcontractor will be explained by the Project Manager at the Pre-Bid meeting. E Labor requirements for each trade will be specified in the specifications, indicated on the project schedule, explained at the Pre-Construction meeting, and included in subcontractor agreements. Why did you select your answer?
Architect's Role Question #1:
How do you ensure and maintain the quality of the materials and products delivered to the jobsite? A Require the job superintendent to maintain a daily log. B Review all submittals and check for compliance with the specifications. C Before specifications are written, check the quality of materials and products during the selection process. D Determine quality standards for this project, publish specifications that details the standards, and hold all contractors, subcontractors and suppliers accountable to the specifications. E Review all reports submitted by the Project Engineer and report discrepancies to the Owner. Why did you select your answer?

Architect's Role Question #2:

How do you handle change orders with your subcontractors?

A Limit the submittal and review of all change orders to the first ninety (90) days of construction.
B Inform subcontractors that no change order can be more than 1% of their subcontract amount C Only review subcontractor change orders on the fifteenth (15th) of every month. D Work with the GC/CM to determine the validity and dollar amount of the change, and then issue the work directive accordingly. E. Determine the dollar amount with the Project Manager, and do not disclose this amount with
the Owner.
Why did you select your answer?
Architect's Role Question #3:
What is your attitude towards sustainable (green) design and how do you think it applies to this project? A This project is too small for sustainable design considerations. B. Sustainable design was applied to this project, but it was determined to be too expensive by
the local community.
C Sustainable design options were incorporated into this project, and may be implemented in the near future.
D Sustainable design should be considered on every project, and budgets should be adjusted to allow for sustainable options.
E The geographic location of this project does not support sustainable design options. Why did you select your answer?
Engineer's Role Question #1:
Underground construction (foundations, utilities, etc.) can present unforeseen delays. Have you developed any contingencies for this phase of the project that will help keep the project schedule on track?
A The project schedule has been distributed to all contractors; therefore, no delays will be allowed.
B The Soils Report identified all possible underground structures; therefore, no contingencies will be necessary.
C Extra time has been included in the schedule to allow for unforeseen delays. D All contractors have been informed that they are responsible for all delays and any additional costs associated with those delays. Why did you select your answer?
Engineer's Role Question #2:
Considering the structural components and the type of building construction, what is your experience on comparable projects?
A My experience on this type of construction is minimal, but I think the architect needs to be watched very carefully.
B Based on my years of experience, the contractors should have no issues completing this
project. C. Because of the unique site restrictions, we worked closely with the Architect to design a safe
and efficient building.
 D This project involves a few unique features that are not typical on every project, but with our experience, we will work with the contractors to resolve any structural issues. E All projects are the same, so the local contractors should have no problems.

Why did you select your answer?

Engineer's Role Question #3:

Storm Water Management includes the monitoring and control of runoff to the receiving waters (storm sewers, drainage ditches, streams and rivers). From a water quality perspective, how will you maniton and control the quantity of runoff from your cite?
monitor and control the quantity of runoff from your site? A All contractors will be required to measure and document the amount of runoff to all
receiving waters or drainage structures.
B After all excavation and backfill activities are completed, all contractors will submit their erosion control plan for the remainder of the project.
C Before each measurable rainstorm, all contractors will be required to install dewatering pumps to protect their work areas.
D Before any excavation activities take place, Erosion Control measures will be installed, and drainage and inlet structures will be protected.
E The site will be regraded to direct water runoff to the neighboring properties. Why did you select your answer?
Subcontractor's Role Question #1:
Subcontractor's Role Question #1.
Within the subcontractor agreement that you must sign, what are the most important things you need to know about the payment schedule?
A How much I will get paid and how many times during the month I should expect payment.
B. The date when invoices are due and the date when payment should be expected.
C The amount of profit that can be included on each invoice.
D The maximum dollar amount that can be invoiced prior to the start of construction.
E The dollar amount of the taxes that can be withheld from each payment. Why did you select your answer?
why did you select your answer.
Subcontractor's Role Question #2:
What do you need to do to adhere to the requirements of the project schedule (software required, leve of detail, and updating)?
A Five (5) days prior to working on the site, determine the type of software required and place an order.
B Inquire about a waiver that allows the subcontractor to disregard the project schedule. C Regardless of the software used, maintain notes and updates from each progress meeting. D Every Wednesday, check with the superintendent for the amount of work completed the previous week.
E Submit a request to the GC/CM to install the scheduling software on our company's
why did you select your answer?
Subcontractor's Role Question #3:
What do you need to do to conform to the requirements of the project safety plan?
A. Wait until there is an accident at the site before inquiring about the details of the safety plan.
B At the first progress meeting, ask the superintendent to break the safety plan down into
smaller modules that can be discussed at each progress meeting.
C. Make copies of the safety plan and distribute to all employees.

 D Make copies of the safety plan, review the plan with all site employees, and discuss safety issues specific to the assigned work. E Request an OSHA inspection and address any specific violations. Why did you select your answer?
Supplier's Role Question #1:
What is the role of the contractor concerning the procurement and delivery of materials? A The contractor must order materials a minimum of three (3) weeks prior to the scheduled delivery date. B The contractor must furnish its own vehicles for the delivery of materials. C The contractor should work with the supplier to establish lead times for the procurement of all materials. D The contractor should determine scheduled price increases a minimum of five (5) days prior to the delivery date. E The contractor should request Owner approval prior to ordering all materials. Why did you select your answer?
Supplier's Role Question #2:
Are you expected to work directly with the subcontractors? A Only with those subcontractors who are on schedule or ahead of the schedule. B Only with the subcontractors who are paid up and have perfect credit scores. C Only with those subcontractors who worked on a previous project that we supplied materials. D The expectation is that the supplier will work with all contractors and subcontractors procuring materials from this supplier. E Only with those subcontractors who purchased materials over a certain dollar amount. Why did you select your answer?
Supplier's Role Question #3:
How do you monitor inventory and supplies and what role do you play? A Inventory is not monitored unless the contractor reports a Shortage of Delivered Materials Claim within twenty-four (24) hours of the on-site delivery. B The inventory is double-checked on the Order Confirmation Form at the time the order is processed. C The inventory is checked when the order is placed, when the order is received at the supplier's site, and when the supplies are delivered to the job site. D The supplier only has to notify the contractor when the order is three (3) days late. Why did you select your answer?
Supplier's Role Question #4:
Who is responsible for unloading and stockpiling materials at the laydown site? A The Project Engineer, B The superintendent's foreman, C Interns hired by the GC/CM, D Any laborer not busy at the time of delivery, E The supplier and the contractor, who ordered the material, should work together to ensure the materials are unloaded where they are to be stored. Why did you select your answer?

On the following page is an example of a graded assignment from a team mentor using the grading criteria.	

Graded Student Work

Applying Construction Management Skills as a Member of a Multi-Disciplinary Team

NAME:	x = correct answer	DATE: <u>1/23/2023</u>	SCORE: <u>88/100</u>
Owner's Role Question #1	:		
bring this project ahead of s A File a lawsuit against scheduled completion date p B Contact the GC/CM's C Request a Stop Work D After contracts are si on its original schedule.	ry important to this project. chedule? the GC/CM if the project is prior to substantial completions licensing board and request. Order from the local permit gned, impose liquidated damagned contracts, negotiate a more	more than five (5) days land. a suspension of the cont department. ages of \$1,000 per day u	ractor's license.
contracted to complete it. A	nswer? use wanting to speed up a pro ny kind a punishment from th al benefit for the GC to comp	e owner to the GC would	d hurt the relationship.
Owner's Role Question #2	:		
You have prepared a compr substitutions that could redu	ehensive budget for this project the cost of the project?	ect. Under what condition	ons would you allow any
A All substitutions mus	t be submitted by qualified co	ontractors only.	
B No substitutions will	be allowed.		
C Only the Architect ca	n recommend substitutions.		
Dthis one All substitutions.	ions must be submitted with s	sufficient documentation	to verify compliance
E. All substitutions mus	t be equal to the originally sp	ecified product or equip	ment.

Why did you select your answer?

Any substitutions that save money is a good idea. However, these substitutions might cause conflicts with other trades, the installation of different materials down the road, or even comprise the integrity of the structure. For these reasons, any substitution should verified to function of the specifications intended.

Owner's Role Question #3:

Your project management team has forecasted your labor requirements for the project. How will you communicate your labor needs to your subcontractors, and will the labor requirements be included in your subcontractor agreements?

A After all contracts have been signed, each subcontractor will be contacted, and labor requirements will be explained in detail.
B The superintendent is responsible for labor requirements and will be instructed to update all subcontractors via email.
C The Instructions to Bidders will contain the labor requirements and all contractors must acknowledge receipt of information.
Dthis one_ Labor requirements for each subcontractor will be explained by the Project Manager at the Pre-Bid meeting3
Ex_ Labor requirements for each trade will be specified in the specifications, indicated on the project schedule, explained at the Pre-Construction meeting, and included in subcontractor agreements.
Why did you select your answer?
How much of a labor force that is used on a project is ultimately the GC's decision. It shouldn't matter how much manpower is used, as long as the project is completely correctly and on time. However, the GC should have a realist idea of how much labor is needed and what of what type before they bid on a project. This is why these details are discussed at the pre-bid meeting.
Architect's Role Question #1:
How do you ensure and maintain the quality of the materials and products delivered to the jobsite?
A Require the job superintendent to maintain a daily log.
B Review all submittals and check for compliance with the specifications.
C Before specifications are written, check the quality of materials and products during the selection process.
Dthis one Determine quality standards for this project, publish specifications that details the standards, and hold all contractors, subcontractors and suppliers accountable to the specifications.
E Review all reports submitted by the Project Engineer and report discrepancies to the Owner.
Why did you select your answer?
Having the material quality laid out in the specification means that the contractors will know exactly what they need before the project has started. Therefor, there will be no way to argue otherwise if the wrong materials are used. This way any sort of dispute over what materials/products are required is eliminated.
Architect's Role Question #2:
How do you handle change orders with your subcontractors?
A Limit the submittal and review of all change orders to the first ninety (90) days of construction.
B Inform subcontractors that no change order can be more than 1% of their subcontract amount.
C Only review subcontractor change orders on the fifteenth (15th) of every month.

D. this one Work with the GC/CM to determine the validity and dollar amount of the change, and then issue the work directive accordingly. E. Determine the dollar amount with the Project Manager, and do not disclose this amount with the Owner. Why did you select your answer? The GC will be able to provide an accurate explanation of the change order to the architect to make sure it works well with the project. **Architect's Role Question #3:** What is your attitude towards sustainable (green) design and how do you think it applies to this project? A. This project is too small for sustainable design considerations. B. Sustainable design was applied to this project, but it was determined to be too expensive by the local community. C. this one Sustainable design options were incorporated into this project, and may be implemented in the near future. -3 D. x Sustainable design should be considered on every project, and budgets should be adjusted to allow for sustainable options. E. The geographic location of this project does not support sustainable design options. Why did you select your answer? Sustainable options should always be considered for a project when possible and the budget allows

Engineer's Role Question #1:

Underground construction (foundations, utilities, etc.) can present unforeseen delays. Have you developed any contingencies for this phase of the project that will help keep the project schedule on track?

- A. The project schedule has been distributed to all contractors; therefore, no delays will be allowed.
- B.___ The Soils Report identified all possible underground structures; therefore, no contingencies will be necessary.
- C. x Extra time has been included in the schedule to allow for unforeseen delays.
- D. _this one _ All contractors have been informed that they are responsible for all delays and any additional costs associated with those delays. -3

Why did you select your answer?

Extra time for delays shouldn't be added to the schedule because the bid is competitive. It makes sense for the contractors to understand what kind of delays could affect their trade and how to work through them.

Engineer's Role Question #2:

Considering the structural components and the type of building construction, what is your experience on comparable projects?
A My experience on this type of construction is minimal, but I think the architect needs to be watched very carefully.
B Based on my years of experience, the contractors should have no issues completing this project.
Cthis one_ Because of the unique site restrictions, we worked closely with the Architect to design a safe and efficient building3
Dx This project involves a few unique features that are not typical on every project, but with our experience, we will work with the contractors to resolve any structural issues.
E All projects are the same, so the local contractors should have no problems.
Why did you select your answer?
Every project will have its own unique challenges. The engineer and the architect will have a close relationship because both of them are needed to make the building complete.
Engineer's Role Question #3:
Storm Water Management includes the monitoring and control of runoff to the receiving waters (storm sewers, drainage ditches, streams and rivers). From a water quality perspective, how will you monitor and control the quantity of runoff from your site?
A All contractors will be required to measure and document the amount of runoff to all receiving waters or drainage structures.
B After all excavation and backfill activities are completed, all contractors will submit their erosion control plan for the remainder of the project.
C Before each measurable rainstorm, all contractors will be required to install dewatering pumps to protect their work areas.
Dthis one_ Before any excavation activities take place, Erosion Control measures will be installed, and drainage and inlet structures will be protected.
E The site will be regraded to direct water runoff to the neighboring properties.
Why did you select your answer?
There is no an affective way to measure the amount of runoff from a site. Proven practices to protect the waterways should be put in place to prevent jobsite materials from contaminating the runoff.
Subcontractor's Role Question #1:
Within the subcontractor agreement that you must sign, what are the most important things you need to know about the payment schedule?
A How much I will get paid and how many times during the month I should expect payment.
BThis one_ The date when invoices are due and the date when payment should be expected.
C The amount of profit that can be included on each invoice.

D The maximum dollar amount that can be invoiced prior to the start of construction.
E The dollar amount of the taxes that can be withheld from each payment.
Why did you select your answer?
Making sure the payment application is submitted on time is probably the most important step listed. If this step is not completed, I don't get paid.
Subcontractor's Role Question #2:
What do you need to do to adhere to the requirements of the project schedule (software required, level of detail, and updating)?
A Five (5) days prior to working on the site, determine the type of software required and place an order.
B Inquire about a waiver that allows the subcontractor to disregard the project schedule.
Cthis one Regardless of the software used, maintain notes and updates from each progress meeting.
D Every Wednesday, check with the superintendent for the amount of work completed the previous week.
E Submit a request to the GC/CM to install the scheduling software on our company's computer.
Why did you select your answer?
A different software might be used to keep track on different project but the information that needs to be record and when stays the same.
Subcontractor's Role Question #3:
What do you need to do to conform to the requirements of the project safety plan?
A Wait until there is an accident at the site before inquiring about the details of the safety plan.
B At the first progress meeting, ask the superintendent to break the safety plan down into smaller modules that can be discussed at each progress meeting.
C Make copies of the safety plan and distribute to all employees.
Dthis one_ Make copies of the safety plan, review the plan with all site employees, and discuss safety issues specific to the assigned work.
E Request an OSHA inspection and address any specific violations.
Why did you select your answer?

Safety should be top priority on site. Each employee should a clear idea of what is safe and what is not. Providing a copy of the safety plan to each employee will eliminate any excuse for not knowing something wasn't safe.

Supplier's Role Question #1:

What is the role of the contractor concerning the procurement and delivery of materials?

A The contractor must order materials a minimum of three (3) weeks prior to the scheduled delivery date.
B The contractor must furnish its own vehicles for the delivery of materials.
Cthis one_ The contractor should work with the supplier to establish lead times for the procurement of all materials.
D The contractor should determine scheduled price increases a minimum of five (5) days prior to the delivery date.
E The contractor should request Owner approval prior to ordering all materials.
Why did you select your answer?
The lead times for different materials and products could differ quite a bit. This means that it would be best for the contractor to work with the supplier so they know when to place an order to be able to get the product on time.
Supplier's Role Question #2:
Are you expected to work directly with the subcontractors?
A Only with those subcontractors who are on schedule or ahead of the schedule.
B Only with the subcontractors who are paid up and have perfect credit scores.
C Only with those subcontractors who worked on a previous project that we supplied materials.
Dthis one The expectation is that the supplier will work with all contractors and subcontractors procuring materials from this supplier.
E Only with those subcontractors who purchased materials over a certain dollar amount.
Why did you select your answer?
Subcontractors will be orders some materials themselves so working with the supplier is necessary.
Supplier's Role Question #3:
How do you monitor inventory and supplies and what role do you play?
A Inventory is not monitored unless the contractor reports a Shortage of Delivered Materials Claim within twenty-four (24) hours of the on-site delivery.
B The inventory is double-checked on the Order Confirmation Form at the time the order is processed.
Cthis one The inventory is checked when the order is placed, when the order is received at the supplier's site, and when the supplies are delivered to the job site.
D. The supplier only has to notify the contractor when the order is three (3) days late.

Why did you select your answer?

Proper inventory management will mean that it will be easy to identify any supply issues if they arise.

Supplier's Role Question #4:

Who 18	s responsible for unloading and stockpiling materials at the laydown site?
A	The Project Engineer,
В	The superintendent's foreman,
C	Interns hired by the GC/CM,
D	Any laborer not busy at the time of delivery,
	nis one_ The supplier and the contractor, who ordered the material, should work together to ensure terials are unloaded where they are to be stored.

Why did you select your answer?

If the supplier and the contractor work together on where materials will be delivers there will less waisted time moving materials around the stockpile.

Assessment Report for SLO 9

Course: CMGT 44000 - Construction Project Management (Capstone)

Academic Term for Direct Evaluation: Fall 2019, Fall 2022, and Spring 2023

Instructors: Marvin Johnson and Dan Koo

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 9 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). A 89% ranking was achieved for SLO 9.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		4.375	88%
S 2022	Apply construction management skills as a member of a multi-disciplinary team.	4.48	90%
F 2022		4.76	95%

Direct Measures - Assessments and Evaluations

The Direct Measure for SLO 9 was the assignment, "Applying Construction Management Skills as a Member of a Multi-Disciplinary Team." The maximum grade (points) for this individual assignment was 100 points. The table below shows the average individual grade for this assignment.

Term	N	Criteria	Average Percent	Target Percent
Fall 2019	8	Role-Playing Assignment	79.4%	75%
Fall 2022	17	Role-Playing Assignment	89.4%	75%
Spring 2023	Spring 2023 21		92.4%	75%

Since this is the initial ACCE accreditation for the CM program, it was decided that an overall average of the total grades should be at least 75%. The Indirect Measure (95%) and the Direct Measure (92.4%). Assuming an equal weight for each measure the composite grade was 94.6% indicating that the target value was met.

Overall, the student response to the questions proposed by the interviewer and based on the roles played by the students, were thoughtful and provided a depth of knowledge indicating that the students could apply their construction management skills to address the concerns from questions from other "non-construction" team members.

Proposed Actions for Course Improvement:

The complete Faculty Course Assessment Report for CMGT 44000 (previously CEMT 44700) is included in the appendix for the Quality Improvement Plan. The following proposed actions documented here relate specifically to the Multi-Disciplinary Team assignment.

There are several proposed actions that could enhance the application of construction management skills as members of a multi-disciplinary team, as outlined below and explained on the following page.

- In-class work session
- Questions related to multi-disciplinary teams at the oral presentations
- Separate meeting with group industry mentors to discuss multi-disciplinary teams

In-Class Work Session

Currently the assignment is done out of class. To possibly increase the effectiveness of the learning experience through class discussion, the assignment could be completed (or at least started in class). A third-party interviewer approach was implemented this semester, however, this format will be evaluated and assessed based on student results, faculty and IAB input.

Questions at the Oral Presentations

Prior to the oral presentations, seed questions could be distributed to industry members in attendance at the presentations. The quality of student response to questions could be documented on the rubric used to evaluate the oral presentations. Industry feedback to the student responses could also be documented.

Group Mentor Meeting

Each capstone group is assigned an industry mentor from the CM IAB. The mentor meets with the group approximately 4 or 5 times a semester to discuss project progress and to provide guidance for assembling their materials and organizing and refining their presentation materials. One of these meetings could be dedicated to a discussion of multi-disciplinary teams. Students would document the discussions and provide some response to "lessons learned."

Student Learning Outcome 10

Apply Electronic-Based Technology to Manage the Construction Process

Introduction

SLO 10 - "Apply electronic-based technology to manage the construction process" is evaluated and assessed in CMGT 11000 - Introduction to Construction Management.

Assessment Methods (additional information in the Direct Assessment section of this report).

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 10, there are two (2) assignments that are used as Direct Measures:

- 1. Assignment: Revit final project: Project One 6 Sheets FINAL
- 2. Final Exam: 5 selected questions pertaining to BIM.

SLO 10 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Measures

Explanation and rubrics (grading criteria) Graded student work (using the rubric)

• Assessment Report for SLO 10

Indirect Measure

The Indirect Measure for SLO 10 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 10 (found at the end of this SLO report).

Direct Measures

The Direct Measures for SLO 10 are assignments that include:

- 1. Revit Final Project CMGT 11000 incorporates Autodesk Revit and Autodesk Navisworks software to introduce the student to the capabilities of digital drafting within the Building Information Modeling (BIM) framework. The student works on a simplified drafting project within Revit beginning about week 7 of the semester and proceeds to develop it, adding more information and detail every week until the project is complete (Final). The student receives weekly feedback to simulate the correction process in an architect's office. With each week's iteration, the student is expected to correct the past week's errors as they continue to layer on additional detail. The final version of this assignment brings together every aspect of the student's experience with Revit and is therefore an ideal assessment target for SLO 10.
- 2. Final Exam Questions The student is also exposed to BIM via lecture presentation. While it doesn't comprise the entire content of the exam, selected questions pertain explicitly to BIM technology, offering an ideal assessment opportunity.

Graded Student Work

The course instructor completed the grading for each assignment using the grading criteria. Depending on the assessed material, the grading criteria and any instructor notes were sent to the students via

- 1. Markups directly on the submitted work within the Canvas / Assignment / SpeedGrader feedback function. (Revit assignment)
- 2. A score value. The specific content was available for review with the instructor via an appointment within office hours.

1. Homework Assignment & Rubric: Revit Final Project (Spring 2022)

Revit Project One - 6 Sheets SP22



The whole purpose of reading a construction document set is to construct a building.

Using all of the information contained within the document set provided via this link, <u>Project One 7 Sheets Revit 2022 SP22</u> &, "construct" the Project One in Revit. <u>For this assignment, produce only sheets A1.1, A2.1, A2.2, A3.1, A5.1, A6.1</u>.

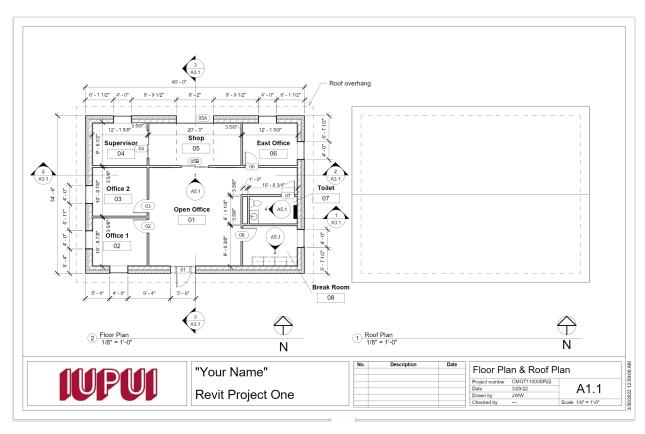
Note: The "Sundeala Notice Board Framed" (as found on the Open Office north wall) can be loaded from our Revit folder as found in our shared folder. Find the file: "Sundeala Noticeboard Framed.rfa"

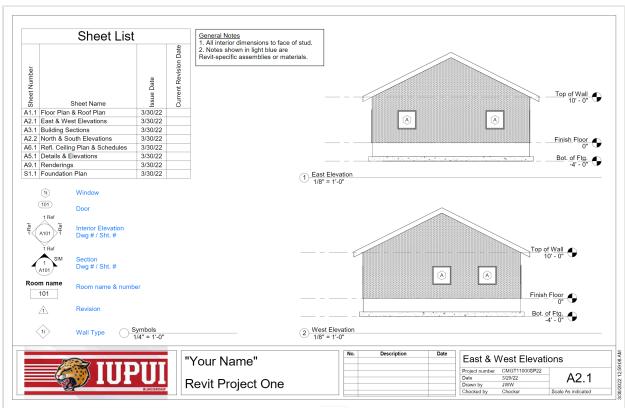
The goal of this assignment is to produce documents that appear as close as possible to the provided document set. Besides for the drawing themselves, consideration must be given to:

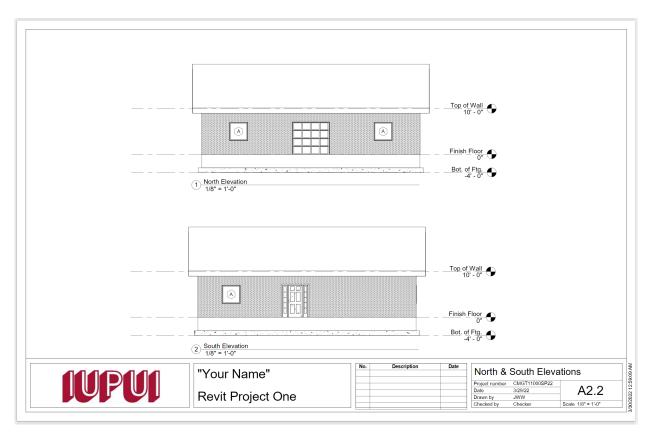
- Scale
- Notation
- Notation layout

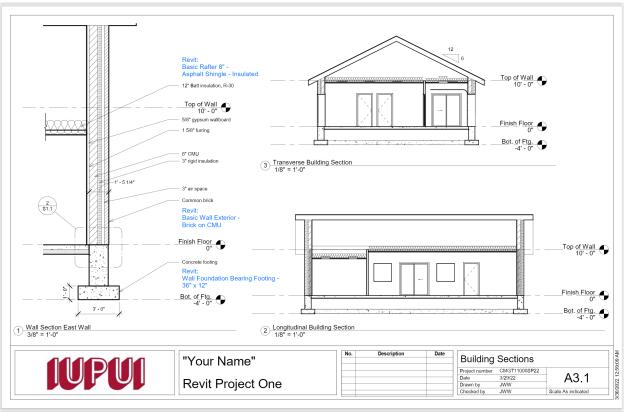
Directions

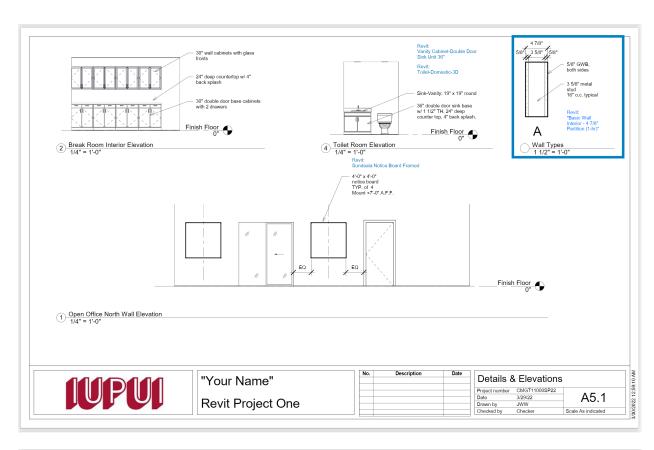
- 1. Correct the errors on your previous submission (Revit Project One 4 Sheets FA21).
- 2. Add the following new content:
 - Sheet A5.1 including
 - 1 Open Office North Wall Elevation
 - 2 Break Room Interior Elevation
 - 3 Toilet Room Elevation
 - DO NOT do anything in a blue rectangle.
 - Sheet A6.1 including
 - Reflected Ceiling Plan
 - DO NOT do anything in a blue rectangle.
 - Content includes
 - Materials
 - Notation
 - Drawing titles
 - Casework (cabinets, toilet fixture, lavatory, counter tops, etc.)
 - Notice board
 - Ceiling systems
 - Light fixtures.
- 3. Submit one (1) pdf file containing every sheet in your set (6 sheets total).

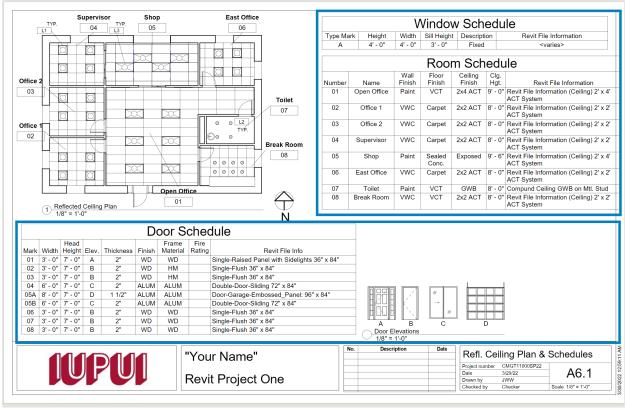




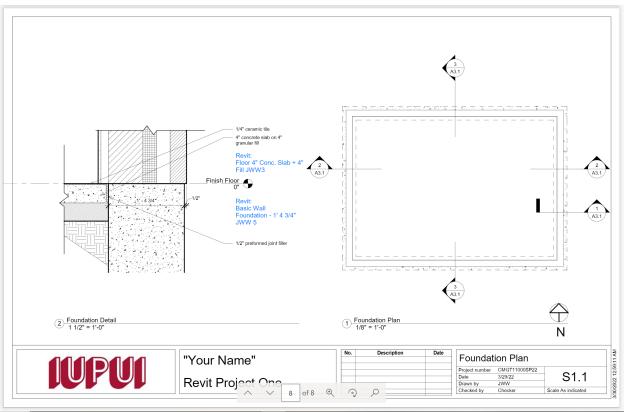






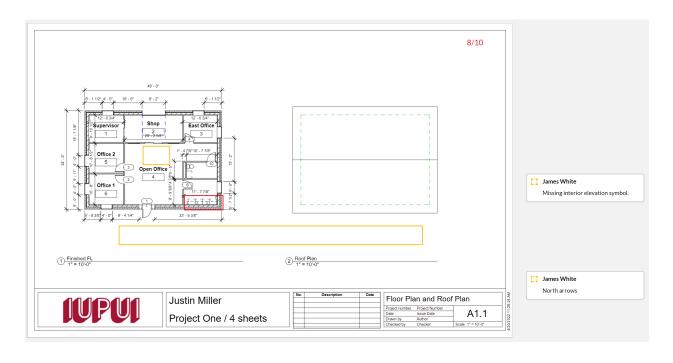


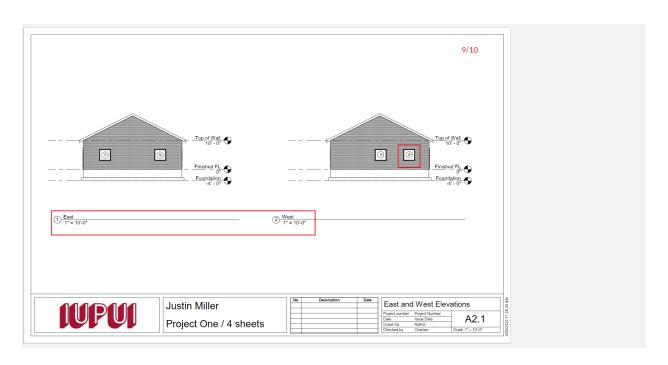


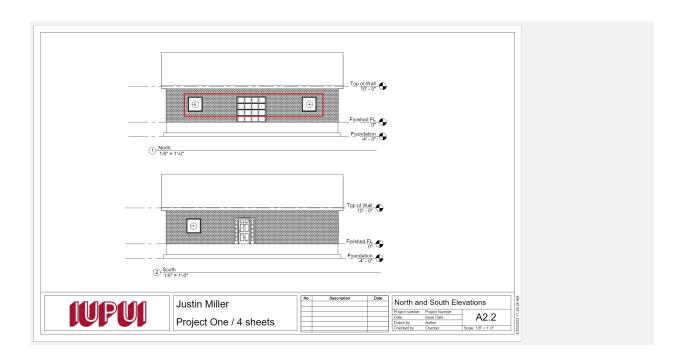


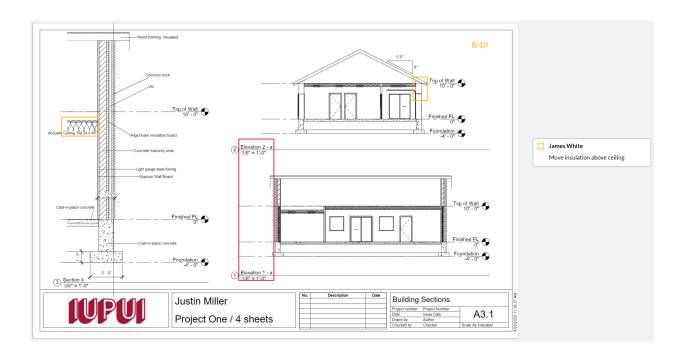
CMGT 11000

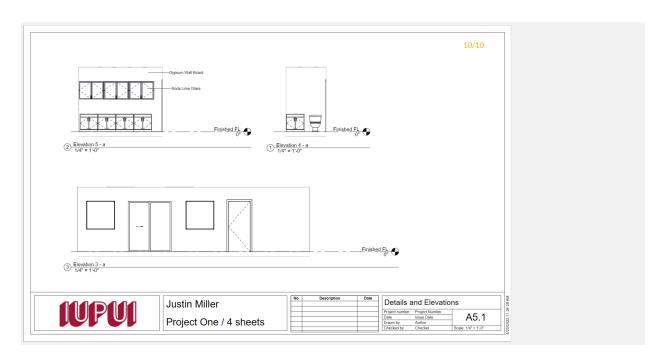
1. Homework Student Work: Revit Project One – 6 Sheets (Spring 2022)

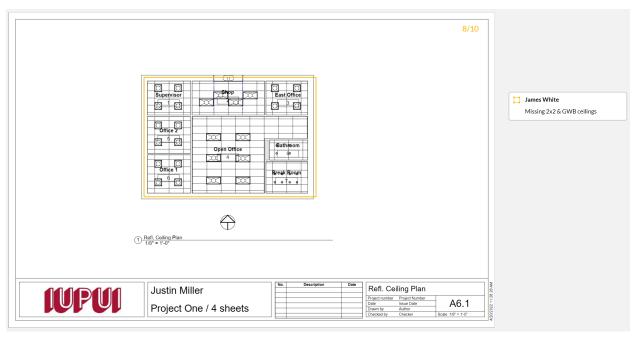




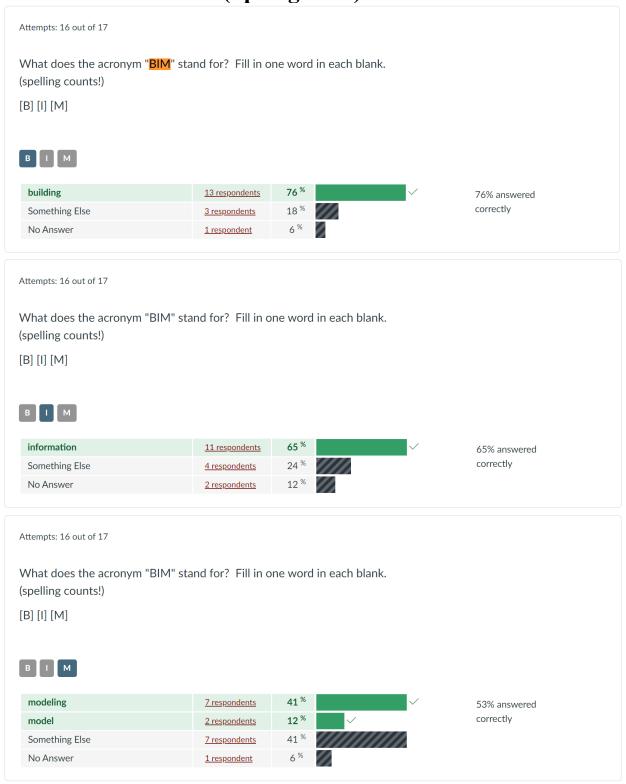


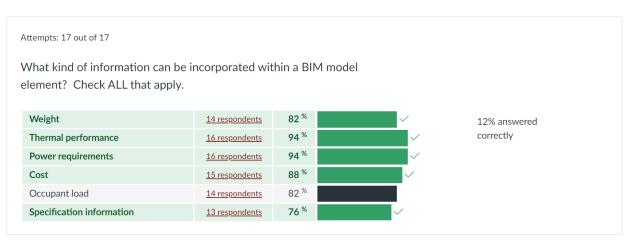






2. Final Exam Questions (Spring 2022)







Assessment Report for SLO 10

Courses: CMGT 11000 – Introduction to Construction Management

Academic Term for Direct Evaluation: Fall 2020, Spring 2022, Fall 2022

Instructors: Bill White

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 10 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). A 76% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		3.875	78%
S 2022	10. Apply electronic-based technology to manage the construction process.	3.76	75%
F 2022		4.47	89%

Direct Measures

The Direct Measures consists of one assignment and five questions within one exam. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent
Fall 2020	21	Revit Project	83.02%	75%
Fall 2020	21	5 Final Exam Questions	69%	75%
Spring 2022	16	Revit Project	90.60%	75%
	10	5 Final Exam Questions	51%	75%
_ ,,,,,,,		Revit Project	71.83%	75%
Fall 2022	29	5 Final Exam Questions	46%	75%

The target for the overall average of the total grades should be at least 75%. The Indirect Measure was 81% and the Direct Measure was below the target in fall 2022. Based on the perception of graduating seniors (Indirect Measure), they felt confident in applying electronic-based technology to manage the construction process.

With the inclusion of the fall 2022 semester, the Revit software project has begun to trend slightly downward since fall 2017. However, because the previous semester (spring 2022) experienced a sharp increase, the drop for the fall 2022 semester may be a one-time anomaly. Modification doesn't appear to be warranted at this time. This performance indicator will be watched closely and should the score continue to drop for the spring 2023 semester, course/content modifications may be necessary.

The five exam questions that pertain to building information modeling (BIM) continue to be a struggle. The indicator on these five (5) questions was improving up until spring 2020 – the semester that all in-class instruction was suspended following spring break. In-class instruction continued to be disrupted until fall 2021. This decline in performance may have been affected by reducing the number of exams from four to two (midterm and final) in fall 2021. Reducing the number of exams was seen as an attempt at reducing exam anxiety for freshmen. Because of this exam reduction, students are now responsible for more material within the final assessment. The material that is covered by these questions is presented once in one lecture.

Proposed Actions for Course Improvement:

Given the poor performance on this indicator, an additional assignment – probably within Top Hat – will be created that will review the concepts that are presented within these five questions. This will afford the student more time to interact with the material and reflect on its importance.

Student Learning Outcome 11

Apply Basic Surveying Techniques for Construction Layout and Control

Introduction

CMGT 15000 - Surveying is a study of field procedures for construction and route surveying. Construction surveying including highway, street, sewer, and bridge layout. Route surveying including vertical and horizontal curves, curve design, survey for streets and subdivisions, earthwork and profiles, sections using both theodolite and electronic distance measuring (EDM) equipment, including computations of errors and coordinates and use of appropriate software.

CMGT 15000 prepares students to operate standard industry survey equipment and software with accuracy and precision of survey field data through calculations. Students gain an understanding of the role of surveying in construction and perform construction layout tasks within a group.

The surveying instruments used in this class include total station, prism pole, auto level, level rod, laser level & receiver, electronic data collector (RECON Field book), prism w/tribrach and tripod. This class is primarily a laboratory with lecture. The labs are conducted on the grounds of IUPUI and Engineering Technology (ET) Building.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 11, three is the final exam that is used for SLO 11 from CMGT 15000.

1. Direct – Lab assignments and Final Exam (Part I - Written and Part II - Practicum)

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

2. Indirect - ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

SLO 11 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments

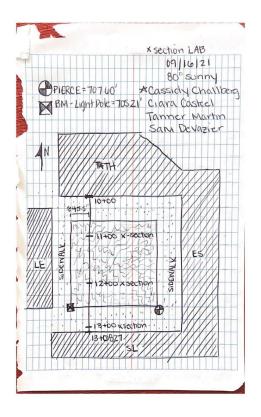
Graded student work (Final Exam)

• Assessment Report for SLO 11

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 5 (found at the end of this SLO report).

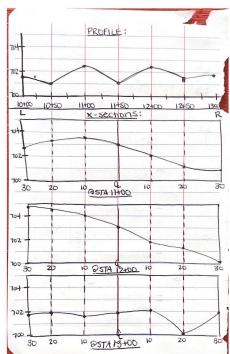
Lab Example (Leveling)



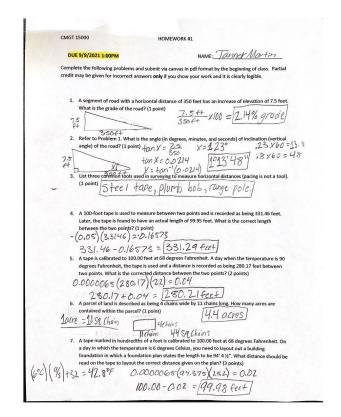
STA	BS	HI	FS	85	ELEV
PIERCE	0.99	708.59	3.38		707.6
BMI		705.21		*	705.21
10+00				3.63	701.58
10+25				4.1	701,11
10+50				4.2	701.01
10+75				2.9	702.31
*11+00				2.2	703.01
11+25				3.3	701.91
11+50				4.1	701.11
11+75				3.1	702.11
¥12+00				2.2	703.61
12+25				3.4	701.81
12+50	7	-19-		3.5	1 F.10F
12+75				3.47	701.74
413+00				3.26	701.95
DISTTOQ	30 2	X-Sec		20 35	
STAIN+00	70261 70			101.11 700	
STAIZ+00-				3.9 4.3	
-	704.98 704				
CCCV			3.2 5		0.9
STAB+00 -					
ELEV 7	01.91 701.9	19 701.87	702.01 7	00.02 70	.98
		STA: 13-	08.27		
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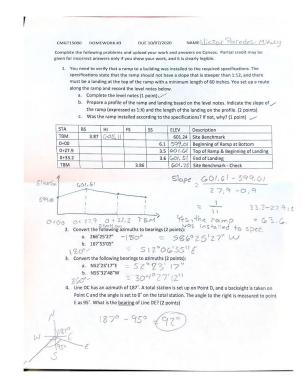
PROFILE X-SECTION LEVELING

PROFILE



Homework Example





Course Assessment Report

Course: CMGT 15000 - Surveying

Academic Term: 2021 Fall Semester and 2022 Fall Semester

Instructor: Michael Conley

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 11 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). A 79.3% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Range
F 2021		3.625	73%
S 2022	11. Apply basic surveying techniques for construction layout and control.	4.0	80%
F 2022		4.24	85%

Direct Measures - Assessments and Evaluations

The Direct Measures consists of three assignments. The table below shows the average grades and percentages for the direct assessments.

Direct Measure for SLO 11 - Final Exam (Part I - Written and Part II - Practicum) The table below shows the average grade for the Segment of class listed in the Criteria.

Term	N	Criteria	Average Percent	Target Percent
		Lab	96.64	75%
		Assignments	80.91	75%
Fall 2021	21	Final Exam (Part I - Written and Part II - Practicum)	78.96	75%
		Lab	93.21	75%
Fall 2022	13	Assignments	82.32	75%
1 an 2022	13	Final Exam (Part I – Written and Part II – Practicum)	80.57	75%

After the first ACCE re-accreditation for the CMGT program, it was decided that an overall average of the total grades should be at least 75%. The average of the Indirect Measure (85%) and the average of the Direct Measure (85.3%) indicate that the target value was met.

Proposed Actions for Course Improvement: (for Spring 2023)

- 1. **Improve measurable metrics on grading rubric**: Enhance evaluation of measurable metrics by improving assessments for both the lab and lecture for student expectations.
- 2. **Added technology capabilities**: Add GPS base/rover technology into the coursework and add quantifiable direct measurables.

- 3. **Upgrade grading rubric for lab grading**: Refine grading criteria and provide students a detailed version of specific expectations.
- 4. **Technical Drawing**: This class requires students to prepare map from collected survey data. Students have struggled on CAD drawing. We are planning to introduce civil 3D software, Trimble business center, and MicroStation drafting.
- 5. Add data collection and analysis: Data collectors are dated and do not work well in cold weather. Integrated data collection with newer total stations will help measurable workflows for technical advancement in CAD drafting and processing.
- 6. **Weather Contingency plan**: Weather is an issue in Indiana because of spring semester rain and snow. During snowy and rainy days, it is difficult for students to go outside to conduct lab. We are planning to prepare few lab handouts to work inside the campus buildings and tailor them to the labs they would have done outside.

Student Learning Outcome 12

Understand Different Methods of Project Delivery and the Roles and Responsibilities of All Constituencies Involved in the Design and Construction Process

Introduction

SLO 12 – "Understand different methods of project delivery and the roles and responsibilities of all constituencies involved in the design and construction process." is evaluated and assessed in CMGT 33000 - Contract Administration & Specifications.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 12, there are three (3) assignments that are used as direct measures:

- 1. Four (4) selected questions from the midterm exam.
- 2. A201 General Conditions research assignment (in-lab) "It's About Time".
- 3. In-Lab Exercise PC01.

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

SLO 12 Report Content

Subsequent sections of this SLO Report document the following:

Indirect Measure (ACCE Student Learning Outcome Survey)

Direct Measures

Explanation and rubrics (grading criteria)

Graded student work (using the rubric)

Assessment and Evaluation for SLO 12.

Indirect Measure

The Indirect Measure for SLO 12 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 12 (found at the end of this SLO report).

Direct Measures

The Direct Measures for SLO 12 include:

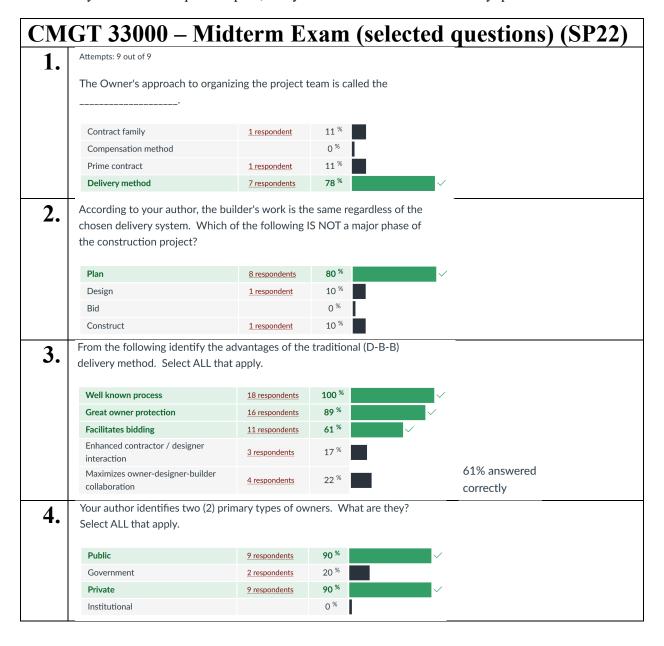
- 1. Four (4) selected questions from the midterm exam.
- 2. A201 General Conditions research assignment (in-lab) "It's About Time".
- 3. Contract Manager In-Lab Exercise PC01.

To capture the most meaningful assessment data from within CMGT 33000 both overall assignment grades and specific questions embedded within larger assessment instruments have been extracted. Delivery systems, roles and responsibilities are addressed in the first half of the semester. Thus the selected assessment data is drawn from either assignments occurring prior to the midterm or appearing on the midterm exam itself. Because the A201 General Conditions is such a fundamental document which defines roles & responsibilities, results from a lab exercise are included which require students to research the A201. Additionally, our textbook addresses roles & responsibilities in chapters 1 and 2; a short reading quiz that pertains to that content is included.

Graded Student Work

1. Midterm Questions & Responses (Spring 2022)

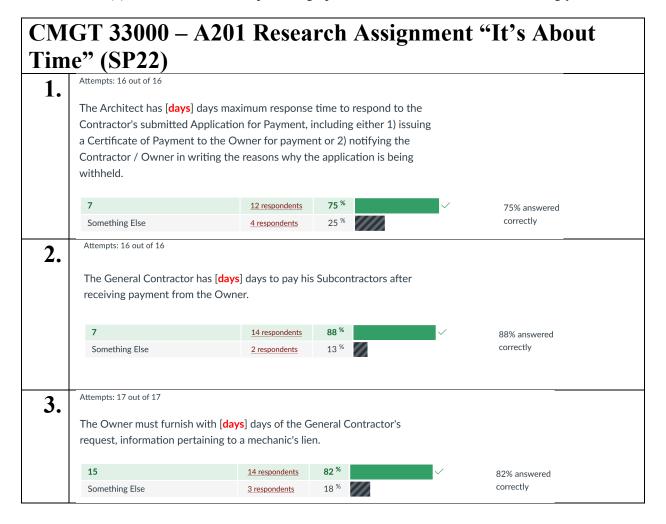
Following are four (4) questions that relate to roles and responsibilities. Because the questions were randomly drawn from a question pool, everyone in the class did not see every question.

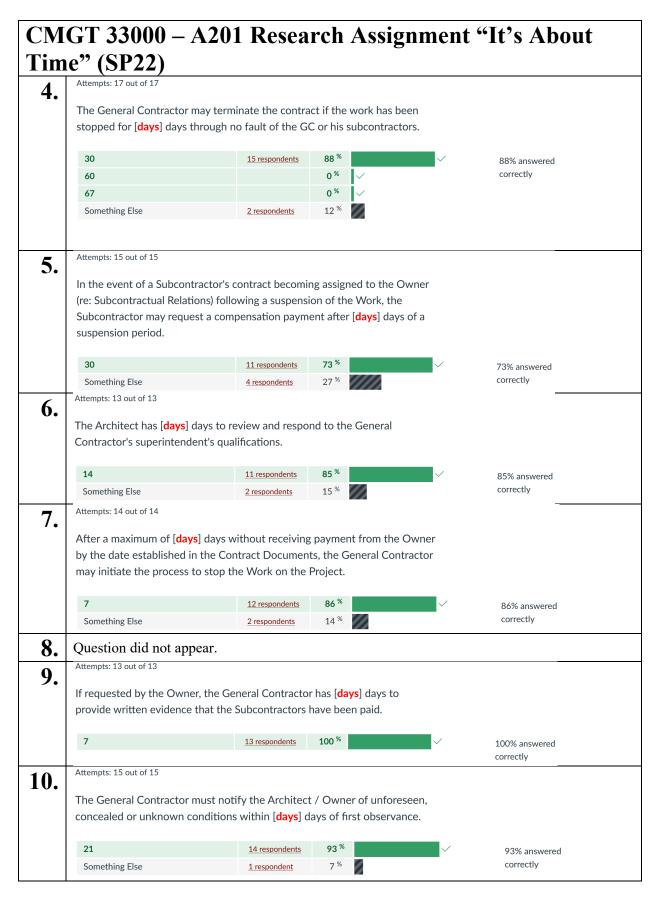


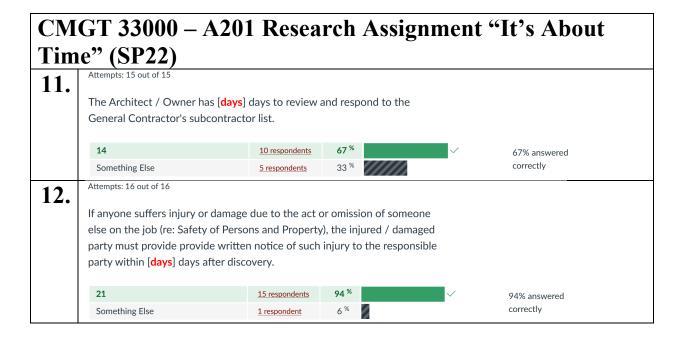
2. A201 General Conditions Research Questions & Responses (Spring 2022)

2. A201 Research Assignment "It's About Time"

This assignment is presented as an in-lab exercise. It requires the student to research the A201 to answer questions, all of which pertain to deadlines and responsibilities. Because this assessment is a fill-in-the-blank exercise, there is typically one (1) correct answer, except when students enter the incorrect figure in which case the testing software indicates "Something Else". Note: occasionally a question may have more than one (1) correct answer. The question graph will indicate this condition accordingly.







3. In-Lab Exercise 01 (Spring 2022)

CMGT 33000 Lab 01

CMGT 33000 Contract Administration & Specifications

Construction Management Purdue School of Engineering & Technology Indianapolis

Goals

- Familiarize yourself with Procore environment.
- Set up Procore / Gazelle Office Remodel.
 - a. Populate data within your new project.
 - i. Participants & roles
 - ii. Specifications upload
 - iii. Project schedule upload
 - b. Upload important documents into your project.
 - c. Create two (2) reports.
 - d. Become acquainted with course processes and software
 - Procore
 - ii. Adobe Acrobat
 - iii. File naming convention: Lab#your last name
 - iv. Canvas submission process

Terms

- Subcontractor
- Schedule
- Specifications

Deliverables

 Print the indicated PDF file deliverables and upload them as one combined file into Canvas / Assignments.

Initializing Procore

- Find your Procore invitation within your official university email in-box. Follow the instructions to login.
- Create your password. Write it down. (I am unable to retrieve your password. Use Procore's Forgot your password? link to retrieve it.)
- 3. Proceed into Procore. You arrive at the Company Level. You should see 1 project:
 - a. Gazelle Office Remodel SP22 (project #330SP22.first 4 letters of your last name)

Add companies & team members

- 4. Select Gazelle Office Remodel.
- 5. Proceed to Project Tools / Core Tools / Directory.

Bulk Add from Co. Directory

 From the dropdown menu, select the following <u>individuals</u> (Note: Don't pick the company alone). Ensure the permission template for everyone is correct. <u>Ignore the</u> <u>Project Role option; it will be corrected in a later step.</u>

CMGT 33000 Lab 01

		Team M	embers	Permission Template
1	Carlos Bonilla		O&D Bonilla Framing, LLC	Subcontractor
2	Greg	Broady	Broady-Campbell, Inc.	Subcontractor
3	Bill	Clemons	CEP Concrete	Subcontractor
			Construction Corporation	
4	Basil	Delacruz	Quality Interiors, Inc.	Subcontractor
5	Buck	Gazelle	Gazelle Printing Group	Owner/Client
6	Jim	Halperin	Dunder Mifflin Design	Architect/Engineer
7	Bill	Poindexter	Poindexter Excavating,	Subcontractor
			Inc.	
8	Donald	Fisher	Insight Engineering	Architect/Engineer
9	Tim	Watkins	Steel Services	Architect/Engineer

Add to Project

9. "9 companies will be added..."

Return to Directory

- 10. 11. Proceed to Project Tools / Directory
- 12. Select "Configure Settings" (orange gear)

PROJECT DIRECTORY

13. Assign the following roles:

	Role	Member
- 1	Project Manager	(you)
2	Designer	Dunder Mifflin Design
3	Owner	Gazelle Printing Group
4	Subcontractor	Broady-Campbell, Inc. O&D Bonilla Framing, LLC Poindexter Excavating, Inc. Quality Interiors, Inc. CEP Concrete Construction Corp.
5	Consultant	Insight Engineering Steel Services

14. Note: if "Update" doesn't appear, select:
Return to Project Roles to ensure your data has been saved.



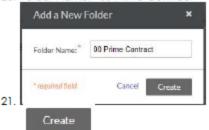
15.16. DELIVERABLE - The PDF file will be downloaded. Include this document with your submission.

Upload prime agreement into Documents

- Download this file onto your desktop: CMGT 33000 SP22 Lab Project A101.pdf from the Canvas / CMGT 33000 SP22 SHARED FOLDER link found in Canvas > Resources CMGT 33000 SP21 > Lab Resources.
- Proceed to Project Tools / Core Tools / Documents / Gazelle Office Remodel SP22 > 05 INTERNAL DOCUMENTS. While this is highlighted, select...



20. Folder Name: "00 Prime Contract"



- Proceed to the new folder you just created.
- + New pulldown menu: "File Upload"
- 25. Attach or Drag and Drop or "Open" A101 file to this location.

Upload

 The file should now appear in your Documents / 05 INTERNAL DOCUMENTS / 00 Prime Contract folder:



CMGT 33000 SP22 Lab Project A101.pdf

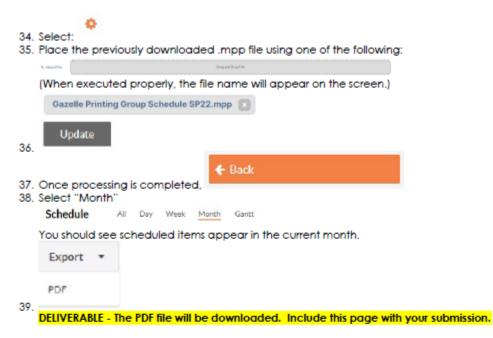
Upload specifications into Documents

- Download this file onto your desktop: Gazelle Print Group 5 Section Specification from the Canvas / CMGT 33000 SP22 SHARED FOLDER Shared Content Folder link.
- Proceed to Project Tools / Documents. Continue to the folder 01 Design Files > 04 Specifications.
- Follow the same method as above to upload the specification file into this folder (steps 24 – 27).
- 31. The file should now appear in your Documents / 01 Design Files / 04 Specifications folder.

Upload the project schedule

- Download this file onto your desktop: Gazelle Printing Group Schedule SP22.mpp from Canvas / CMGT 33000 SP22 SHARED FOLDER / Shared Content Folder link. <u>NOTE: Do not</u> try to open it; just download it.
- 33. Proceed to Project Tools / Project Management / Schedule

CMGT 33000 Lab 01



- Combine all deliverables into one (1) file and upload it into Canvas / Assignments / Lab Exercise 01...
- 41. Proceed to Part 2 and answer the questions.

End of Lab 01

Lab 01 Procore Questions [SP22]

① This is a preview of the published version of the quiz

Started: May 10 at 10:46pm

Quiz Instructions

The following questions can be answered by referencing the material you have just finished entering / uploading into your Procore project.

Question 1	1 pts
What subcontractor (contact) is responsible for Concrete - CIP? Hint: filter directory by trade.	
○ Jim Halperin	
O Donald Fisher	
O Bill Clemons	
O Bill Poindexter	
Question 2	1 pts
In the specifications, what is the name of Section 02315? [Enter it exactly as it appears.]	
Question 3	1 pts
What is Buck Gazelle's phone number? [Enter it exactly as displayed.]	
Overting 4	4
Question 4	1 pts
In what town is O&D Bonilla Framing located? [One word].	
Question 5	1 pts
When is the Concrete portion of the work scheduled to begin?	
O 01/10/22	
O 01/14/22	
O 02/07/22	
O 03/04/22	

Quiz saved at 10:46pm Submit Quiz

Assessment Report for SLO 12

Course: CMGT 33000 - Contract Administration & Specifications

Academic Term: 2020 Fall Semester & 2022 Spring Semester

Instructors: Bill White

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 12 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 90.7% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021	12. Understand different methods of project delivery and the	4.375	88%
S 2022	roles and responsibilities of constituencies involved in the design	4.48	90%
F 2022	and construction process.		94%

Direct Measures - Assessments and Evaluations

The Direct Measure consists of: selected midterm exam questions, A201 Lab Exercise "It's About Time," and a Procore lab exercise.

Term	N	Criteria	Average Percent	Target Percent
		Selected midterm exam questions	70.67%	75%
Fall 2020	11	2. A201 Lab Exercise "It's About Time"	86.32%	75%
		3. Procore lab exercise	96.36%	75%
	17	Selected midterm exam questions	72.34%	75%
Spring 2022		2. A201 Lab Exercise "It's About Time"	84.90%	75%
		3. Procore lab exercise	90.59%	75%

Overall the metrics associated with the three (3) direct measures satisfied the target criteria and therefore don't require future course content modification. The one exception, direct measure #1 "Selected midterm exam questions", while slightly below the target for both semesters, indicates an improvement trend such that course modification would appear premature. Knowledge of this slight metric deficiency will inform future lectures and appear within the midterm study guide to assist students when studying for the midterm exam.

Proposed Actions for Course Improvement:

No course modification appears warranted at this time.

Student Learning Outcome 13

Understand Construction Risk Management

Introduction

CMGT 44000 - Project Management Capstone) requires students to work in groups to create a cost estimate, a construction schedule, a safety plan, a waste management plan, etc. for a typical construction project. Project binders and oral presentations are also required. In addition, there are several individual assignments (resume, risk management, weekly reports, etc.).

The risk assessment assignment is used to assess and evaluate SLO 13 - Understand Construction Risk Management. This assignment is explained in the Direct Measure section of this report.

Assessment Methods

For CMGT 44000, two methods of assessment are used for SLO 13 Direct and Indirect.

- Direct Risk Assessment Assignment (explained later)
- Indirect ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

SLO 13 Report Content

Subsequent sections of this SLO Report document the following:

Indirect Measure (ACCE Student Learning Outcome Survey)

Direct Measure

Rubric (grading criteria) used to grade the multi-disciplinary team assignments Graded Student Work using the rubric

Course Assessment Report

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 5 (found at the end of this SLO report).

Direct Measure

Construction risk management is designed to identify, plan, monitor, and control those measures needed to prevent exposure to risk. To provide students with an understanding of construction risk management an assignment in CMGT 44000, students must complete the "Risk Assessment Assignment." Twenty-seven (27) risks have been identified that could be the responsibility (i.e., owned) by the contractor, the designer, the owner, the designer, or shared by more than one party.

The students complete the assignment which is graded and returned to them the following week. During class each student is asked to explain and justify their selections for at least one or two of the identified risks. The goal of the discussions is to provide an understanding of not only who "owns" the risk, but to talk about ways to measure and control the risk.

The risk assessment assignment is completed before the multi-disciplinary team assignment to prepare students to assume the roles of "other" project team members from other disciplines. The multi-disciplinary team assignment discussion is found in the report for Student Learning Outcome 9 - Apply Construction Management Skills as a Member of a Multi-Disciplinary Team.

Graded Student Work

Grading Criteria

The following grading criteria (rubric) is used to evaluate the risk assessment assignment.

For each of the identified risks, one or more parties may be assigned to that risk. One-half (1/2) point is deducted for each incorrectly assigned risk. Each one of the 30 types of risk categories is worth .5 points. Total points = $80 (6 \times 30 = 180, 80/180 = .44 \text{ rounded to .5 pts})$. In class each student will be asked for a justification for their selection for at least one type of risk.

The following two pages display the Risk Assessment Assignment (including the grading criteria) and a graded student assignment.

NAME:	_ DATE:	
CMGT 44000 – Project Management Capstone		
Construction Management Technology		
Purdue School of Engineering & Technology		

Risk Assessment Assignment – 80 points

Assign who is the primary perpetrator or cause of each risk. Each risk can be assigned to one, two, three or more responsible parties. All risks must be assigned to at least one participant.

Assign a ranking criteria – 1, 2, 3, 4, 5 or 6 if more than one party is also part of the risk.

	TYPE OF RISK	OWNER	ARCHITECT	ENGINEER	GENERAL CONTRACTOR /CM	SUBCO NTRACT OR	SUPPLIER
1.	Site Access						
2.	Subsurface Conditions						

3.	Quantity Variations			
4.	Weather			
5.	Acts of God			
6.	Financial Failure			
7.	Subcontractor Failure			
8.	Accidents @ Site			
9.	Defective Work			
10.	Management Incompetence			
11.	Inflation			
12.	Economic Disasters			
13.	Funding			
14.	Materials & Equipment-Design			
15.	Materials & Equipment-Delivery			
16.	Labor Problems			
17.	Owner-Furnished Equipment			
18.	Delays in Work			
19.	Environmental Controls			
20.	Codes & Regulations			
21.	Safety @ Site			
22.	Public Disorder			
23.	Union Strife			
24.	Errors & Omissions			
25.	Document Conflicts			
26.	Design Defects			
27.	Shop Drawings			
28.	Diversity/Inclusion			
29.	Tariffs			
30.	Contagious Disease			

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Name		
Date:	_3/1/18	

CEMT 44700 - Construction Project Management SPRING 2018

Construction Engineering & Management Technology Purdue School of Engineering & Technology

Risk Assessment Assignment - 80 points

Assign who rightfully "owns" each risk. Each risk can be assigned to one, two or three responsible parties. All risks must be assigned to at least one participant.

pan	ies. All risks must be assigned to at le	ast one participan	I. Sale carbas	Eng, Aut, Libit	into the when
	TYPE OF RISK	CONTRACTOR	OWNER	DESIGNER	into the
1.	Site access	√	√		Ason 1
2.	Subsurface conditions				(End drawing 5)
3.	Quantity variations	1		1	4
4.	Weather	1			Change she
5.	Acts of God	1	1		Change orders
6.	Financial failure	1			
7.	Subcontractor failure	J,			
8.	Accidents @ site	1			
9.	Defective work	1			
10.	Management incompetence	1			
> 11.	Inflation	1			
12.	Economic disasters		1		
13.	Funding own to cont. cont = suls	1	-1		
14.	Materials & equipment)			
15.	Labor problems	J			Installation
16.	Owner-furnished equipment	$\sqrt{}$			-
17.	Delays in work	1	✓		- O Hemote plans/
18.	Environmental controls	1	/		0.0.0
19.	Codes & regulations	1	toricity comply	\int	
20.	Safety @ site	1			(Secontrin)
21.	Public disorder	√ -			It bid
22.	Union strife	1			
23.	Errors & omissions	\checkmark		1	draning concern
24.	Document conflicts	1	1		1 Complete
25.	Design defects	$\sqrt{}$		1	Co conclict
26.	Shop drawings	\checkmark		/	- Click
27.	DBE Requirements	√	1 / \	√ <u> </u>	
	Marvin L. Johnson – Lab Instructor	h	Omerzobreloper	Page 1 of 1	tiving gmenents Specs.

Assessment Report for SLO 13

Course: CMGT 44000 - Construction Project Management (Capstone)

Academic Terms for Direct Evaluation: Fall 2018, Spring 2019, Fall 2019, Spring 2020, Fall 2020,

Spring 2021, Fall 2021 & Spring 2022

Instructors: Marvin Johnson and Dan Koo

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 13 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 88% ranking was achieved for SLO 13.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		4.375	88%
S 2022	13. Understand construction risk management.	4.44	89%

<u>Direct Measures - Assessments and Evaluations</u>
The Direct Measure for SLO 13 was the "Risk Assessment Assignment." The maximum grade (points) for this individual assignment was 80 points. The table below shows the average individual grades for this assignment.

Term	N	Criteria	Average Grade	Average Percent	Target Percent
Fall 2018	15	Risk Assessment	62.8 points	78.5%	75%
Spring 2019	23	Risk Assessment	65.8 points	82.3%	75%
Fall 2019	8	Risk Assessment	69.4 points	86.8%	75%
Spring 2020	21	Risk Assessment	60.6 points	75.8%	75%
Fall 2020	11	Risk Assessment	72.7 points	90.9%	75%
Spring 2021	17	Risk Assessment	67.1 points	83.9%	75%
Fall 2021	8	Risk Assessment	67.1 points	83.9%	75%
Spring 2022	24	Risk Assessment	64.3 points	80.4%	75%

After the initial ACCE accreditation for the CM program, it was decided that an overall average of the total grades should be at least 75%.

For Fall 2018, the Indirect Measure was (88%) and the Direct Measure was (78.5%). Assuming an equal weight for each measure the composite grade was 83.3% indicating that the target value was met.

For Spring 2019, the Indirect Measure was (88%) and the Direct Measure was (82.3%). Assuming an equal weight for each measure the composite grade was 85.2% indicating that the target value was met.

For Fall 2019, the Indirect Measure was (88%) and the Direct Measure was (86.8%). Assuming an equal weight for each measure the composite grade was 87.4% indicating that the target value was met.

For Spring 2020, the Indirect Measure was (88%) and the Direct Measure was (75.8%). Assuming an equal weight for each measure the composite grade was 81.9% indicating that the target value was met.

For Fall 2020, the Indirect Measure was (88%) and the Direct Measure was (90.9%). Assuming an equal weight for each measure the composite grade was 89.5% indicating that the target value was met.

For Spring 2021, the Indirect Measure was (88%) and the Direct Measure was (83.9%). Assuming an equal weight for each measure the composite grade was 86.0% indicating that the target value was met.

For Fall 2021, the Indirect Measure was (88%) and the Direct Measure was (83.9%). Assuming an equal weight for each measure the composite grade was 86.0% indicating that the target value was met

For Spring 2022, the Indirect Measure was (88%) and the Direct Measure was (80.4%). Assuming an equal weight for each measure the composite grade was 84.2% indicating that the target value was met.

Overall, the class discussions following the assignment added value to the basic goal of understanding risk management. This concept will be expanded in the following section, Proposed Actions for Course Improvement.

Proposed Actions for Course Improvement:

The complete Faculty Course Assessment Report for CEMT 44700/CMGT 44000 is included in the appendix for the Quality Improvement Plan. The following proposed actions documented here relate specifically to the Risk Assessment Assignment and the topic of construction risk management, in general.

It is anticipated that the topic of risk management will be enhanced in future course offerings. Documentation of the results of the class discussions is needed which will be accomplished with a follow up assignment.

The assignment will concern risk management as applied to the current capstone project. Students will be required to develop a Risk Management Plan, for example:

- Define at least five (5) risks that are owned by the contractor (i.e., construction management team) that are specifically related to the *current capstone project*.
- Create a Risk Management Plan of how those risks are monitored and controlled throughout the project.

A framework will be created to assist the students in developing the Risk Management Plan. A tentative outline of the plan is provided below. Additional insight will come from the industry mentors.

- Risk Identification (what are the risks?)
- Risk Responsibility (who owns the risks?)
- 3. Risk Assessment (what is the impact of the risks and how are the risks measured and ranked?)
- 4. Risk Response (what are measures for addressing the risks?)
- 5. Risk Mitigation (what is the contingency plan to deal with the risk should it occur?)
- 6. Risk Tracking and Reporting (what documentation is required?)

The Risk Management Plan will become part of the documentation for the Project Binder and part of their oral presentation. In addition, each group will create a Risk Assessment Matrix, similar to the example below, where each of their project specific risks are identified and assigned a measure of probability.

Appendix A – Example Risk Assessment Matrix

Probabi	lity of Occurrer	ices	Catastrophic	Critical	Moderate	Minor	Negligible
Definition	Meaning	Value	(A)	(B)	(C)	(D)	(E)
Frequent	Occurs frequently Will be continuously experienced unless action is taken to change events	6	5A	5B	5C	5D	5E
Likely	Cocur less frequently if process is corrected Issues identified with minimal audit activity Process performance failures evident to trained auditors or regulators	4	4A	4B	4C	4D	4E
Occasional	Occurs sporadically Potential issues discovered during focused review.	3	3A	3B	3C	3D	3E
Seldom	Unlikely to occur Minimal issue identification during focused review	2	2A	2B	2C	2D	2E
Improbable	Highly unlikely to occur	1	1A	1B	1C	1D	1E

Risk Levels:

- Risk is High for codes 5A, 5B, 5C, 4A, 4B, 3A
- Risk is Medium High for codes 5D, 5E, 4C, 3B, 3C, 2A, 2B
- Risk is Medium Low for codes 4D, 4E, 3D, 2C, 1A, 1B
- Risk is Low for codes 3E, 2D, 2E, 1C, 1D, 1E

Student Learning Outcome 14

Understanding Construction Accounting and Cost Control

Introduction

SLO 14 – Understanding Construction Accounting and Cost Control is assessed and evaluated in CMGT 33000 - Construction Administration and Specifications.

Assessment Methods (additional information in the Direct Assessment section of this report) For CMGT 33000, two methods of assessment are used for SLO 14 Direct and Indirect.

Direct Measure - Student's Semester Project.

Indirect Measure - ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

SLO 14 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessment
 - Explanation and grading criteria Graded student work (using grading criteria)
- Assessment Report for SLO 14

Indirect Measure

The Indirect Measure for SLO 14 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 14 (found at the end of this SLO report).

Direct Measure

The Direct Assessment for SLO 14 consists of points received on a component embedded within the student's semester project. The semester project requires the student to create a construction project within a project management software application (Procore) by utilizing typical construction documentation, e.g., contracts, budget, specifications, general conditions, submittals, pay applications, etc. This budget management component is task #4 of 15 tasks required in the overall project. For this component, the student must

- enter the project's budget line items
- assign cost codes
- create a prime contract
- input subcontractor contracts
- document / manage change orders
- implement pay applications
- modify / balance the budget to manage cost overruns

Graded Student Work

The assignments are not "marked up" since these assignments were graded in Canvas. The course instructor completed the grading for each assignment using the grading criteria. The grading criteria and any instructor notes were sent to the students via the "Comment" section in Canvas using "SpeedGrader." An example of how it looks in Canvas is shown after the grading criteria for the first two assignments. The "Comments" in Canvas do not reproduce well, which is why just the "graded" grading criteria is provided for the last three assignments.

1. Assignment - Semester Project:

CMGT 33000 Contract Administration & Specifications Semester Project

Construction Management Purdue School of Engineering & Technology Indianapolis

October 14, 2021

Purpose / Assignment Goals

A fundamental component of construction management is learning how to administer the myriad of details and activities that comprise a project. Because good management is dependent on thorough administration, it is critical to understand processes, retrieve information, and implement standard procedures.

This assignment is intended to provide the student with experience utilizing project management software to set up and administer a small construction project. It affords an opportunity to interpret contracts, comprehend specifications, manipulate content, generate reports and implement documentation. After being introduced to all these skills in our lectures and weekly labs, this project allows the student to independently apply everything that has been learned throughout the semester.

Premise

In your continuing role as project manager at IUPUI Construction you have received a new project in your portfolio: **Indianapolis South Medical Office Building**. The CEO of IUPUI Construction has requested a report which fully documents the project to date. He has posed questions that need to be answered. Except for the Executive Summary, <u>he expects every answer to utilize Procore documentation</u>.

Methodology

This assignment requires that you create and administer a new project within Procore. To set it up, you must retrieve and utilize the information contained within the documentation typically encountered in an actual project (see Resources).

This project utilizes the skills we have either already practiced in lab or we will soon practice in upcoming labs. Note: Not all questions can be answered immediately. Throughout the remainder of the semester additional information will be issued via supplemental assignments to answer some questions utilizing skills we have yet to learn.

CMGT 33000 Contract Administration & Specifications Semester Project

Questions from the CEO

1. What is your assessment (executive summary) of the current construction project?

This is your written narrative that references the content listed below. It is NOT a Procore feature. Produce this in MS Word, print as PDF & include with your submitted documentation.

Topics to include (but not be limited to):

- a. Important project events: What has happened to date, e.g., milestones achieved, critical problems resolved, etc.?
- b. Budget: status of the budget.
- c. Schedule: status of the schedule.
- d. Recommendations: proposed corrections, revisions, etc.
- e. Note: This is NOT your opinion of the course or this assignment.
- 2. For questions 2 15, refer to Figure 1 Question Point Values.

Resources

Following are the resources you have at your disposal:

- 1. Semester Project Shared Folder FA20 (Canvas assignment link)
 - a. AIA A101 Owner / Contractor Agreement
 - b. AIA A201 General Conditions
 - c. Construction schedule d. Estimate Summary

 - e. Indy South MOB specifications
- 2. Procore software
- 3. Previous lab exercises

Deliverables

One multipage PDF file submitted via Canvas / Assignments which contains the following information:

- Cover sheet
 - a. Course title
 - b. Term
 - c. Your name
 - d. Your company name
 - e. Project title
- 2. Copy of this assignment (this 3-page document).
- 3. Executive Report
- 4. Question Content Each question inserted as a divider, followed by your answer.

CMGT 33000 Contract Administration & Specifications Semester Project

Grading Rubric 1. Criteria

- - a. Completeness all required components that answer each question in its entirety.
 - b. Accuracy & detail forms <u>fully</u> executed including dates, addresses, ID numbers, information, etc.
 - c. Professional execution neat, consistent and well organized
- 2. Point deductions include but are not limited to:
 - a. Blank / missing form entries
 - b. Incorrect documentation
 - c. Incorrect / missing data presented on the documentation
 - d. Inclusion of extraneous or unnecessary information
- 3. This qualifies as an Assignment: 200 points total.
- 4. Refer to Figure 1 for the grading values for each component.

Due

Refer to Canvas / Assignments / Semester Project.

CMGT 33000 Contract Administration & Specifications Semester Project

	Questions from the CEO + Point Values	
	Content	Points Possible
	Cover + Assignment + Dividers	10
1	What is your assessment (executive summary) of the current project?	25
	Procore Documentation	
2	Who makes up the project team?	5
3	What does our contract with the Owner require?	5
4	What does the project budget detail look like as of today?	20
5	What are our total commitments for this project (listed by company & amount)?	10
6	What did our competitive bid process look like?	10
7	What are the submittal requirements, including required documentation & on-site date detail for Division 9?	20
8	What applications for payment have been issued so far (full detail)?	20
9	What RFI's have been issued so far (questions and answers)?	10
10	What changes have been issued so far (full detail)?	20
11	What items have we sent outside the office (what, when & where)?	10
12	What topics are we addressing with our daily reports?	10
13	What is the schedule for the project?	10
14	What are the sections that comprise the specifications?	5
15	What did you discuss at your most recent meeting?	10
		200

Figure 1. Questions Point Values

Indianapolis South MOB

October 12, 2021

				ESTIMA	ATE / BUDGET			OMMITMENTS
Bid Package	Specification Sections	Bid Package & Contents	Labor	Material	Equipment	Line Total	SUBCONTRACT AMOUNTS	AWARDED SUBCONTRACTOR
		Temporary facilities & controls	750	750	2,250	\$ 3,750		
		Project management & coordination	40,500			\$ 43,562		
		Bonds & insurance		12,900		\$ 11,748	1	
-		Final cleaning	1,500	225	188	\$ 1,913		
1	03300	Cast-in-place Concrete				\$ 52,296	\$ 58,216	Creighton Concrete
2	05120	Structural Steel Framing				\$ 50,746	\$ 61,236	Ben Hur Construction
2	05210	Steel Roof Decking				\$ 13,179	\$ 16,549	Ben Hur Construction
3	055100	Metal Stairs				\$ 12,498	\$ 14,512	R.A.D. Fabrication
4	075323	EPDM Roofing				\$ 23,498	\$ 25,163	CMS Roofing
	081113	Hollow Metal Doors & Frames				\$ 5,916	\$ 5,549	Blair Window & Door
5	081416	Flush Wood Doors				\$ 8,049	\$ 11,523	Blair Window & Door
	087100	Door Hardware				\$ 6,325	\$ 8,569	Blair Window & Door
6	088000	Glazing				\$ 27,365	\$ 28,497	McComb Window & Door
7	092900	Gypsum Board				\$ 29,426	\$ 45,123	Precision Drywall
8	093000	Tiling				\$ 22,573	\$ 18,736	Brothers Floor Covering
9	099123	Interior Painting				\$ 18,390	\$ 21,812	Quality Interiors
10	102113	Toilet Compartments				\$ 1,156	\$ 2,549	The Shricker Co.
11	14200	Hydraulic Bevators				\$ 38,392	277	777
ОН	OVERHEAD				Overhead	\$ 11,123		
P	PROFIT				Profit	\$ 19,098 \$ 401,000		

1|1

^{*}All subcontractors can be found in the company directory. NONE need to be added.

1. Homework Student Work: Student Work Assignment - Semester Project (p. 13 of a 65 page submission)

1 of 2

Item	Cost Code	Category	Original Budget Amount	Budget Modifications	Approved COs	Revised Budget	d Pending Budget t Changes	_	Projected Co	ommitted Costs	Direct Costs	Job to Date Cost	Committed Costs Direct Costs Job to Date Costs Pending Cost Changes Projected Costs	s Projected Cost		Complete Es	Forecast To Complete Estimated Cost at Completion Projected over Under	Projected over Under
Indianapolis South M.O.B. Remodel								ŀ										
00 - Procurement & Contracting Regts.																		
00-00 50 - Overhead: Overhead	00-00 50 - Overhead	Overhead	\$11,123.00	\$0.00	\$1,200.00	\$12,323.00		\$0.00 \$12.	\$12,323.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00		\$12,323.00	\$12,323.00	\$0.00
Subtotal 00 - Procurement & Contracting Regts.			\$11,123.00	\$0.00	\$1,200.00	0 \$12,323.00		\$0.00 \$12.	\$12,323.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00		\$12,323.00	\$12,323.00	\$0.00
01 - General Requirements																		
01-010 - Project Manager: Labor	01-010 - Project Manager	Labor	\$40,500.00	\$0.00	\$0.00	\$40,500.00		\$0.00 \$40,	\$40,500.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0.00	8	\$40,500.00	\$40,500.00	\$0.00
01-013 - Project Coordinator: Other	01-013 - Project Coordinator	Other	\$3,062.00	\$0.00	\$0.00	0 \$3,062.00		\$0.00 \$3,	\$3,062.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$3,062.00	\$3,062.00	\$0.00
01-500 - Temporary Facilities and Controls: Equipment	01-500 - Temporary Facilities and Controls	Equipment	\$2,250.00	\$0.00	\$0.00	\$2,250.00		\$0.00 \$2,	\$2,250.00	\$0.00	\$0.00	\$0.00	0 \$0.00	\$0.00		\$2,250.00	\$2,250.00	\$0.00
01-500 - Temporary Facilities and Controls: Labor	01-500 - Temporary Facilities and Controls	Labor	\$750.00	\$0.00	\$0.00	0 \$750.00		\$0.00	\$750.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$750.00	\$750.00	\$0.00
01-500 - Temporary Facilities and Controls: Materials	01-500 - Temporary Facilities and Controls	Materials	\$750.00	\$0.00	\$0.00	\$750.00		\$0.00	\$750.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$750.00	\$750.00	\$0.00
01-740 - Cleaning: Equipment	01-740 - Cleaning	Equipment	\$188.00	\$0.00	\$0.00	0 \$188.00		\$0.00	\$188.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$188.00	\$188.00	\$0.00
01-740 - Cleaning: Labor	01-740 - Cleaning	Labor	\$1,500.00	\$0.00	\$0.00	\$1,500.00		\$0.00 \$1,	\$1,500.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$1,500.00	\$1,500.00	\$0.00
01-740 - Cleaning: Materials	01-740 - Cleaning	Materials	\$225.00	\$0.00	\$0.00	\$225.00		\$0.00	\$225.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	00	\$225.00	\$225.00	\$0.00
Subtotal 01 - General Requirements			\$49,225.00	\$0.00	\$0.00	0 \$49,225.00		\$0.00 \$49,	\$49,225.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00		\$49,225.00	\$49,225.00	\$0.00
03 - Concrete																		
03-210 - Cast-In-Place Concrete: Other	Concrete	Other	\$52,269.00	\$0.00	\$0.00	\$52,269.00		\$0.00 \$52,	\$52,269.00	\$58,216.00	\$0.00	\$0.00	0 \$0.00	0 \$ 58,216.00	8	\$0.00	\$58,216.00	\$(5,947.00)
03-330 - Poured Concrete Basement Walls: Commitment	03-330 - Poured Concrete Basement Walls	Commitment	\$0.00	\$0.00	\$(3,500.00)	s(3,500.00)		\$0.00 \$(3.5	\$(3,500.00)	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$0.00	\$0.00	\$(3,500.00)
Subtotal 03 - Concrete			\$52,269.00	\$0.00	\$0.00 \$(3,500.00)) \$48,769.00		\$0.00 \$48,	\$48,769.00	\$58,216.00	\$0.00	\$0.00	0 \$0.00	0 \$58,216.00	8	\$0.00	\$58,216.00	\$(9,447.00)
05 - Metals																		
05-100 - Structural Metals: Other	05-100 - Structural Metals	Other	\$50,746.00	\$0.00	\$0.00	\$50,746.00		\$0.00 \$50,	\$50,746.00	\$61,236.00	\$0.00	\$0.00	0 \$0.00	0 \$61,236.00	8	\$0.00	\$61,236.00	\$(10,490.00)
05-100 - Structural Metals: Commitment	05-100 - Structural Metals Commitment	Commitment	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$0.00	\$0.00	\$0.00
05-200 - Metal Joists: Other	05-200 - Metal Joists	Other	\$13,179.00	\$0.00	\$0.00	0 \$13,179.00		\$0.00 \$13,	\$13,179.00	\$16,549.00	\$0.00	\$0.00	0 \$0.00	0 \$16,549.00	8	\$0.00	\$16,549.00	\$(3,370.00)
05-200 - Metal Joists: Commitment *	05-200 - Metal Joists Commitment	Commitment	\$0.00	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$0.00	\$0.00	\$0.00
05-500 - Metal Fabrications: Other	05-500 - Metal Fabrications	Other	\$12,498.00	\$0.00	\$0.00	0 \$12,498.00		\$0.00 \$12,	\$12,498.00	\$14,512.00	\$0.00	\$0.00	0 \$0.00	0 \$14,512.00	8	\$0.00	\$14,512.00	\$(2,014.00)
05-500 - Metal Fabrications: Commitment *	05-500 - Metal Fabrications Commitment	Commitment	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$0.00	\$0.00	\$0.00
Subtotal 05 - Metals			\$76,423.00	\$0.00	\$0.00	0 \$76,423.00		\$0.00 \$76.	\$76,423.00	\$92,297.00	\$0.00	\$0.00	0 \$0.00	0 \$92,297.00	8	\$0.00	\$92,297.00	\$(15,874.00)
07 - Thermal and Moisture Protection																		
07-500 - Membrane Roofing: Other	07-500 - Membrane Roofing	Other	\$23,498.00	\$0.00	\$0.00	\$23,498.00		\$0.00 \$23,	\$23,498.00	\$25,163.00	\$0.00	\$0.00	0 \$0.00	0 \$25,163.00	8	\$0.00	\$25,163.00	\$(1,665.00)
07-500 - Membrane Roofing: Commitment *	07-500 - Membrane Roofing Commitment	Commitment	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00	8	\$0.00	\$0.00	\$0.00
Subtotal 07 - Thermal and Moisture Protection			\$23,498.00	\$0.00	\$0.00	0 \$23,498.00		\$0.00 \$23.	\$23,498.00	\$25,163.00	\$0.00	\$0.00	0 \$0.00	0 \$25,163.00	8	\$0.00	\$25,163.00	\$(1,665.00)
08 - Doors and Windows																		
08-100 - Doors: Other	08-100 - Doors	Other	\$5,916.00	\$0.00	\$0.00	\$5,916.00		\$0.00 \$5,	\$5,916.00	\$5,549.00	\$0.00	\$0.00	0 \$0.00	0 \$5,549.00	00	\$367.00	\$5,916.00	\$0.00
08-100 - Doors: Commitment	08-100 - Doors Commitment	Commitment	\$0.00	\$0.00	\$19,450.00	0 \$19,450.00		\$0.00 \$19,	\$19,450.00	\$0.00	\$0.00	\$0.00	0 \$0.00	0 \$0.00		\$19,450.00	\$19,450.00	\$0.00
08-200 - Wood and Plastic Doors: Other	08-200 - Wood and Plastic Doors	Other	\$8,049.00	\$0.00	\$0.00	\$8,049.00		\$0.00 \$8,	\$8,049.00	\$11,523.00	\$0.00	\$0.00	0 \$0.00	0 \$11,523.00	8	\$0.00	\$11,523.00	\$(3,474.00)
Bonnet Grand Total			***********	\$0.00	00 00 543 700 00 5444 173 00 08									00 505 0953		\$142,095,00		\$758 125 001

Cover + Assignment + Dividers 10 10 What is your assessment (executive See markups. Budget issues noted; some confusion related to the confusion	Question	Content	0		
What is your assessment (executive summary) of the current project? Who makes up the project feam? What does our contract with the Owner require? What does the project budget detail look like as of today? What are our total commitments for this project (littled by company & amount)? What aid our competitive bid process look like? What are fixed documentation & on-site dates as one of the project (littled by company & amount)? What are fixed by company & amount)? What applications for payment have been issued so far (full detail)? What changes have been issued so far (full detail)? What thems have we sent outside the office (what, when & where)? What fixed have been issued so far (full detail)? What thems have we addressing with our daily reports? What topics are we addressing with our daily reports? What are the suctions that comprise the specifications? What did you discuss at your most recent meeting? What did you discuss at your most recent meeting?					Comments
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neeting?	14		5	5	
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			200	183	

Assessment and Evaluation for SLO 14

Courses: CMGT 33000 - Contract Administration and Specifications

Academic Term for Direct Evaluation: 2021 Spring Semester, 2022 Fall Semester

Instructors: Bill White

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 14 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey).

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		3.875	78%
S 2022	14. Create a construction project schedules	4.32	86%

Direct Measures - Assessments and Evaluations

The Direct Assessment consists of a specific question embedded within the semester project. The overall assignment is for the student to create a new project within the Procore project management software application by using standard construction documentation. The student must then answer 15 questions utilizing documentation created within Procore. For this SLO question #4 asks the student to identify budget issues. The required response is for the student to produce the Procore Standard Budget and to modify it as necessary to ensure it remains balanced and that it reflects the budget-related activity within the project, including pay applications, subcontractor contracts, change orders, etc.

Term	N	Criteria	Average Percent	Target Percent
Fall 2021	17	Question #4: "What does the project budget detail look like as of today?"	80.59%	75%
Fall 2022	11	Question #4: "What does the project budget detail look like as of today?"	72.73%	75%

While this table indicates only two semesters, it can be compared to a larger data set extending across nine (9) semesters. While fall 2022 falls below target, it must be noted that this indicator was improving in the previous two semesters (fall 2021 and spring 2022). Nevertheless, because the overall trendline is pointing downward, additional class time and in-class exercises have been implemented.

Proposed Actions for Course Improvement:

Because the most recent assessment value of 72.73% falls below the target of 75%, additional class time and in-class exercises have been added to address the apparent downward trend in scores over the four year period. One in-class exercise utilizes a Microsoft Excel spreadsheet version of the Procore Standard Budget tool to simplify the data and to assist students in recognizing the consequences of budget manipulation. The outcome for spring 2023 will be monitored and should the score not improve, additional instructional modifications will be considered.

Student Learning Outcome 15

Understand Construction Quality Assurance and Control

Introduction

CMGT 35000 Materials Testing is a 2-credit hour Lab that is the Co-requisite of CMGT 36000 Strength of Materials. The Lab provides a hands-on demonstration of laboratory and field testing of structural materials to determine their mechanical properties and behavior under tensile and compressive loads. Materials included during the semester schedule are steel, aluminum, aggregate, concrete, wood, masonry, and asphalt.

At the beginning of each semester, students are required to form teams of 5 students per group/team, and all lab activities throughout the semester are performed with students in each group. Once each lab test is complete and all the necessary data is collected, each team reassembles at their desks to complete any calculations required for the lab.

After all lab activities for a specific construction material have been completed (which may take several weeks), a lab report is written, assembled and submitted to the instructor. Each group is required to submit one (1) report, but all group members are responsible for contributing data, such as, math formulas, measurements, photos, etc.

Graded Lab Reports are also utilized to assess the students' understanding of basic field applications, such as; inspecting, observing, photographing, measuring, mixing, placing, and testing. The explanations and introductions of each lab activity helps the students understand the importance of construction quality assurance and control, and what could happen when quality assurance and control are ignored or misinterpreted at the job site.

CMGT 46000 Soils and Foundations covers several ASTM standards as guidelines for the lecture and lab sessions. Lab sessions include ASTM D422 Sieve Analysis, ASTM D2487 Unified Soil Classification System, ASTM D698 Proctor Test, ASTM D1556 Sandcone Test, and others. Those ASTM standards are used to understand construction quality assurance and control for the soil materials. Lab assignments are all individual and assess the students' understanding of ASTM standards to establish quality control and assurance program in the field operations.

CMGT 43000 Jobsite Management course also includes SLO 15 related to construction quality assurance and control. A homework assignment is administered through Canvas page covering construction quality management.

Assessment Methods

For CMGT 35000 and CMGT 46000, two methods of assessment are used for SLO 15 Direct and Indirect.

- Direct from CMGT 35000 Graded Lab Reports (Group)
- Direct from CMGT 46000 ASTM D698 Proctor Test Report (Individual)
- Direct from CMGT 43000 Homework #7 Quality Management and Safety Management (10 questions from the HW #7)
- Indirect ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

SLO 15 Report Content

Subsequent sections of this SLO Report document the following.
Indirect Measure (ACCE Student Learning Outcome Survey)
Direct Assessment
Student work examples
Rubrics (grading criteria)
Course Assessment Report

Indirect Measure

The Indirect Measure for SLO 15 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). The results are presented in the course assessment report (found at the end of this SLO report).

Direct Measure from CMGT 35000

All lab activity in CMGT 35000, is designed to illustrate the structural behavior of construction materials when exposed or stressed to their failure point. The destructive nature of the lab test allows students to observe how these materials react to tensile and compressive overload.

Grading Criteria for Wood Lab Report from CMGT 35000

The following grading criteria (rubric) is used to evaluate each lab activity and report.

Each report must include all report sections listed on the rubric, which are typically Title Page, Index Sheet, Introduction, Data, Results, Graphs, Photos, Calculations, Summary/Conclusion, and Appendix. All report sections must be included in each report, and in the same sequential order as listed on the rubric.

Each report section has a point value indicated from 5 points to 30 points depending on the type of lab test and report requirements. All students have access to the grading rubric prior to the scheduled lab activity.

In addition to the grading rubric, students also have access to the Lab Report Requirements form which itemizes all tables, photos, and data that should be included in each specific report.

All reports are worth 100 points except the Wood Lab Report which is worth 130 points. The Wood Lab Report is worth more because it includes more data and calculations than the other reports. For each mistake, misspelling, incorrect punctuation or any required item that is not in the report, .5 points is deducted from the total points possible. The total points earned on each report is the same number of points awarded to each student in that group. This grading process encourages each student in each group to practice quality assurance and control as it relates to their submitted work. A low grade on the report is a low grade for each student in the group.

The following pages display the Lab Report Requirements Form, the Grading Rubric, and a graded group report.

CMGT 350

Construction Materials Testing

WOOD Lab Report - Strength Testing

1. Title Page 5 pts

Include title of test, course number, group members, group number, date, etc.

2. Table of Contents 5 pts

Indicate page numbers. Include titled separation sheet at beginning of each section.

3. Introduction 5 pts

The significance and objectives of the test. Include ASTM testing designation.

4. Data & Results (forms found on Canvas)

1. Shear (parallel to grain) (If time permits)

- 2. The content of the
- 2. Tension (parallel to grain) (If time permits)
- 3. Compression (parallel to grain) (If time permits)
- 4. Bearing (compression perpendicular to grain)
- 5. Bending

5. Graphs 10 pts

- 1. Bearing (compression perpendicular to grain): Load (y-axis) vs. Crushing (x-axis)
- 2. Bending: Load (y-axis) vs. Deflection (x-axis)

6. Photo Descriptions 30 pts

For each test include photos and descriptions of 1) specimen prior to loading - include relevant dimensions, 2) specimen in load fixture, 3) failed specimen showing break - include relevant dimensions

7. Calculations 20 pts

Include all calculations required to fill out data and results sheets. Include shear and moment diagram for beam (use the failure load). Each group member is to include their own calculations.

8. Discussion 20 pts

Summarize all five wood strength/stiffness tests. Then discuss the following using one paragraph per item:

- 1. Compare tensile strength to compressive strength (parallel to grain).
- 2. Compare compressive strength parallel to grain to compressive strength perpendicular to grain.
- 3. Type of stress (comp, tensile, shear) that caused failure in beam.
- 4. Compare the bending strength of your wood beam to your concrete beam (use 28-day estimated strength).
- 5. Give at least three reasons why your tested strength values exceeded the values given in the allowable strength design tables.
- 6. Provide bar graphs comparing your tested strength values (2 total).

9. Supplemental Materials

5 pts

30 pts

Description of the test materials, apparatus, and procedures (you may include the information provided in Canvas). Include any other relevant supplemental materials.

General Requirements:

- > One group lab report to be submitted per team.
- > All members are to include their own hand calculations. Use engineering paper.
- > Use Microsoft Office software whenever possible.
- > Include titled separation sheet for each section.
- Staple in upper left-hand corner with sections in order given.
- Include grade rubric as front sheet. This is not the Title Sheet.

Student Work Example from CMGT 35000

CMGT 350 GROUP LAB REPORT

Lab	Wood		Group #	1
Names	Mackenzie Grigsby √ Jessica Hauger √	_	Date	12/15/2022
	Caleb Madden	/		
	Cassidy Marshall	/		
	Tanner Martin 🗸			
	Kristian Nash			

SECTION	POSS.	SCORE
Title Page	5	5
Table of Contents	5	5
Introduction	5	4.5
Data & Results	30	30
Graphs	10	10
Photos & Descriptions	30	30
Calculations	20	20
Discussion	20	20
Appendix	5	5
Written Report	130	129.5



CMGT 35000 - Materials Testing

Mackenzie Grigsby, Jessica Hauger Caleb Madden, Cassidy Marshall Tanner Martin, Kristian Nash

Date Performed: December 1st and 8th, 2022 Date Submitted: December 15th, 2022

Table of Contents

Introduction	
Data & Results	:
Graphs	
Photos & Descriptions	1
Calculations	1
Discussion	2
Appendix	2

Introduction

Our class was tasked with designing a wood beam from ten pieces of %" by 1-3/8" by 30" nominal lumber. We then performed a bending test with our wood beam and compared the results to a bending test done on a 1" by 1" by 18" long pine wood specimen. All the samples were prepared according to ASTM Standard D143. This lab assignment's objective was to determine if a composite wood beam had a higher failure load than a glulam (baseline) wood beam. We also wanted to determine which style of composite beam would present the highest failure load. Finally, we wanted to determine why our composite beam was stiffer than our baseline beam. Our group designed a hollow-shaped composite beam which included three horizontal wood pieces on the top, three horizontal wood pieces on the bottom, and two vertical wood pieces on the left and right of the horizonal wood pieces. We know that wood is orthotropic, and strongest parallel with the grain, so we kept that in mind when designing our composite wood beam. The significance of this test was to recognize that wood can yield a larger load when combined and laid parallel with the grain.

Data & Results

CMGT 350 - WOOD STRENGTH TESTS

Test samples and procedures per ASTM using clear grade wood samples

Wood species tested: Simple Beam - Pine
Composite Beam - Poplar

WOOD	SECT	SECTION PROPERTIES			LOAD		STRENGTH		STIFFNESS	
TEST	TEST DESCRIPTION	Area ¹ , A	Section Modulus ² ,S [in ³]	Moment of Inertia ³ , I [in ⁴]	P @ failure [lbs]	P ⊚ pl [lbs]	Test Value ³⁴ , f [psi]	Table value ¹³ , F [psi]	Test Value ⁵ , E [psi]	Table value ¹³ , E [psi]
Bearing / Bending	Load perpendicular to grain of simple beam	2.25			1020		5086	775		
Bearing / Bending	Load at mid-span of composite beam	4,5			4680		23,368	1,550		

Simple Beam Test Results

Deflection [in]	.1	.2	.3	A	.5	.6	.7	.8	.9	1.0
Load [lbs]	50	140	290	430	580	720	890	950	1000	

1000 lbs occurred at 0.9 in deflection.

Composite Beam Test Results

Deflection [in]	.1	.2	.3	.4	.5	.6	.7	.8	.9	1.0
Load [lbs]	1100	2060	3140	4030	4670					

1000 lbs occurred at 0.1 in deflection.

DATA MATERIAL Simple: ______ Pine Composite: ______ Poplar BOARD SIZE Simple: ______ 1½" x 1½" x 30" Composite: ______ 1½" x 3" x 30" (1/6 in scale of 2 x 10's) NUMBER OF BOARDS Simple: ______ 1 Composite: ______ 10 MAXIMUM BEAM DEPTH Simple: ______ 1½"

RESULTS FOR COMPOSITE BEAM

Composite: 3 "

SECTION	ULTIMATE LO	AD CAPACITY	DEFLECTION [in] 1		
DESIGN	Predicted ² [lbs]	Tested [lbs]	Predicted ² [in]	Tested [in]	
		4680		0.1	
		4680			

¹ Deflection based on a total load of 1000 lbs

² "Predicted" values are "calculated" values based on your calculations (done on engineering paper)

CONCLUSIONS

Given:

Beam "B" is the Baseline (simple) beam

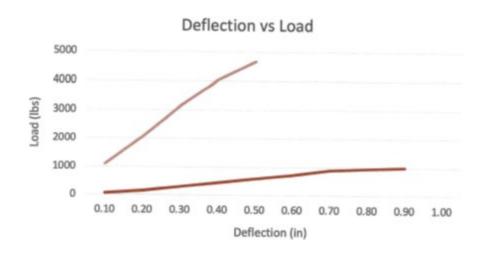
Beam "S" is your Special (Composite) beam design you build

Answer the following:

The amount of material is the same in beam B and S:	Yes No_X
STRENGTH	
The CALCULATED ultimate load capacity for beam B is:	11,443.5lbs
The CALCULATED ultimate load capacity for beam S is:	105,156lbs
Based on your calculations, how much stronger should beam \boldsymbol{S} be than beam \boldsymbol{B} .	%
The TESTED ultimate load capacity for beam S was:	4680 lbs

Explain in technical terms the reason beam S is stronger than beam B.

Graphs



Photos



Assembling Complex Beam

This photo shows the complex beam being assembled with wood glue and clamps. The beam was assembled based upon our design and consists of 10 pieces that are 1/6th scale of 2 x 10's.

Beam Dimensions

On the top is the complex beam which measures 1 ½" x 3" x 30". On the bottom is the simple beam which measures 1 ½" x 1 ½" x 30". The marking on the beams are showing 2" in from the outsides as well as the center line on both beams. Also, the complex beam shows markings 4" from the center line on both sides.





Beams Preload

This picture shows both beams before being submitted to load. On the left is the simple beam and on the right is the complex beam.

Simple Beam in Load Fixture

This photo shows the simple beam placed in the Forney load machine on supports. The load is applied on top of the beam via a curved wood block aligned with the center mark on the beam.



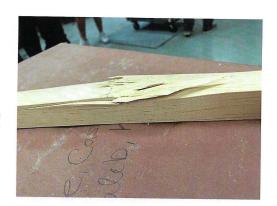


Complex Beam in Load Fixture

This picture shows the complex beam placed in the Forney load machine on supports placed 28" apart. The load is placed on top of the beam via two points that are spaced 8" apart.

Simple Beam Break

This picture shows the failed simple beam and it's break. The break can be seen at the center mark of the beam.



Complex Beam Break

This photo shows the failed complex beam where the break can be seen as a split at the seam where the pieces were glued together.

Calculations

Wood Calculations AREA Baseline (simple) Beam: 1.5" x 1.5" = 2.25,02 Special (complex) Beam: 1.5" x 3" = 4.5 in2 AMOUNT OF MATERIAL: BASELINE (simple) BEAM: 1.5" *1.5" × 30" = 67.5 in2/ Special (composite) Beam: 10 boards x 1.5" x 0.25" x 30" = 112.5ing Calculated Ultimak Load Capacity Forg = P/A Base line (simple) Beam: 5086 psi /2.25 in2 = [11, 443.5165 = P] Special (complex) Beam: 23, 368 psi = P/4.5 in2 P= 105, 156 165) Percent Stronger 105/56 - 1/443.5 x 100 = 818 915 = 181996 11443.5 BEAM S 18 819% STRONGER THAN BEAM B.

Wood Calculations

Area

A = bxh

Baseline (simple) Beam: 1.5" x 1.5" = 2,2512

Special (complex) Beam: 1.5" x 3" = 4.5 in2

Amount of Material

Baseline (Simple) Beam: 1.5" x 1.5" x 30" = 67.5 in3

Special (composite) Beam: 10 boards x 1.5" x 0.25" x 30" = 112.5 in3

Calculated Ultimate Load Capacity

Forg = P/A

Baseline (simple) Beam: 5086 psi = P/2.25in2

P= 11,443.5 165

Special (composite) Beam: 23,368 ps, = P/4.5 in2

P=105,156 165

Percent Stronger

105,156 - 11,443.5 x 100 = 818.915, = 819%

11,443.5

Beams is 819% Stronger than beam B.

Aica							
B.	1. (6	imple) Bea			05 2		
Oas	Sinc ()	imple) Bea	m • 1.5 :	(1.5) = [].	1516		
5pe	ual (Com	plex) Beam	: 1.5" × 3	"= 4.5,2			
<u>'</u>	of Mate		.				
	•						
Bascl	ine (Simp	le) Bean:	1.5"×1.5	5' × 30'' =	67.5.3		
5.	16	osile) Bean	* \		05 26	" Tune	1
No.	***************************************			Js × 1.5 ×	.12 × 20	2 [1/Y· D	53 1
(alculated	Vitimate	· Load Cap	percity				
Fog	P/A						
7							
Bascl	ine (5 mg	Sle J Beam:	5086	si = P/2.	25 in2 -	> P= 114	43.5 lbs
Speci) ((emo	usile) Beam	13369	ps. = P/	ц с, 2 _	p P= 10	5166161
/	and the second						3130 103
Percent	54,000.1						
	105156	- 11443.5		= 818	.915 =	819%	
		143.5	× 100				
							400000000000000000000000000000000000000

TVODD Carculations
AREA: A=bh
Baseline (simple) Beam: 1.5" x 1.5" = 2.25i/A
Special (complex) Beam: 1.5"x 3.0" = [4.5in²]
- Amount of Material:
Baseline (Simple) Beau: 1.5" x 1.5" x 30.0" = 61.5 in
Special (composite) Bear = 10 (boards) x 1,5" x 0.25" x 30" = 112.5 in)
· Calculated Uthmate Load Capacity
Forg=P/A
Baseline (simple) Beary = 5086 ps: 12.25, 12= 11,443.5165)
Special (complex) Beam = 23,368psi = P/4.51n2
P=105,1561bs)
· Percent Stronger
105,1561bs-11443.51bs x100 = 818.915 & 181970 11443.51bs X100 = 818.915 & 181970 Stronger than simple.
Stronger than Simple.

Wood Calculations

Area

A: bxh

Baseline (Simple) Beam: 1.5" x 1.5" = [2.25in2]

Special (complex) Beam: 1.5" x 3" = 4.5; m2

Amount of Material

Baseline (simple) Beam: 1,3" x 1,3" x 30" = 67.5 in3

Special (complex) Bourn: 11 boards x 1,5" x 0,25" x 30" = [112.5:12]

Calculated Ultimate Load capacity

Forg = PlA

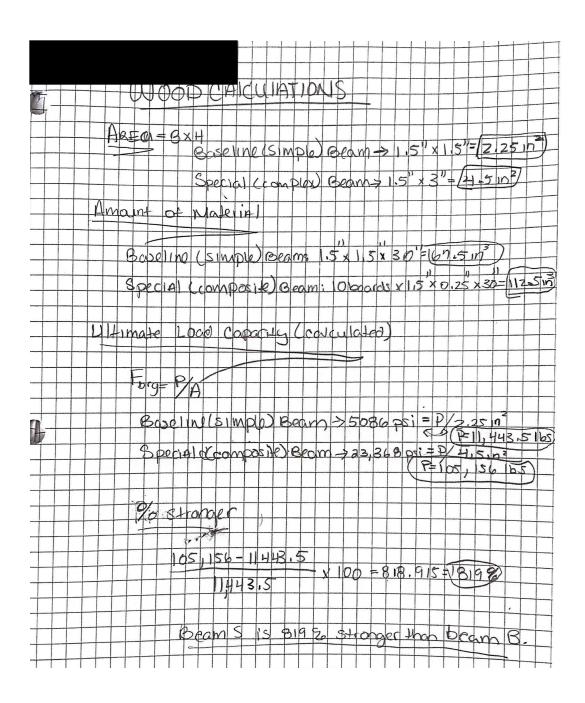
Baseline (simple) Beam: 5086 ps: = P/2.25 in2

Special (complex) Beam: 23,368 ps; = P/4.5 in3
P=105,156 165

percent Stronger

105,156-11,443.5 × 100 = 818,915 = 819%

Beam 5 is 819% Stronger than Beam B.



Discussion

Type of stress (comp, tensile, shear) that caused failure in beam.

When testing the wood to evaluate the strength of the beam sample in the bending stress test, shear compression was the cause of failure in the beam and diagonal tension failure was the cause of the other. Failure begins by initiation and development of cracks in the beam cross-section. Diagonal tension failure begins with the development of vertical crack (flexural cracks) at the bottom of the beam due to flexural tensile stress. Then, as the load on the beam increases, this crack growth both in width and length and bends in a diagonal direction as it moves to the upper part of the beam toward the loading point. After that, the last stage of shear tension failure occurs which is a sudden failure. We also experienced Shear compression failure which begins by initiation and development of cracks in the beam cross-section. Then, these cracks propagate and penetrate the compression zone of the beam, and the final stage of the failure occurs when the compressive strength is exceeded. Shear compression failure is mainly related to high amount of shear reinforcement.

Compare the bending strength of your wood beam to your concrete beam (use 28-day estimated strength).

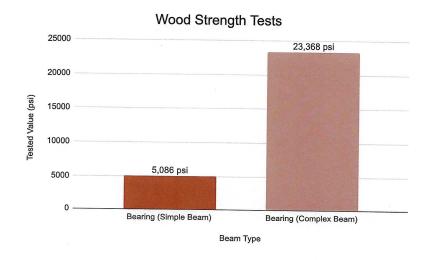
The differing characteristics between wood and concrete helps to provide distinctive roles in the construction industry for these materials. In the lab, the group had the opportunity to test the strength of a wood beam and a concrete beam with no reinforcement. Now a comparison can be made between the two. When testing the concrete beam with an area of 126 square inches, the beam failed at a load of 8000 pounds. When the composite wood beam, with an area of 4.5 square inches, was tested it failed at 4680 pounds. Where the concrete beam did withstand a heavier load, when taking into account the load per square inch, wood can carry a heavier load. Concrete is better in loads of compression rather than tension, that is why it is essential to reinforce

with mesh or rebar. Wood, on the other hand, has more flexibility in tensile loads making it a better material to be used for beams.

Give at least three reasons your tested strength values exceeded the values given in the allowable strength design tables.

Our tested strength values exceeded the values in the allowable strength design tables because our sample was defect free while the table value is for #2 grade wood. The table value has a specific margin built into account for safety issues like construction deficiencies, overloading, and material differences. And finally, the table value has a 19% moisture content, while our test sample had a lower moisture content.

Provide bar graph comparing your tested strength values



Appendix

Test Materials

The simple beam used in this lab was a piece of $1\,\%$ " x $1\,\%$ " x 30" (actual dimension) Southern Yellow Pine. The composite beam was composed of 10 pieces of %" x $1\,\%$ " x 30" (actual dimension) Popular and was bonded together with DAP Carpenter's Wood Glue.

Apparatus

Simple Beam

The testing apparatuses used to test the simple beam included a Forney LT-0031 Universal Load Machine with an Admet Precise Digital Controller, a wood block with a curved surface, a support plate fixture, aluminum bearing plates, a 2-inch digital strain gauge, a mounting fixture for the strain gauge, a tape measure, and a steel square. Composite Beam

The testing apparatuses used to test the simple beam included a Forney LT-0031 Universal Load Machine with an Admet Precise Digital Controller, a wood block with two curved surfaces, a support plate fixture, aluminum bearing plates, a 2-inch digital strain gauge, a mounting fixture for the strain gauge, a tape measure, and a steel square.

Composite Beam

The first step in creating the composite beam was to come up with a design using ten pieces of wood. After the design was established, the group was able to construct the beam. First individual components of the beam were put together using wood glue and the pieces were clamped together using C-clamps. Once the individual components were constructed, they were glued together to match the final design and clamped down to dry until the following Thursday. Before testing, the beam was measured for calculations. The beam was also marked in the center, 15 inches, 4 inches outward on each side of the center mark, and an inch inward from each end of the beam. Once these steps were completed, the beam was then placed in the testing apparatus and lined up. The supports were aligned with the 1-inch marks, and the two 4-inch marks on each side of the center lined up with the two curved surfaces of the wood block. The load was then applied to the beam and loads were recorded at each 1/10th-inch interval on the strain gauge. These measurements were recorded until failure, then the recorded data was used in calculations.

Procedures

Simple Beam

The first step to test the simple beam was to record measurements for calculations. The second step was to mark the center of the beam, 15 inches, and mark an inch inward from each end. This was done to line up the beam in the testing apparatus. Once these steps were completed the beam was placed in the testing apparatus and lined up. The supports were aligned with the 1-inch marks, and the center mark with the wood block with the curved surface. The load was then applied to the beam and loads were recorded at each 1/10th-inch interval on the strain gauge. These measurements were recorded until failure, then the recorded data was used in calculations.

Additional Material

TABLE 10.4 Example of Design Values for Visually Graded Dimension Lumber (2" - 4" thick) of Eastern White Pine^{1,4}

		Design Values, ² psi								
	Size Classification	Bending ³	Tension Parallel to Grain	Shear Parallel to Grain	Compression Perpendicular to Grain	Compression Parallel to Grain	Modulus of Elasticity	Minimum Modulus of Elasticity		
Select Structural		1,250	575	135	350	1,200	1,200,000	440,000		
No. 1	***************************************	775	350	135	350	1.000	1,100,000	400,000		
No. 2	2" & wider	575	275	135	350	825	1.100,000	400,000		
No. 3		350	150	135	350	475	900,000	330,000		
Stud	2" & wider	450	200	135	350	525	900,000	330,000		
Construction		675	300	135	350	1.050	1,000,000	370,000		
Standard	2" - 4" wide	375	175	135	350	850	900.000	330,000		
Utility		175	75	135	350	550	800,000	290,000		

¹ Courtesy of American Wood Council, Washington, D.C.

Table 10.4

Courtesy of American Wood Council, Washington, D.C.

2 Stresses apply to lumber used at 19% maximum moisture content. When lumber is designed for use where the moisture content will exceed 19% for an extended period of time, the values shown herein shall be multiplied by certain wet service factors.

3 Bending values are applicable to lumber loaded on edge. When loaded flatwise, these values may be increased by multiplying by certain flat use factors.

⁴ For a complete list of grade designations and more detailed design values see reference (American Wood Council, 2012).

Direct Measure from CMGT 46000

All lab activity in CMGT 46000, is designed to work the various soils as construction materials. Students work on the Proctor test followed by ASTM D698 to determine the proper amount of mixing water to use when compacting the soil in the field and the resulting degree of denseness which can be expected from compaction at the optimum water content. This is essential work before establishing a field quality control and assurance program for compaction.

Grading Criteria for Wood Lab Report from CMGT 35000

An individual student must participate in the test and conduct the data analysis for the Proctor test. individual report shall be prepared to meet the following requirements:

- Cover page
 - o Title, Names, date, etc
- Introduction
 - o Description for test and soil samples, Procedures, Reference # (ASTM)
- Main body
 - O Use the given data (see next slide).
 - o Minimum six data points on the graph.
 - Make your own Data Table and Proctor graph
 - o Add a trend line and indicate OMC at Max Dry Unit Weight using arrows on the graph. (no need to show ZAV)
- Conclusion
 - o Clearly present the maximum dry density & OMC in a sentence.

The grading criteria (rubric) is used to evaluate each lab activity and report. The following rubric is presented as an example from Fall 2022:

ou've already rated students with this rubric. Any major changes could a	iffect their assessment results.		()		
Criteria	F	Ratings			
Cover sheet	5 pts Full Marks	0 pts No Marks	5 pts		
Description of the test	5 pts Full Marks	0 pts No Marks	5 pts		
Data Sheet and Result Analysis	10 pts Full Marks	0 pts No Marks	10 pts		
Graph the graph clearly shows OMC and Max Dry Density. thow ZAV line on the graph	5 pts Full Marks	0 pts No Marks	5 pts		
Conclusion learly state OMC & Max Dry Density	5 pts Full Marks	0 pts No Marks	5 pts		

Student Work Example from CMGT 46000

CMGT 460

ASTM D698 with Method A: Standard Proctor Test 11/2/2022

ASTM D 698 Method A

Test method cover laboratory compaction methods used to determine the relationship between molding water content and dry unit weight of soils (compaction curve) compacted in a 4-in. (101.6 or 152.4-mm) diameter mold with a 5.50-lbf (24.5-N) rammer dropped from a height of 12.0 in. (305 mm) producing a compactive effort of 12 400 ft-lbf/ft3 (600 kN-m/m3).

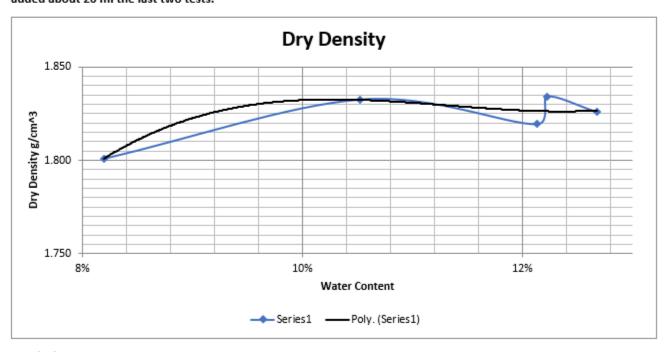
- 1. Take approximately 10 lbs of soil for the 4" mold. Pulverize the soil and run it through the #4 sieve
- Determine the weight of the soil sample as well as the weight of the compaction mold with base (without the collar) by using the balance and record weight.
- Assume the water content for the first test to be 8%.
- Measure out the water, add it to the soil and then mix it thoroughly into the soil using the trowel until the soil gets a uniform color.
- 5. Assemble the compaction mold to the base, place some soil in the mold and compact the soil in the number of equal layers specified by the type of compaction method employed. The number of drops of the rammer per layer is also dependent upon the type of mold used. The drops should be applied at a uniform rate not exceedingly around 1.5 seconds per drop, and the rammer should provide uniform coverage of the specimen surface. Try to avoid rebound of the rammer from the top of the guide sleeve.
- The soil should completely fill the cylinder and the last compacted layer must extend slightly above the collar joint. If the soil is below the collar joint at the completion of the drops, the test must be repeated.
- Carefully remove the collar and trim of the compacted soil so that it is completely even with the top of the mold using the trowel. Replace small bits that may fall out during the trimming process.
- Weight the compacted soil while its in the mold and to the base and record the mass. Determine the wet mass of the soil by subtracting the weight of the mold and base.
- Remove the soil from the mold using a mechanical extruder and take soil moisture content samples from the top and bottom of the specimen. Fill the moisture cans with soil and determine the water content.
- 10. Place the soil specimen in the targe tray and break up the soil until it appears visually as if it will pass through the #4 sieve, add 2% more water based on the original sample mass, and remix as in step 4. Repeat steps 5-9 until, based on wet mass a peak value is reached followed by two slightly lesser compacted soil masses.

Data:

	Water Content D	eterminatio	n	·	·	·
Soil sample No.	Unit	1	2	3	4	5
Mass of empty, bowl	grams	1.2	1	1.2	1	1
Mass of bowl and moist soil	grams	21	43	31.7	33.6	40.1
Mass of bowl, and dry soil	grams	19.5	39	28.4	30.05	35.7
Mass of soil solids	grams	18.3	38	27.2	29.05	34.7
Mass of pore water	grams	1.5	4	3.3	3.55	4.4
Water content	percent	8.20%	10.53%	12.13%	12.22%	12.68%

Density Determination (Dry Unit Weight of the Soil Samples)							
Soil sample No.	Unit	1	2	3	4	5	
Water content	percent	8.20%	10.53%	12.13%	12.22%	12.68%	
Mass of compacted soil and mold	grams	6065.10	6137.70	6151.50	6168.70	6167.80	
Mass of mold	grams	4225.70	4225.70	4225.70	4225.70	4225.70	
Wet mass of soil in mold	grams	1839.40	1912.00	1925.80	1943.00	1942.10	
Mold Volume	cm³	944.00	944.00	944.00	944.00	944.00	
Wet density	Grams/cm ³	1.949	2.025	2.040	2.058	2.057	
Dry density	Grams/cm ³	1.801	1.833	1.819	1.834	1.826	
Dry density (find unit conversion)	pcf	112.43	114.40	113.58	114.50	113.98	

Data Chart: Chart changed drastically from 3 to 4 because we were adding 71 ml for the first 3 test and then add added about 20 ml the last two tests.



Conclusion:

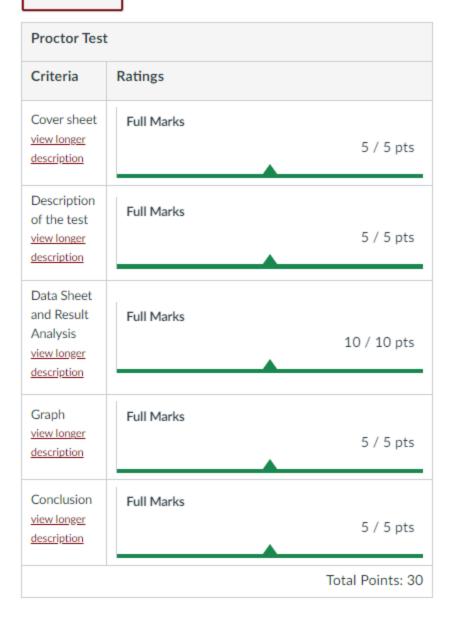
The second and third samples we added 71 ml to the sample to increase the water content by 2%, due to the content looking to runny we only added 20 ml to try and slow do the water content percentage. Due to this we created an outliner for sample 4. Based off our graph I believe you can still see the maximum dry density is 114.55 pcf & OMC is 10.125%

Assessment

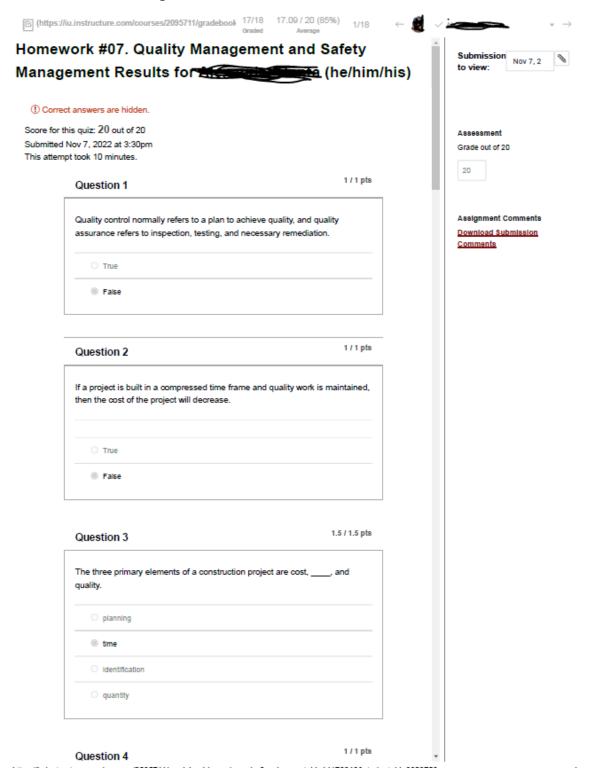
Grade out of 30

30

View Rubric



Student Work Example from CMGT 43000



Question 4	1 / 1 pt
Who developed the concept of total quality ma	anagement?
American Society for Testing and Materials	
Dr. Edward Deming	
Or. Philip Brians	
O OSHA	
Question 5	1/1 pt
Most projects are subject to inspection by the	or
Most projects are subject to inspection by the building inspector. local code authority	or
building inspector.	or
local code authority Question 6	1 / 1 pt lity management program
building inspector. local code authority Question 6 The phase of a qual includes the full plan for the company program	1 / 1 pt lity management program
Duilding inspector. local code authority Question 6 The phase of a qual includes the full plan for the company program particular project's quality management.	1 / 1 pt lity management program

quality work in every phase of the project.

Quality Management

Question 8	1.5 / 1.5 pts
The quality management program uses a continuous ""	methodology.
O Plan-Check-Do-Act	
O Do-Plan-Check-Act	
O Check-Plan-Do-Act	
Plan-Do-Check-Act	
Question 9	1 / 1 pts
Question e	
The superintendent should perform quality checks on the corwork and the work of the subcontractors.	ntractor's own
The superintendent should perform quality checks on the co	ntractor's own
The superintendent should perform quality checks on the corwork and the work of the subcontractors.	ntractor's own
The superintendent should perform quality checks on the corwork and the work of the subcontractors. True	
The superintendent should perform quality checks on the corwork and the work of the subcontractors. True	ntractor's own
The superintendent should perform quality checks on the corwork and the work of the subcontractors. True False	1 / 1 pts
The superintendent should perform quality checks on the conwork and the work of the subcontractors. True False Question 10	1 / 1 pts

Assessment Report – SLO 15

Course: CMGT 35000 – Materials Testing

Academic Terms: Fall 2021, Spring 2022 & Fall 2022

Instructor: Marvin Johnson

Evaluation of Assessment Data:

The Indirect Measure for SLO 15 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 83% ranking was achieved for SLO 15.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		4.125	83%
S 2022	15. Understand construction quality assurance and control.	4.2	84%
F 2022		4.59	92%

The Direct Measure #1 for SLO 15 was the "Wood Lab Reports". The maximum grade (points) for this individual assignment was 130 points. The table below shows the average individual grades for this assignment.

Term	N	Criteria	Average Grade	Average Percent	Target Percent
Fall 2021	27	Wood Lab Report	120.0 points	92.3%	75%
Spring 2022	10	Wood Lab Report	126.3 points	97.2%	75%
Fall 2022	18	Wood Lab Report	128.2 points	98.7%	75%

After the initial ACCE accreditation for the CM program, it was decided that an overall average of the grades should be at least 75%.

For the Fall 2021 semester, the Indirect Measure (83%) and the Direct Measure from the Wood Lab Reports was (92.3%). Assuming an equal weight for each measure the composite grade was 87.7% indicating that the target value was met.

For the Spring 2022 semester, the Indirect Measure (84%) and the Direct Measure from the Wood Lab Reports was (97.2%). Assuming an equal weight for each measure the composite grade was 90.6% indicating that the target value was met.

For the Fall 2022 semester, the Indirect Measure (92%) and the Direct Measure from the Wood Lab Reports was (98.7%). Assuming an equal weight for each measure, the composite grade was 96% indicating that the target value was met.

Overall, the class discussions and Labs following the Lecture assignments added value to the basic goal of understanding Quality Control and Assurance of various construction materials. This concept will be expanded in the following section, Proposed Actions for Course Improvement.

Proposed Actions for Course Improvement:

Related specifically to SLO 15 - Understand Construction Quality Assurance and Control and referring to established construction quality assurance and control standards, such as ASTM, AASHTO and INDOT, students will be encouraged to research and investigate these standards, especially as these standards relate to the construction drawings and specifications of every commercial project, and some residential projects.

The Direct Measure #2 for SLO 15 was the "Proctor Test Report". The maximum grade (points) for this individual assignment was 30 points. The table below shows the average individual grades for this assignment.

Term	N	Criteria	Average Grade	Average Percent	Target Percent
Fall 2021	18	Proctor Test	23.28 points	78%	75%
Spring 2022	16	Proctor Test	24 points	80%	75%
Fall 2022	20	Proctor Test	26.45 points	88%	75%

After the initial ACCE accreditation for the CM program, it was decided that the overall average of the grades should be at least 75%.

For the Fall 2021 semester, the Indirect Measure (83%) and the Direct Measure from the Proctor Test Reports was (78%) indicating that the target value was met.

For the Spring 2022 semester, the Indirect Measure (84%) and the Direct Measure from the Proctor Test Reports was (80%) indicating that the target value was met.

For the Fall 2022 semester, the Indirect Measure (92%) and the Direct Measure from the Proctor Test Reports was (88%) indicating that the target value was met.

Overall, the class discussions and Labs following the ASTM standards added value to the basic goal of understanding Quality Control and Assurance of various soil conditions.

Proposed Actions for Course Improvement:

Students will be encouraged to research and investigate other construction standards related to quality assurance and control for construction projects.

Course improvement will include:

- 1. Introduction of construction quality assurance and control (QA/QC) plan which was actually implemented in the construction project.
- 2. Research on the QA/QC cases that affect the construction industry
- 3. Examples of QA/QC in the construction documents such as contracts, specifications, and drawings.

The Direct Measure #3 for SLO 15 was "homework #7 Quality Management and Safety Management". This assessment was added in Fall 2022 and assessed in Fall 2022. This direct measure is planned for additional assessment in Spring 2023. The maximum grade (points) for this individual assignment was 20 points. The table below shows the average individual grades for this assignment.

Term	N	Criteria	Average Grade	Average Percent	Target Percent
Fall 2022	17	Homework #7	17.09 points	85%	75%

G : 2022			
Spring 2023			
-F8			

After the initial ACCE accreditation for the CM program, it was decided that the overall average of the grades should be at least 75%.

For the Fall 2022 semester, the Indirect Measure (83%) and the Direct Measure from homework #7 was (85%) indicating that the target value was met.

Proposed Actions for Course Improvement:

This assessment is relatively new to SLO #15 and it will be determined any improvement in future. Currently no improvement is implemented.

Student Learning Outcome 16

Understand Construction Project Control Processes

Introduction

Project Control can be defined as a work process using the project schedule, project costs, and resource control which includes: data gathering; status reporting; analysis; and communication of information in formats that assist in effective project management and decision making.

Student Learning Outcome 16 - Understand Construction Project Control Processes is assessed and evaluated in CMGT 32000 - Scheduling and Project Control, as indicated in the ACCE SLO Matrix. Supporting Courses include CMGT 31000 - Cost Estimating and CMGT 43000 - Jobsite Management.

The syllabus for CMGT 32000 - Scheduling and Project Control is included in this section of the Self-Study. For conciseness and document flow, the syllabi for the supporting course are found in Volume II.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 16, there are three assignments that are used as Direct Measures in Fall 2021:

- 1. Assignment 3-1: Activity on Arrow Diagram
- 2. Assignment 6-1: Resource Leveling
- 3. Lab 7: Project Scheduling Update

During Fall 2022, there are three assignments are used as Direct Measures.

- 1. Assignment 3-1: Basic Networks
- 2. Assignment 6-1: Resource Leveling
- 3. PROCORE Project: Crown Hill National Cemetery

For CMGT 32000, two methods of assessment are used, Direct and Indirect.

Direct - Individual Assignments and Exam (as explained later in this report)

SLO 16 Report Content

The following sections of the SLO 16 Report document the following.

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Measures

Student assignments and graded student work examples

• Course Assessment Report

Indirect Measure

The Indirect Measure for SLO 5 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented in the Assessment and Evaluation for SLO 5 (found at the end of this SLO report).

Fall 2021

Direct Measures

The Direct Measures for SLO 16 are assignments that include:

- 1. Assignment 3-1: Activity on Arrow Diagram
- 2. Assignment 6-1: Resource Leveling
- 3. Lab 7: Project Scheduling Update

Graded Student Work

Assignment 3-1: Activity on Arrow Diagram

Assignment 3-1 Activity on Arrow Diagram



Review the attached document and draw the activity on arrow network diagrams for submission and review. Please make sure your work is legible.

Points 10
Submitting a file upload

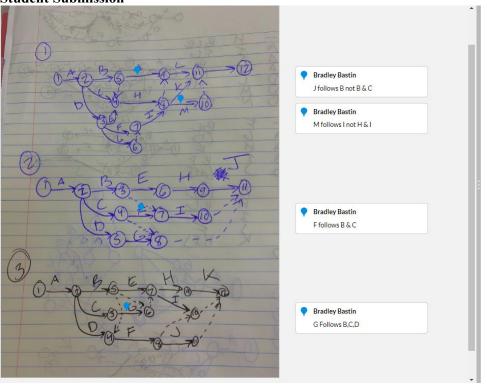
Due	For	Available from	Until
Sep 14, 2021	Everyone	Sep 7, 2021 at 12am	Sep 15, 2021 at 11:59pm

Directions:

Review the attached tables and draw Activity on Arrow diagrams for each of the below activities. Draw your diagrams left to right. Show all necessary dummies.

I. Activity A B C D	Depends on A A A D	Activity H I K L	B, C, E F, G B H, I
E F G	D D Depends on	M N Activity	H, J I K, L, M Depends on
A B C D E	A A A B Depends on	G H I J	B, C C, D E E, F G, H, I
A Activity A B C D E F	A A A B B, D	Activity G H I K	B, C,D E, G E, F F H, I, J

Student Submission



Student Viewed Document: Oct 1, 2021 at 4:32pm
Submitted Files: (click to load)
1631579771.8046799.jpg

Assessment
Grade out of 10

8

Comments for this Attempt
Download Submission Comments

Assignment 6-1: Resource Leveling

Assignment 6-1 Resource Leveling



Complete exercises 1-9 in the back of this weeks reading materials. Upload your submissions for review.

Points 1

Submitting a file upload

Due	For	Available from	Until
Oct 11, 2021	Everyone	Oct 5, 2021 at 12am	Oct 12, 2021 at 11:59pm

Student Submission

ASSIGNMENT 6-1

1. In the context of construction scheduling, what do we mean by resources?

Resources includes human labor, equipment, and materials in the context of construction scheduling.

2. What is resource allocation?

Resource allocation is the assigning of resources to a task in a schedule.

3. What is resource leveling?

Resource leveling is when resources are moved and spread out through the project within their float.

4. Why should you level resources in construction projects?

Leveling resources is necessary to keep expenses low and active crew at a constant working rate to avoid unnecessary shifts in resource use per day.

5. Do all resources have to be leveled? Why or why not?

No, not all resources need to be leveled. Materials are not leveled because of the varying amounts that can be used each day. A concrete slab might be poured the first day and may be the only concrete for the job, meaning that the material cannot be leveled for the remaining days of the project.

6. Discuss resource leveling in a multiproject environment.

Resource leveling for a multiproject environment is viable when the change is more efficient and cheaper for both projects. For example, workers may be asked to focus on one project or may switch between several depending on their skillset. There could be a bottleneck during a stage of one project where excess resources can be moved to another project to increase efficiency.

7. Can you level resources in a multiproject environment? If so, what are the factors that will influence your decision?

Resource leveling for a multiproject environment is based on the PM's experience and knowledge of the work as well as the skills of each worker, and the availability of materials and equipment. Not to mention the general convenience, cost, short/long-term need, future insights, staff, and specification.

8. Two methods are used to assign a budget to an activity in the schedule. Explain both methods and mention the pros and cons of each method.

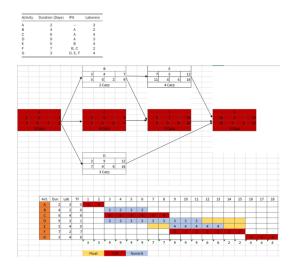
Lump-sum amounts can be assigned arbitrarily to each task. Essentially, the amount is created based on what the sales rep or procurer believes is fair for the work. Since the number may or may not have any backing to it, the actual amount used on the project is therefore a variable cost and has some form of risk. However, since the price can be whatever, it can be as inflated or deflated as is necessary per project.

In assigning the correct units of the resources to tasks, the project is more efficient. Tasks with resources can be identified and worked on easier. Specific reports can be generated easier, earned value management is easier to assess, each change can be monitored and measured on the overall schedule, calendars can be implemented easier, and resource-driven schedules can be made with this

added information. However, this method takes longer and can increase in length and complicity for every additional task in the schedule.

9. In the following network, manually level your resources so that you may not use more than nine laborers per day at any time.

TASK 'E' needs to start on day 9 instead of day 7 to ensure no more than 9 workers are active per day.





Lab 7: Project Scheduling Update

Lab Assignment #7 - Updating Your Project Schedule



Your superintendent and PM is out on vacation this week and you have to provide the owner of the home construction project with a schedule update. Take the below information and update your lab schedule to present to the owner.

Submit your schedule for review (pdf or project file)

Superintendent Update - Lab #7 - Schedule Update.pdf 🕹

Good Luck!

Brad

Points 10

Submitting a file upload

Due	For	Available from	Until
Oct 25, 2021	Everyone	Oct 19, 2021 at 12am	Oct 27, 2021 at 11:59pm

Purdue School of Engineering & Technology CMGT 32000 Project Scheduling & Control Lab #7 – Updating the Project Schedule

Updating the Project Schedule

Updating your construction project is extremely important. The Schedule is the tool you use to measure how well your team is performing against your original plan.

- 1. Reopen office building Lab #6. Save as Office Building (Your Name) lab #7 Baseline
- Newperfoline Volick Save.
 Schedule > Click Save.
 File > Info > Project Information > Advanced Properties > Title: File Name > Subject Lab #7 > Click OK

Setting Baselines

Once the project schedule is ready to go you publish it to the project team as the "official Schedule^{*} and lock in the baseline schedule for the project. This will be the schedule that you measure your performance against. The baseline dates will serve as a reference to the original project assumptions before construction begins.

Within MS project when you set the project baseline you're memorializing all the Early Start and Early Finish dates as baseline dates. MS Project allows you to set up (11) different sets of baseline dates. The Baseline is used as the current project baseline, Baseline 1 should be used as the bid schedule and never touched. Baseline 2-10 can be used for new bid packages or added scope.

Setting Baseline

- Set the project Baseline by > clicking Project. go to the schedule area of the ribbon > Click set baseline > Then click the "Set Baseline" Button > window will appear and click set baseline for the entire project > Click OK > Save the project 2. Confirm all the activities are not effort driven > Save the project File

Turning on the Status Date Line

The Status Dateline is the thin red vertical line that moves across the timescale to mark the status date of the project.

- 3. Click the Gantt Chart Format Button > and click the "Gridlines" button in the Format area
- Select "gridlines" to open the gridlines window > scroll down to the bottom to select the Status Date > Format to a solid red line > Click "OK" and save.



Customizing the Progress Bar

Task Name	Duration	Remaining Duration	Start	Actual Start	Finish	Actual Finish	Notes
Lab #7 - Schedule Update	52 days	5.14 days	8/9/2021	8/9/2021	10/19/2021	NA	
Siding & Trim	3 days	0 days	8/30/2021	8/30/2021	9/1/2021	9/1/2021	
Doors & Windows	3 days	0 days	8/9/2021	8/9/2021	8/11/2021	8/11/2021	
Shingles	1 day	0 days	8/9/2021	8/9/2021	8/9/2021	8/9/2021	Move Project Start Date to Tuesday 8/9/2021
Sidewalk & Drive	2 days	0 days	8/30/2021	8/30/2021	8/31/2021	8/31/2021	
Masonry	12 days	0 days	8/12/2021	8/12/2021	8/27/2021	8/27/2021	
Fine Grade	2 days	0 days	9/2/2021	9/2/2021	9/3/2021	9/3/2021	
Landscaping	2 days	0 days	9/6/2021	9/6/2021	9/7/2021	9/7/2021	
Gutters & Downspouts	1 day	0 days	9/2/2021	9/2/2021	9/2/2021	9/2/2021	
Outdoor Lighting	1 day	0 days	8/30/2021	8/30/2021	8/30/2021	8/30/2021	
Plumbing	4 days	0 days	8/9/2021	8/9/2021	8/12/2021	8/12/2021	
Electrical	4 days	0 days	8/9/2021	8/9/2021	8/12/2021	8/12/2021	
HVAC	4 days	0 days	8/9/2021	8/9/2021	8/12/2021	8/12/2021	
Drywall & Finishing	12 days	0 days	8/13/2021	8/13/2021	8/30/2021	8/30/2021	
Trim work	6 days	0 days	9/3/2021	9/3/2021	9/9/2021	9/9/2021	
Paint	3 days	0 days	9/10/2021	9/10/2021	9/13/2021	9/13/2021	
Doors & Hardware	2 days	0 days	9/14/2021	9/14/2021	9/15/2021	9/15/2021	
Casework	2 days	0 days	9/14/2021	9/14/2021	9/15/2021	9/15/2021	

Purdue School of Engineering & Technology CMGT 32000 Project Scheduling & Control Lab #7 – Updating the Project Schedule

We want to display progress bars with our progress update. MS Project 2016 progress bar is a tin medium blue line... Very little contract to differentiate the progress bar from the early bar (especially when printing in black & white)

- 5. Got to the Format Tab > Bar Styles > Click the format button to open the Pull-down bar
- styles window.

 6. In the Bar styles window, select Progress bar then clicks into the Appearance cell of the Progress bar.

 7. In the middle section of this window use the pull-down in the Shape field to select the
- thickest bar > Pattern Field to select the shaded bar > and in the color field select black Leave the rest as is.

*Rolled Up Manual Task		Normal, Rolled Up, Active, Manually Sched	1	Task Start	Task Finish
*External Tasks		External Tasks, Not Milestone	1	Task Start	Task Finish
*External Milestone	0	Milestone External Tasks	- 1	Task Finish	Task Finish
*Deadline	+		- 1	Deadline	Deadline
Critical		Normal Critical Active Not Placeholder	1	Task Start	Task Finish
*Critical Split		Normal Critical Split Active Not Placehold	- 1	Task Start	Task Finish
Progress		Normal, Not Manually Scheduled	1	Actual Start	CompleteThrough
*Manual Progress		Normal Manually Schadulari	-	Artual Crare	CompleteThrough

8. Save the project file

Adding Percent Complete (%Complete) to the Bars

Now we'll add the task percent complete (% Complete) to the left side of the bars on the Gantt chart

- 9. Go to the Format tab > Bar Styles > Select the "Format button > verify Task name is
- selected
 10. On the lower left side of the window select Text Tab,> click in the <u>left-field</u> and use the pull-down to select % Complete.

 11. Repeat this step for the Critical tasks and milestone tasks.

 12. Save your project File

Updating the Schedule

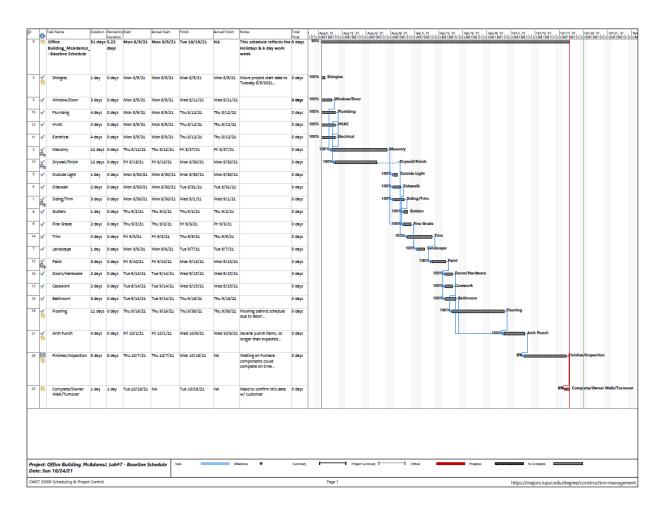
Updating your project schedule is extremely important. A benefit of a computerized CPM schedule is the ability to quickly recalculate the schedule based on how the project is progressing, changes, surprise events, shifting priorities. As a Project Manager, you'll have several copies/updates of your Schedule saved on your computer... make you save and label appropriately.

Process of Updating the Schedule:

- Update the most recent version of the project schedule. Include remarks in the Notes section
- Be consistent with Update the schedule at the same time every month, or bi-weekly.

Flooring	11 days	0 days	9/16/2021	9/16/2021	9/30/2021	9/30/2021	Flooring Behind Schedule due to Labor
Bathroom tile	3 days	0 days	9/14/2021	9/14/2021	9/16/2021	9/16/2021	
Finish MEP	8 days	8 days	10/7/2021	10/7/2021	10/18/2021	NA	Waiting on Furnace Component could complete on time
Architectural Punch	4 days	0 days	10/1/2021	10/1/2021	10/6/2021	10/6/2021	Several Punch Items, so Longer than expected.
Owner walk thru & urnover	1 day	1 day	10/19/2021	NA	10/19/2021	NA	Need to confirm this date w/ Customer

Student Submission



Submitted:Oct 24, 2021 at 10:21pm



Student Viewed Document: Oct 24, 2021 at 10:21pm

Submitted Files: (click to load)

Lab#7 - Updating the Project Schedule.pdf



Assessment

Grade out of 10

10

Comments for this Attempt

Download Submission Comments

Fall 2022

Direct Measures

The Direct Measures for SLO 16 are assignments that include:

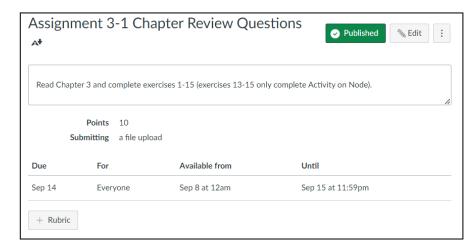
1. Assignment 3-1: Basic Networks

2. Assignment 6-1: Resource Leveling

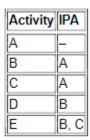
3. PROCORE Project: Crown Hill National Cemetery

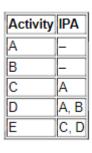
Graded Student Work

Assignment 3-1: Activity on Arrow Diagram



- Review Questions 1-12 and quiz the student on their understanding of logic diagrams including activity on arrow diagrams (AOA) and activity on node diagrams (AON).
- Review Questions 13-15 and direct the students to draw node networks for the below projects.





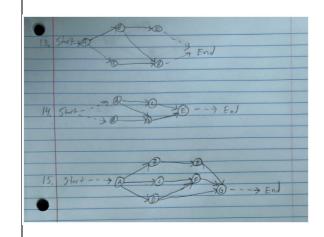
Activity	IPA
Α	_
В	Α
С	Α
D	Α
E	В
F	B, C
G	D, E, F

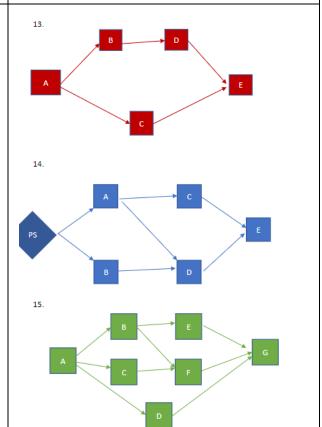
Student Submission

- 1. Nodes are events in an arrow diagram, a start event, and a finish event
- 2. Each arrow connects two nodes (depicted by circles with numbers in them): the "from" node and the "to" node (pg 2)
- 3. A node in a node event signifies an activity, they relate to arrows
- 4. The lines represent logical relationships, one activity to the next essentially
- 5. Bar charts show the schedule in graphically whereas networks show the workflow of the project tasks
- 6. Arrow networks must follow events and networks are activity driven, node networks are easier to draw
- 7. arrow diagramming method (ADM), activity on arrow (AOA) network, or the I-J method (because activities are defined by the from node, I, and the to node, J) $(pg\ 2)$
- 8. Easier to draw, do not require dummy activities to fix, can accommodate lags between activities
- 9. They depict activities and events
- 10. They are bar charts with logic links between activities, they provide an easy to understand graphic representation of the schedule
- 11. Networks show logic (i.e., the relationships or dependencies among activities). Bar charts dinot. Networks can better represent large and complicated projects. Networks can estimate, or predict, the completion date of a project, or other dates, on the basis of mathematical calculations of the CPM.
- 12. yes, critical path method resolves the issues that bar charts have. Mainly the lack of detail on bar charts is the main reason for the switch

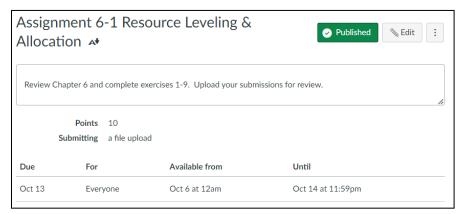


- Nodes in an arrow diagram represent an event. Nodes are the beginning and end points of each event.
- 2. Arrows in an arrow diagram connect the nodes together to show the order in which events take place.
- 3. Nodes on a node diagram represent an activity, and
- 4. Lines (and/or arrows) in a node diagram are connected to the nodes
- 5. Main differences between bar charts and networks:
 - Networks can show the logic and relationships of the events, whereas bar charts do not
 - Bar Charts are time-scaled, networks are not.
 - Bar charts are simple and easy to prepare and understand.
 - Bar charts are more acceptable for presentations and can be loaded with more information such as cash-flow diagrams and man-hours (by-product of being time-scaled)
- 6. Differences between arrow and node networks:
- The other name for arrow networks is the I-J Method because each activity is identified by the two nodes that define its start and end. (For example, activity A is also shown by 10-20, B is 20-30, etc.)
- The main advantages of node networks over arrow networks are:
 - Node networks are easier to draw up.
 - Node networks don't require dummy activities to fix the activity identity issue (easier to assemble the logic)
 - Node networks can accommodate for lags between activities without the addition of more activities.
- 9. The main advantage of arrow networks over node networks is that they depict activities as well as events. Node networks do not contain provisions for events. Although, this problem is overcome in node diagrams by creating milestone activities with a zero duration to represent an important event like a substantial completion of a facility.



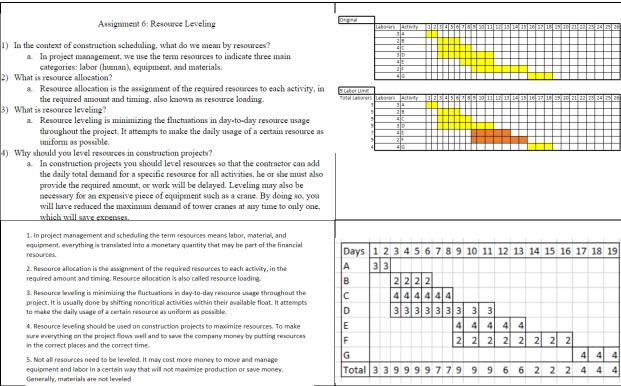


Assignment 6-1: Resource Leveling



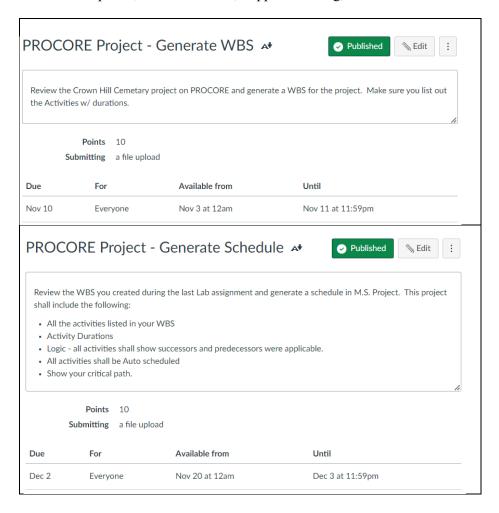
- Review Questions 1-8 quiz the student on their understanding of Construction Resources, resource allocation, and resource-leveling.
- Review Question 9 the students level resources on a given network where they use no more than nine laborers per day

Student Submission



PROCORE Project: Crown Hill National Cemetery

The construction project includes the development of land within Crown Hill Cemetery for the four branches of Military Services including the Army, Navy, Marines, and Airforce. Construction will consist of site development, Columbarium's, Support building, and Committal Shelter



Student Submission

Generate WBS



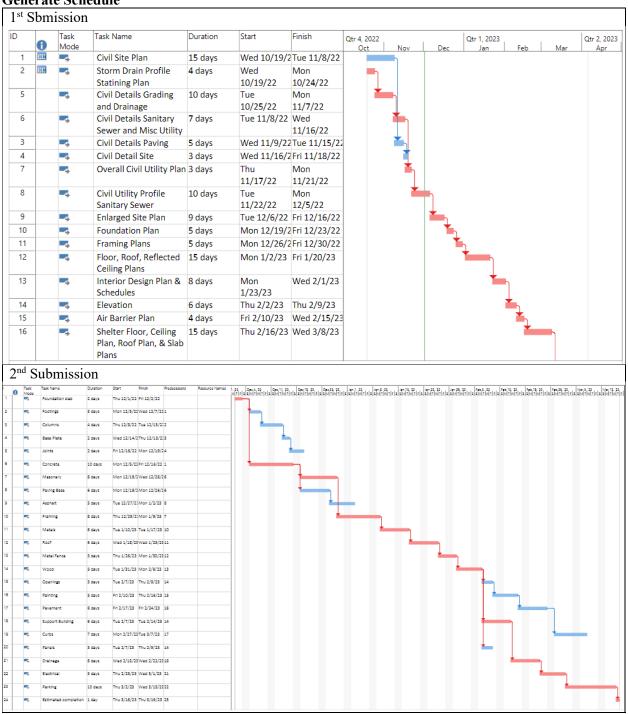
2nd Submission

Project WBS

Site Work

- 1. Paving
 - Base
 - Base asphalt
 - Gutter
- 2. Pavement
 - Pervious Concrete pavement
 - Concrete Pavement Section
 - Asphalt pavement section
- 3. Support Building
 - Standing seam roof
 - Masonry
 - Exterior framing
 - Porch
 - Storage
 - Men's restroom
 - Women's restroom
 - Administrative
- 4. Curbs
 - Flush curb
 - Reverse gutter pan
 - Mountable curb
 - Concrete curb
 - PCC curbs
 - Vertical curb
 - Barrier curb
 - Flush curb
- 5. Joints
 - PCC joints
 - Expansion joint
 - Contraction joint
 - Grooved joint

Generate Schedule



Assessment Report for SLO 16

Course: CMGT 32000 - Scheduling and Project Control

Academic Term for Direct Evaluation: Fall 2021, Fall 2022

Instructors: Brad Bastin

Evaluation of Assessment Data:

The Indirect Measure for SLO 16 was assessed using the ACCE Student Learning Outcomes (SLO) Survey (Graduating Senior Exit Survey). A xx% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		4.0	80%
S 2022	16. Understand construction project control processes.	4.44	89%
F 2022		4.7	94%

The Direct Assessment consists of three assignments, as listed below.

Assignment 3-1: Activity on Arrow Diagram

Assignment 6-1: Resource Leveling Lab 7: Project Scheduling Update

The average grades for the assignments and the exam are shown below.

Term	N	Criteria	Average Percent	Target Percent
		Assignment 3-1	75%	75%
Fall 2021	24	Assignment 6-1	82%	75%
		Lab 7	74%	75%
	15	Assignment 3-1:	81%	75%
		Basic Networks	01/0	
		Assignment 6-1:	81%	75%
Fall 2022		Resource Leveling	0170	7570
		PROCORE Project:		
		Crown Hill National	80%	75%
		Cemetery		

The target for the overall average of the total grades should be at least 75%. The Indirect Measure was 88% and the Direct Measure was 79%. Based on the perception of graduating seniors (Indirect Measure), they felt confident in creating project schedules. The Direct Measure has been improved since the initial accreditation. Direct measures met the target value (75%). The instructor continuously revises the assignments to enhance student learning objectives.

Proposed Actions for Course Improvement:

Related to SLO 16 - Understand Construction Project Control Processes, there are a few actions that I plan to incorporate into the class. The plan is to insert a question or two into the Individual Instructor Report specifically related to Project Control. In addition, questions will be included in the course survey for the other SLOs addressed in this course (SLO 5 - Create a construction project schedules (supporting course) and SLO 10 - Apply electronic-based technology to manage the construction process (supporting course). No major changes are expected for the eight assignments that are used to assess project controls.

An important point to emphasize to the students next semester is the value of completing the course evaluations. I will make an exerted effort to do just that.

Student Learning Outcome 17

Understand the Legal Implications of Contract, Common, and Regulatory Law to Manage a Construction Project

Introduction

SLO 17 - Understand the Legal Implications of Contract, Common, and Regulatory Law to Manage a Construction Project is evaluated and assessed in CMGT 33000 Contract Administration and Specifications.

The importance of construction project documentation of all types and the legal implications of those documents is fundamental to the proper administration of a construction project. This applies not only to traditional legal documents (contracts, change orders, and liens) but also to the legal relevance of day-to-day project documentation (RFIs, daily logs, emails, etc.) that are used on the jobsite. This content is found in the course CMGT 33000 Contract Administration and Specifications.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

- 1. Selected questions drawn from the midterm.
- 2. Selected questions drawn from the final exam.

SLO 17 Report Content

Subsequent sections of this SLO Report document the following:
Indirect Measure (ACCE Student Learning Outcome Survey)
Direct Measures
Graded student work of objective questions
Assessment and Evaluation for SLO 17

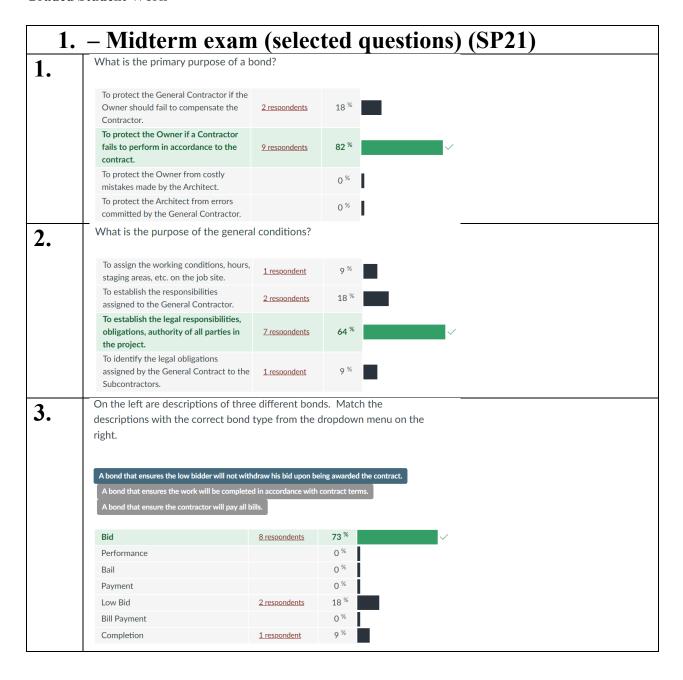
Indirect Measure

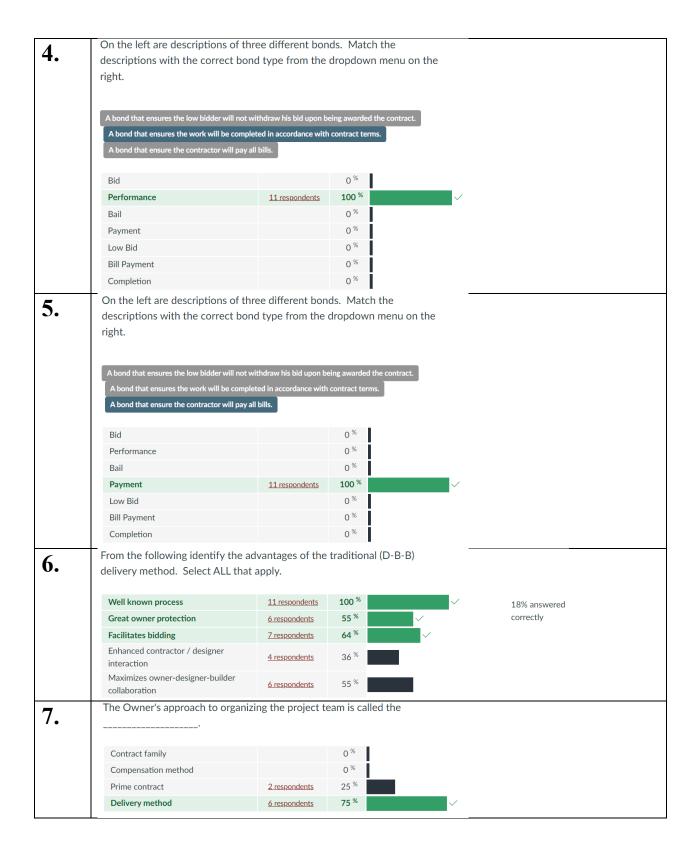
The Indirect Measure for SLO 17 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are presented below and explained in the Assessment and Evaluation for SLO 17 (found at the end of this SLO report).

Direct Measures

The direct measures for SLO 17 include objective test questions that appear on the midterm and final exams for CMGT 33000 Contract Administration and Specifications. The presented material in this report includes the questions, answer options and the student response rates. The success rates are then combined into an overall success rate and then compared to the target rate.

Graded Student Work



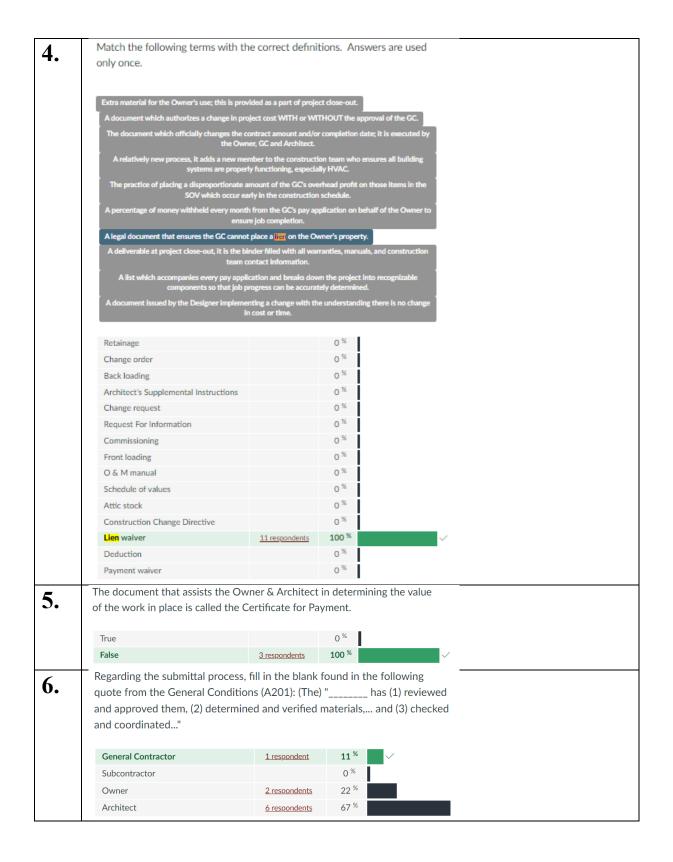




2. Final exam (selected questions) (SP21) From the following, identify ALL of those characteristics of good 1. communication. (3) 18 % Eloquent 2 respondents 18% answered Concise 8 respondents 73 % correctly Objective 7 respondents 64 % Respectful 5 respondents 45 % 91 % Properly distributed 10 respondents Comprehensive On the left are scenarios in which changes may occur in a construction 2. project. For each situation determine what documentation would be the best choice to alter the Prime Contract. Options to consider include 1) if the change would best be handled by a Change Order, 2) a Construction Change Directive, 3) an Architect's Supplemental Instruction or 4) doesn't require change documentation to modify the Prime Contract. tomorrow. ontract with the General Contractor of the General Contractor. Architect's Supplemental Instruction 18 % 2 respondents 82 % **Construction Change Directive** 9 respondents No change documentation. In which meeting would you ask, "What is the status of RFI #7"? 3. Progress meeting 7 respondents Close-out meeting 0 % Preconstruction meeting 36 % 4 respondents 0 % Pre-bid meeting

0 %

Pre-installation meeting



You are a general contractor and you have an industrious intern reviewing 7. the first pay application for a new job. The intern notes there must be something wrong because as shown on the Continuation Sheet, the work completed this period (Column E) = \$12,040 however the total completed & stored to date (Column G) = \$14,020. Of the following four (4) options which one best explains this situation? The intern overlooked the \$1,980 in stored materials that is also shown on the Continuation Sheet; the intern is 9 respondents 100 % offered a permanent position for being alert and asking questions. There is an error as the numbers were apparently juxtaposed; the intern gets a raise. The intern forgot to add your company's overhead and profit; the intern's pay is reduced by this amount. Your scam has been discovered; the intern receives \$500 to keep quiet.

Assessment and Evaluation for SLO 17

Courses: CMGT 33000 - Contract Administration & Specifications

Academic Term for Direct Evaluation: Spring 2021 & Fall 2022

Instructors: Bill White

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 18 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 84% ranking was achieved for SLO 17.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021	17. Understand the Legal Implications of Contract, Common, and	3.875	78%
S 2022	Regulatory Law to Manage a Construction Project.	4.32	86%

Direct Measures - Assessments and Evaluations

The Direct Measures consisted of: 8 questions from the midterm exam (Delivery Systems, General Conditions, and Liens) and 7 questions from the final exam (RFI's, Reports, Changes, Pay Applications). Following are the calculations associated with each assessment followed by the summary.

SP21 Midterm Question #	# of students answering the question	% correct	Weighted Average
1	11	82%	
2	11	64%	
3	11	73%	
4	11	100%	
5	11	100%	
6	11	18%	
7	8	75%	
8	11	91%	
Total	88	75%	72.8%

SP21 Final Question #	# of students answering the question	% correct	Weighted Average
1	11	18%	
2	11	82%	
3	11	64%	
4	11	100%	
5	3	100%	
6	9	11%	
7	9	100%	
Total	65	68%	64.6%

FA22 Midterm Question #	# of students answering the question	% correct	Weighted Average
1	11	91%	
2	11	91%	
3	11	64%	
4	11	64%	
5	11	64%	
6	11	55%	
7	8	80%	
8	11	91%	
Total	82	75%	74.63%

FA22 Final Question #	# of students answering the question	% correct	Weighted Average
1	11	0%	
2	11	91%	
3	11	100%	
4	11	100%	
5	3	67%	
6	9	22%	
7	9	78%	
Total		65%	66.18%

Direct Measures Calculated Summary	Weighted Average Grade %	Target
8 Midterm Exam Questions SP21	72.8%	75%
7 Final Exam Questions SP21	64.6%	75%
8 Midterm Exam Questions FA22	74.6%	75%
7 Final Exam Questions FA22	66.2%	75%

The metrics for this course have been recorded for every semester since spring semester 2018. Prior to fall 2021, both indicators were remaining steady at or above 85% or improving significantly. Also, the total correct for the final exam in spring of 2020 was 88%. However, with the pandemic and resultant shift in course delivery to an online format, the results plummeted. The fall 2020 semester saw the final exam score drop to 67%. For spring 2021 semester, the results clearly did not recover.

Additionally, test content was revised significantly as the final exams were given online resulting in some questions not appearing on the exam. This outcome was originally intended to utilize ten (10) questions for both the midterm and final however only 8 and 7 appeared. The scores for fall 2022 have remained consistent indicating no significant decline or improvement.

Proposed Actions for Course Improvement

Because course instruction was profoundly affected during the pandemic, course modification to address the apparent performance deficiencies appears premature. However, now that pandemic related course alterations have been lessened / eliminated, exam content will be restored to include all ten questions for both the midterm and final exams effective spring 2023. The resultant indicators will be reviewed and, should the deficiencies persist, modifications will be made to the course presentation material.

Student Learning Outcome 18

Understand the Basic Principles of Sustainable Construction

Introduction

SLO 18 - Understand the basic principles of sustainable construction is evaluated and assessed in CMGT 11000 - Introduction to Construction Management.

CMGT 11000 incorporates one module (one week) devoted to sustainable construction. The topic is introduced by reviewing the evidence of human-caused global warming and then recognizing the substantial CO² contribution generated by the construction industry. The LEED program is presented as one response by the construction industry to lessen its carbon footprint. The module then concludes with a presentation on the fundamentals of LEED and the role the builder can play in successfully implementing LEED building certification.

Assessment Methods (additional information is included in the Direct Assessment section of this report)

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For CMGT 11000, two methods of direct assessment are used for SLO 18.

Direct Assessment #1 – selected questions from Final Exam (additional information included in the "Direct Assessment" section of this report).

Direct Assessment #2 – ten (10) questions that comprise an in-lab assignment within the Top Hat online courseware application (additional information included in the "Direct Assessment" section of this report).

SLO 18 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Measures
 - Exam content: Student responses to objective questions.
 - In-Lab assignment content: Student responses to objective questions.
- Assessment and Evaluation for SLO 18

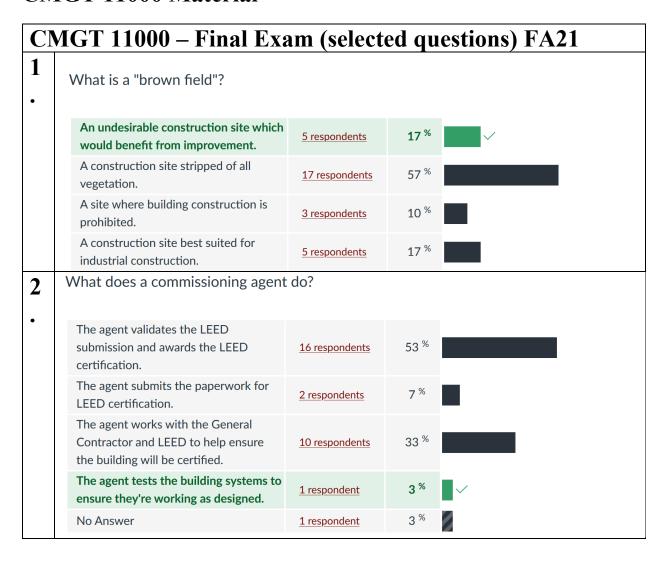
Indirect Measure

The Indirect Measure for SLO 18 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are explained in the Assessment and Evaluation for SLO 18 found at the end of this SLO report.

Direct Assessment: SLO 18 - Understand the Basic Principles of Sustainable Construction

Course Assessed and Evaluated:
CMGT 11000 - Introduction to Construction Management

CMGT 11000 Material



CMGT 11000 - Final Exam (selected questions) FA21 Refer to the following figure. What does it depict? Sustainable Sites **Water Efficiency Energy & Atmosphere Indoor Environmental Quality Regional Priority LEED Categories 57** % 17 respondents 30 % **LEED Credits** 9 respondents 7 % **LEED** priorities 2 respondents 7 % LEED goals 2 respondents 4 Which of the following best describes the purpose of LEED? It is a national program intended to 1 respondent promote good building design. It is a program intended to award designers that promote energy 10 respondents 33 % efficiency. It is a government program intended to 2 respondents reduce carbon dioxide pollution. It is a program which promotes sustainable construction & design 17 respondents **57** % practices. "Green Associate", "Accredited Professional" and "Fellow" are all examples 5 of what? LEED building certifications 2 respondents 87 % **LEED** professional accreditations 26 respondents LEED point categories **LEED** degrees 2 respondents

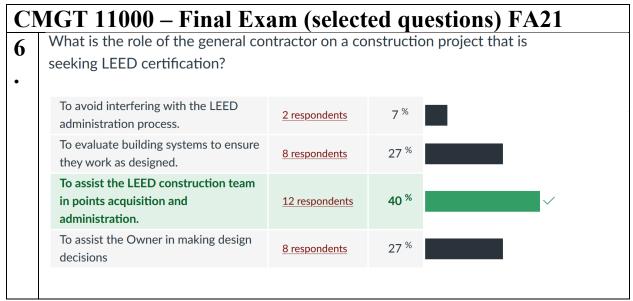
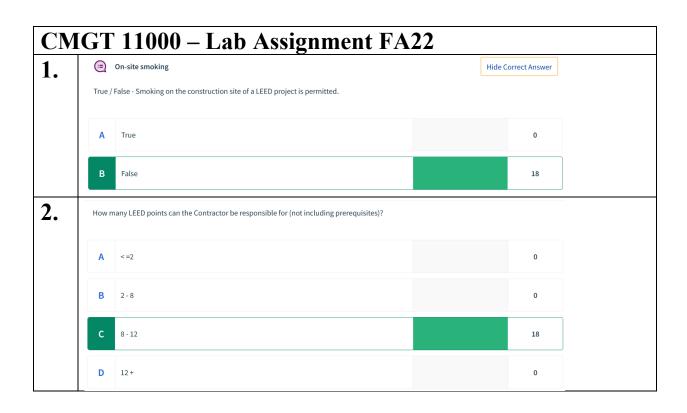


Figure 1. CMGT 11000 Final Exam sustainability related questions (FA21).



CM	GT	11000 – Lab Assignment FA	22		
3.	An imp	oortant approach on a LEED project that involves the General Contractor is the "Integrative Process?	ocess". Which of the following b	oest describes	
	Α	The Design Team works separately from the General Contractor to develop separate design ideas and project strategies.		0	
	В	The Owner works with the General Contractor to develop a project approach. The approach is then presented to the Design Team.		2	
	С	The General Contractor is an integral member of the Design Team, with everyone working together.		16	
	D	The General Contractor integrates his/her entire team of Subcontractors after the design is completed.		0	
4.	Which	of the following is NOT a typical contribution of the General Contractor on a LEED project?			
	Α	GC's can identify opportunities to save time & money.		0	
	В	GC's can reduce was during the construction process.		1	
	С	GC's can design more efficient M/E/P systems to save energy.		17	
	D	GC's can maximize material quality during construction.		0	
5.	Who is	responsible for educating the subcontractors about their role in supporting the LEED aspects	of a project?		
	Α	Owner		0	
	В	General Contractor		18	
	С	Architect		0	
	D	Engineer		0	
6.	What is	the concern about how subcontractors manage their construction waste?			
	A	If subcontractors produce too much waste, a LEED credit will be lost.		0	
	В	If subcontractors recycle too much, the recycling facility will be overloaded and stop servicing the site.		4	
	С	If subcontractors produce too little waste, the LEED reviewers will suspect the waste is not being accurately reported.		0	
	D	If subcontractors mix their waste and recyclables, the value of the recycled material will be reduced due to contamination.		14	

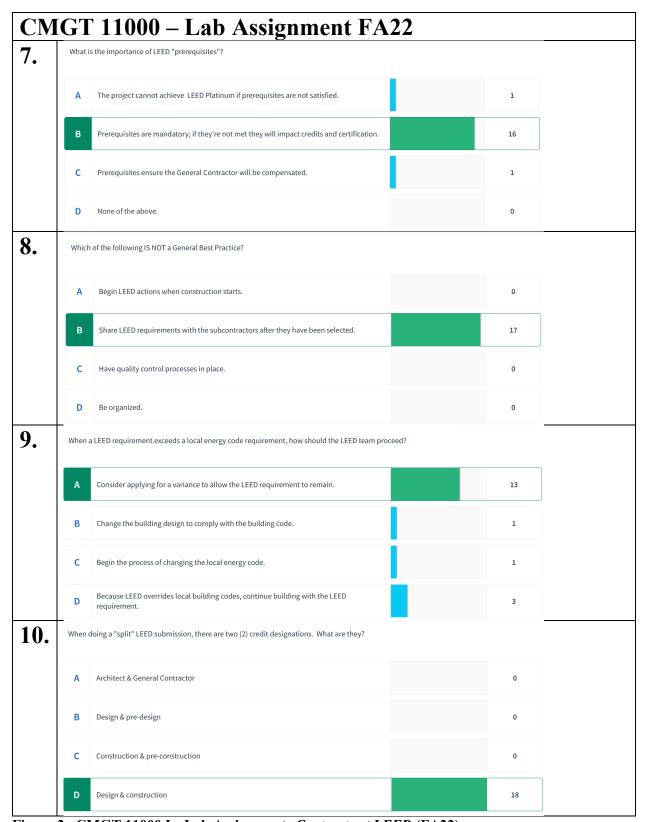


Figure 2. CMGT 11000 In-Lab Assignment: Contractor +LEED (FA22).

Assessment and Evaluation for SLO 18

Course: CMGT 11000 - Introduction to Construction Management

Academic Term for Direct Evaluation: Fall 2019 and Fall 2021; Spring 2022 and Fall 2022.

Instructor: Bill White

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 18 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 86% ranking was achieved for SLO 18.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021	10 II. danska adah a kasis anim sinta af maksim bla samatan ati a	4.125	83%
S 2022	18. Understand the basic principles of sustainable construction.	4.48	90%

Direct Measures - Assessments and Evaluations

The Direct Measures consisted of: 1) 6 questions from the Final Exam and 2) 10 questions from an in-lab assignment. Below are the calculations associated with each assessment followed by the summary.

	SLO 18 – Final I	Exam	
FA19 Final Exam	# of students answering the question	% correct	Weighted Average
1	31	48%	
2	27	4%	
3	29	69%	
4	31	39%	
5	34	79%	
6	28	61%	
Total	180	51%	51%

	SLO 18 – Final F	Exam	
FA21 Final Exam	# of students answering the question	% correct	Weighted Average
1	30	17%	
2	30	3%	
3	30	57%	
4	30	57%	
5	30	87%	
6	30	40%	
Total	180	44%	44%

	SLO 18 – Lab Assi	gnment	
SP22 Lab	# of students answering the	% correct	Weighted Average
Assignment	question		
1	10	90%	
2	10	100%	
3	10	90%	
4	10	50%	
5	10	100%	
6	10	90%	
7	10	80%	
8	10	80%	
9	10	90%	
10	10	70%	
Total	100	84%	84%

	SLO 18 – Lab Assig	gnment	
FA22 Lab	# of students answering the	% correct	Weighted Average
Assignment	question	70 0011000	vv organica i i vorage
1	18	100%	
2	18	100%	
3	18	89%	
4	18	94%	
5	18	100%	
6	18	78%	
7	18	89%	
8	18	94%	
9	18	72%	
10	18	100%	
Total	180	92%	92%

Direct Measures Calculated Summary	Weighted Average Grade %	Target %
Final Exam (6 Questions) FA19	51%	
Final Exam (6 Questions) FA21	44%	
Lab Assignment (10 Questions) SP22	84%	75%
Lab Assignment (10 Questions) FA22	92%	
Overall average	67.75%	

The overall weighted average of 67.75% is below the target of 75%. In reviewing the previous assessment (spring 2018) of this SLO, four (4) possible remedies were proposed to improve this outcome. Unfortunately, the Covid pandemic disrupted course content and instructional delivery such that one alternative – adding a homework assignment – was not added until fall 2021. The results of this homework assignment (added as an in-lab assignment) have been incorporated within the calculation. The homework assignment requires the student to read an article pertaining to the contractor's role in implementing LEED and then answer questions within Top Hat. While we still haven't met the target, it must be noted that the weighted average indicates an improved outcome beginning with SP 22, a semester that utilized the added in-lab assignment.

Following is documentation of this outcome every semester since fall 2017 (Figure 3.)

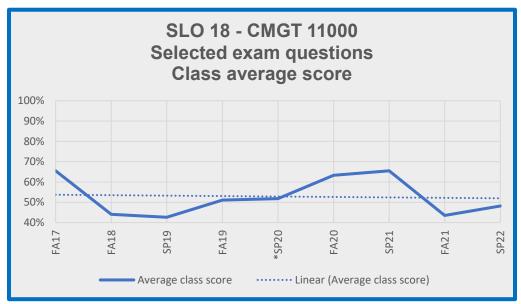


Figure 3. SLO 18 results in CMGT 11000 every semester since fall 2017 (final exam questions only).

Actions for Course Improvement

As can be seen in Figure 3, the performance on this SLO was steadily improving until the fall semester 2021 when it took a 22% drop following spring 2021. Corrective actions have been implemented including:

- 1. Adding a homework assignment requiring the student to read an article about the role the general contractor plays in implementing LEED. The assignment requires the student to answer questions within the Top Hat application.
- 2. Make all in-class Top Hat presentations available to students for study. This material includes both the Powerpoint presentation slides and the embedded questions within the Top Hat environment. The in-class embedded questions closely correlate to the questions presented in the exam.
- 3. Refine the exam study guide to ensure students are aware that this material will be covered on the exam.

Student Learning Outcome 19

Understand the Basic Principles of Structural Behavior

Introduction

SLO 19 – Understand the Basic Principles of Structural Behavior is assessed in CMGT 26000 – Statics.

CMGT 26000 course studies forces acting on bodies at rest, including coplanar, concurrent, and non-concurrent systems; equivalent force systems and distributed forces. Use of free body diagrams and equations of equilibrium in solving problems for an array of determinate structural systems: trusses, pin frames, arches, cables, retaining walls, and beams. Load tracing to examine the overall structural conditions with regard to lateral and gravity loads.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 19, there are two examples of student work.

- 1. Class quiz
- 2. Homework
- 3. Exam

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

SLO 19 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments
 - Graded Student Work
 - Quiz (graded example shown)
 - Homework (examples of homework shown)
 - Exam (graded midterm exam shown)
- Assessment Report for SLO 19

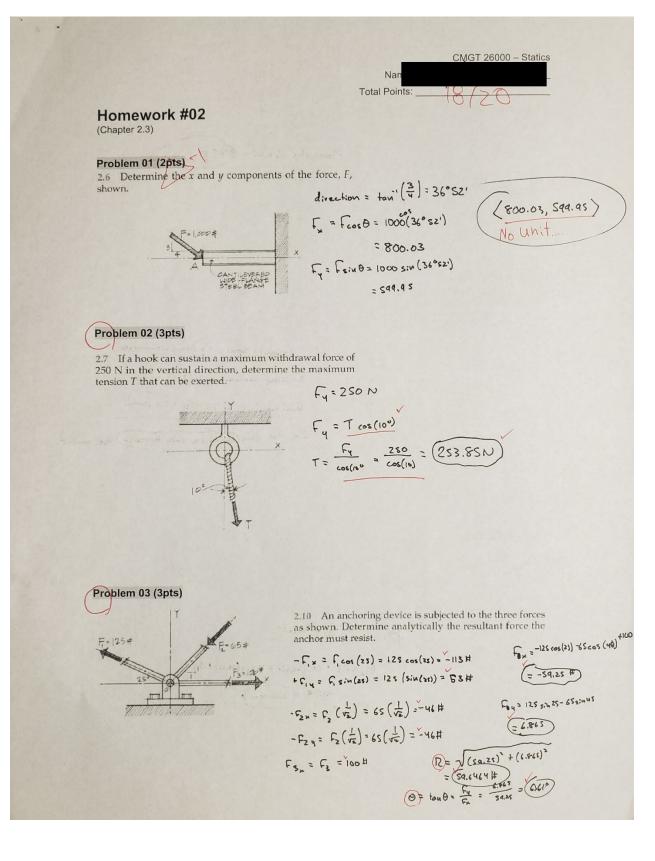
Indirect Measure

The Indirect Measure for SLO 19 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are explained in the Assessment and Evaluation for SLO 19 found at the end of this SLO report.

Quiz Chapter 3.2 (student example)

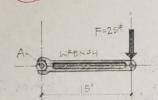
	CMGT 26000 – Statics
	Total Points:
Quiz #03 (Chapter 3.2)	
(1) Distributed loads act on a relatively large are	ea (2pts).
True (2) False	
(2) (a LINH) loads have a speciare scattered over large surface (2pts per ea	ific point of application, whereas (b: Listributes) loads ach, 4pts in total).
Provide two examples of distributed loads (2 a: LOUCH b: Fridge	pts per each, 4pts in total).
True	ad is replaced by an equivalent concentrated load (2pts).
② False (5) Most common load conditions on building str	ructures begin as distributed loads (2pts).
(6) The location of the equivalent concentrated in	
True 2 False	oad is based on the centroid of the load area (2pts).
	ngular, the centroid is located at half of the distance of the
▼ True False	
distributed load with a triangular distributed lo	of as two triangular distributed loads or as a rectangular pad (2pts).
② False	
	1114

Homework Chapter 2.3 (Student Example)



Name:		
otal Points:		

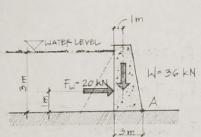
Problem 04 (2pts)



2.12 What is the moment of the force F about point A?

Problem 05 (3pts)

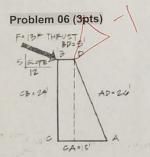
2.14 The equivalent forces due to water pressure and the self-weight of the dam are shown. Determine the resultant moment at the toe of the dam (point *A*). Is the dam able to resist the applied water pressure? The weight of the dam is 36 keV.



Moment = 20x1= 20 KNm clockwise

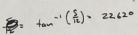
Recisting moment = 36(3-1) = 72

So, the dam should be able to resist the water.



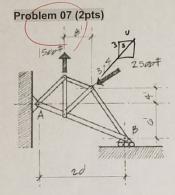
2.15 Determine the moment M_A at the base of the buttress due to the applied thrust force F. Use Varignon's theorem.

Force F is at a 5:12 slope.



M = -13 . COS(22,C2) + 13 514(22.62) +15

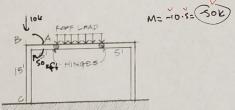
Name:	
Total Points:	



2.19 An inclined truss is subjected to two forces as shown. Determine the moments at A and B due to the two forces.

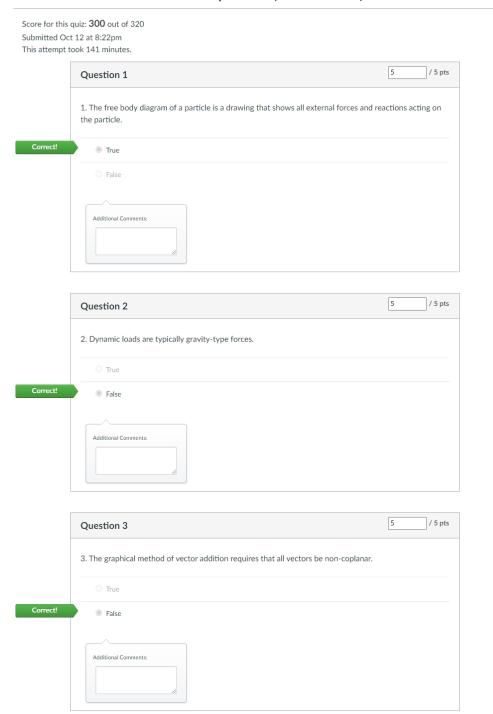
Problem 08 (2pts)

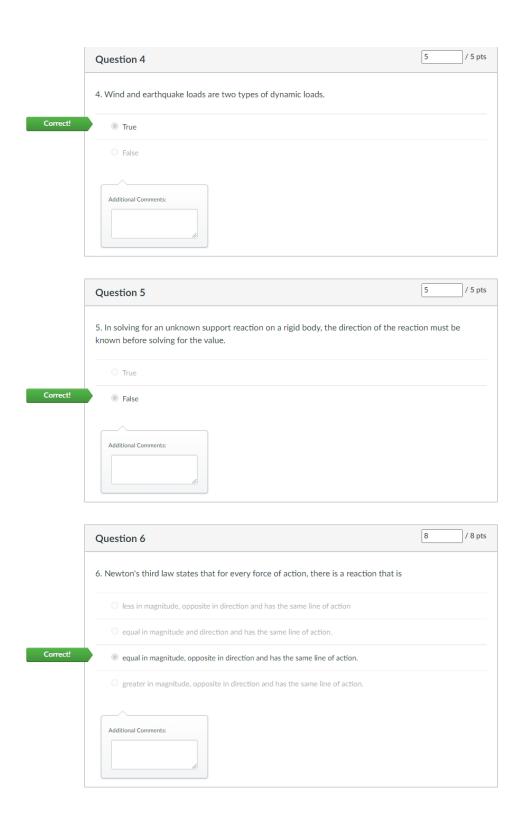
2.20 A bent concrete column is subjected to a downward force of 10 k. To design the column, it is necessary to have the compressive force applied through the axis of the column. Show the equivalent force system when the force is moved from A to B. Apply an equal and opposite pair of forces at B.

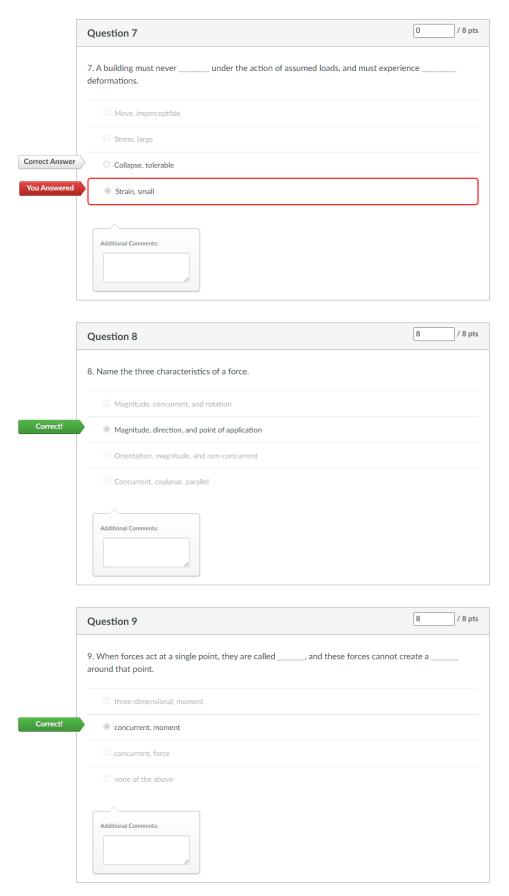


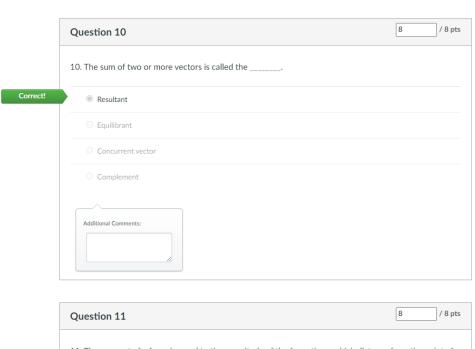
Mid-Term Exam Results for Ereny Hanna (she/her/hers)

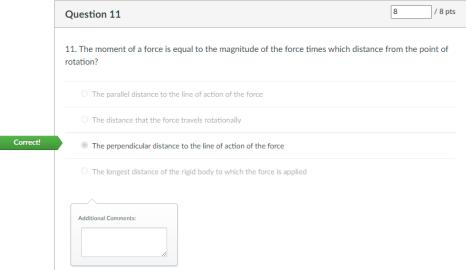
View Log

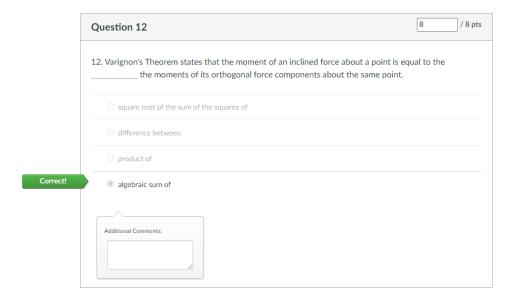


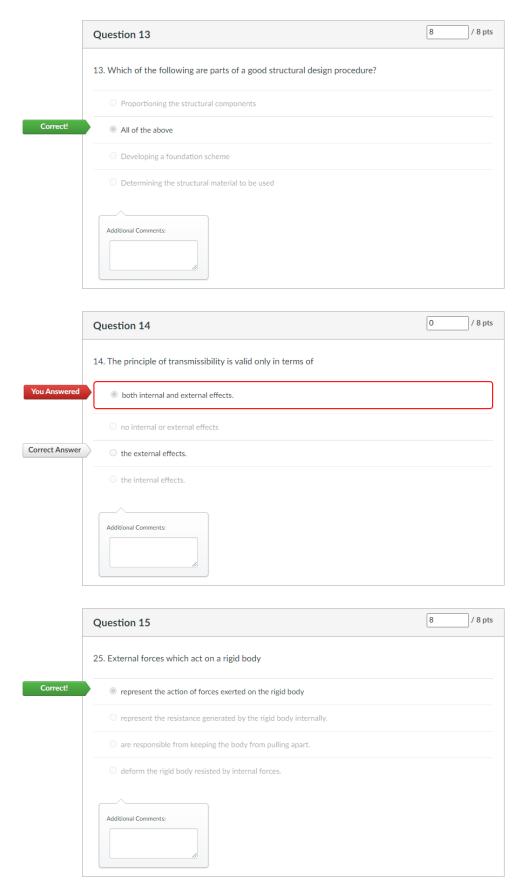


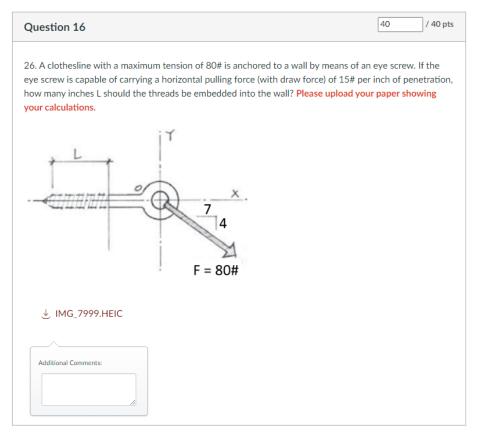


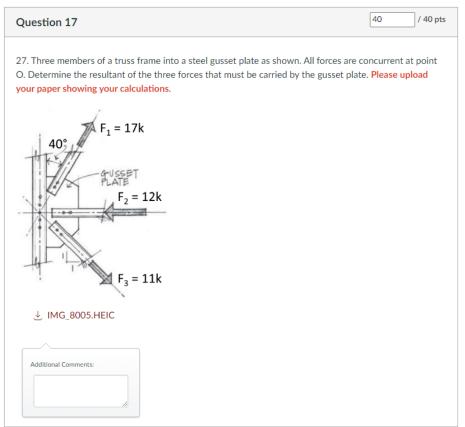


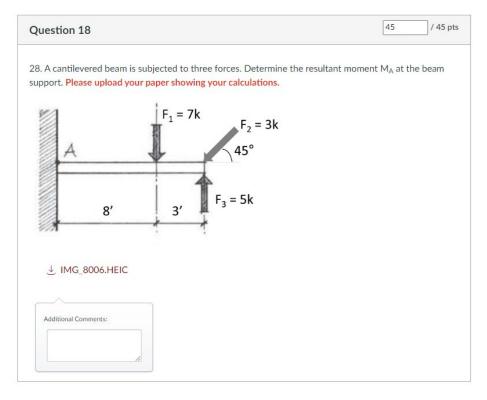


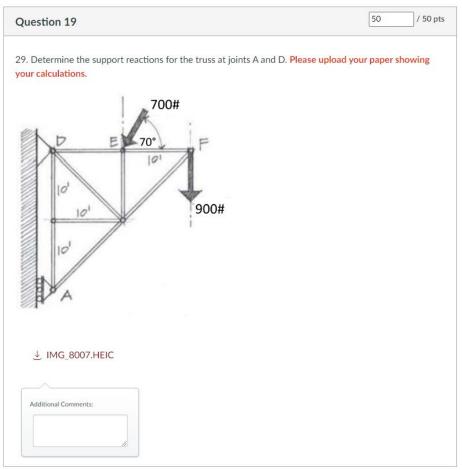


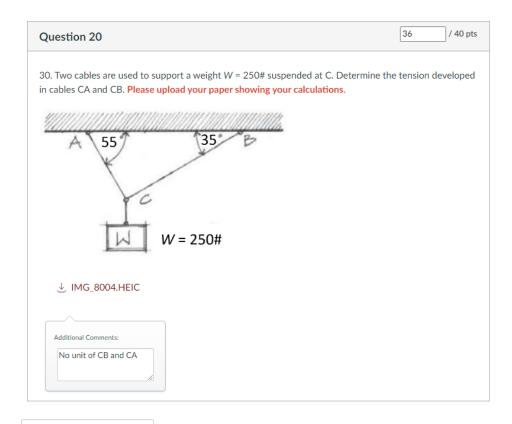










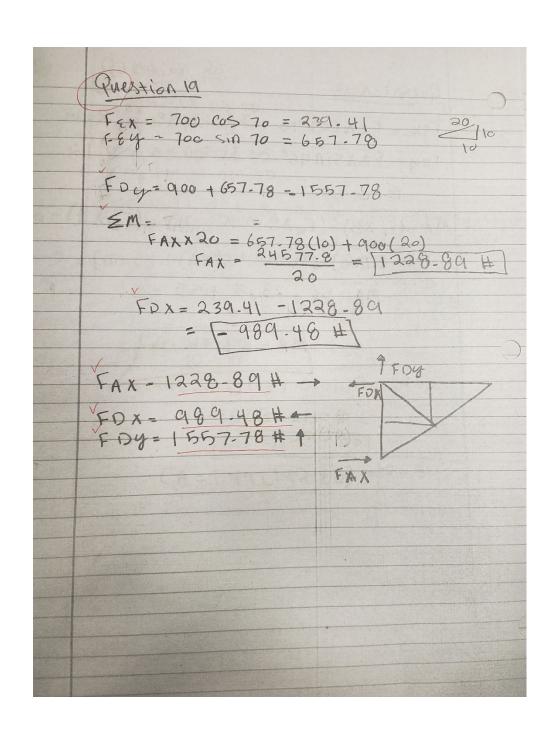


Fudge Points: --

You can manually adjust the score by adding positive or negative points to this box.

Final Score: 300 out of 320

Update Scores



Assessment Report for SLO 19

Course: CMGT 26000 – Statics

Academic Term for Direct Evaluation: Fall 2022 and Spring 2023

Instructors: Kwonsik Song

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 19 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 87.5% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		3.875	78%
S 2022	19. Understand the Basic Principles of Structural Behavior	4.69	94%
F 2022		4.56	91%

Direct Measures

The Direct Measures consists of three assignments. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent
		Quiz	82.50	75
Fall 2022	15	Homework	75.07	75
		Midterm Exam	83.00	75
		Quiz	86.11	75
Spring 2023	12	Homework	77.86	75
		Midterm Exam	71.86	75

After the initial ACCE accreditation for the CMGT program, it was decided that the overall average of the total grades should be at least 75%. The Indirect Measure was 87.5% and the Direct Measure for the midterm exam in Spring 2023 was only below the target. I decided not to average those values. Based on the perception of graduating seniors (Indirect Measure), they felt confident in creating project schedules. The Direct Measure showed that the target value (75%) was not met for the Direct Measure of Midterm Exam in Spring 2023. This is mainly because students have an insufficient understanding of basic trigonometry and the Pythagorean theorem which is the starting point for determining results forces and support reactions.

Proposed Actions for Course Improvement:

Based on the indirect/direct measurements and IUPUI course evaluation it is evaluated that the course has provided the proposed student learning outcomes. Students were able to understand load types and basic mechanisms of structural systems in response to external forces. However, some students had difficulties in performing basic calculations related to resultant forces. The root cause was a lack of understanding of basic trigonometry and Pythagorean theorem which are the starting point of determining results forces. As a consequence of the shortage, they found wrong answers or stopped solving relevant problems. Another area that some students failed in was support reaction calculations. This failure happened because they were confused about distinguishing which support reactions take place depending on the type of support. Therefore, in order for students to perform basic calculations regarding resultant forces and support reactions, the course improvement is to allocate time for students to practice trigonometry problems as well as the Pythagorean theorem at the beginning of the coursework. This will help increase students' abilities to identify the magnitude and direction of resultant forces and, in turn, understand how structures behave depending on multiple external forces. In addition, students will be provided with more in-class exercises to improve their understanding of which types of supports are used in structural systems and how they resist external forces.

Student Learning Outcome 20

Understand the Basic Principles of Mechanical, Electrical, and Piping Systems

Introduction

SLO 20 - Understand the Basic Principles of Mechanical, Electrical, and Piping Systems is assessed in CMGT 25000 - Mechanical and Electrical Systems. This course presents the methods for design, construction, and inspection of mechanical and electrical systems for buildings. Emphasis on plumbing systems, heating and cooling (HVAC) systems, and electrical systems.

Piping systems deal with plumbing, potable water, waste removal, and building services including fire protection. HVAC includes expectations for human comfort, building loads, equipment selection, duct and pipe sizing. Electrical systems deal with system basics of electrical loads, distribution, and equipment. The course introduces the basics of, codes, installation, inspection, commissioning, safety, and estimating.

Assessment Methods

Indirect Measure

ACCE Student Learning Outcome Survey (i.e., graduation senior exit survey)

Direct Measures

For SLO 20, there are two examples of student work.

- 1. Class quiz
- 2. Homework
- 3. Exam

Additional information concerning the above assignments is provided in the Direct Assessment section of this report.

SLO 20 Report Content

Subsequent sections of this SLO Report document the following:

- Indirect Measure (ACCE Student Learning Outcome Survey)
- Direct Assessments
 - Graded Student Work
 - Quiz (graded example shown)
 - Homework (examples of homework shown)
 - Exam (graded midterm exam shown)
 - Assessment Report for SLO 20

Indirect Measure

The Indirect Measure for SLO 20 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). The results are explained in the Assessment and Evaluation for SLO 20 found at the end of this SLO report.

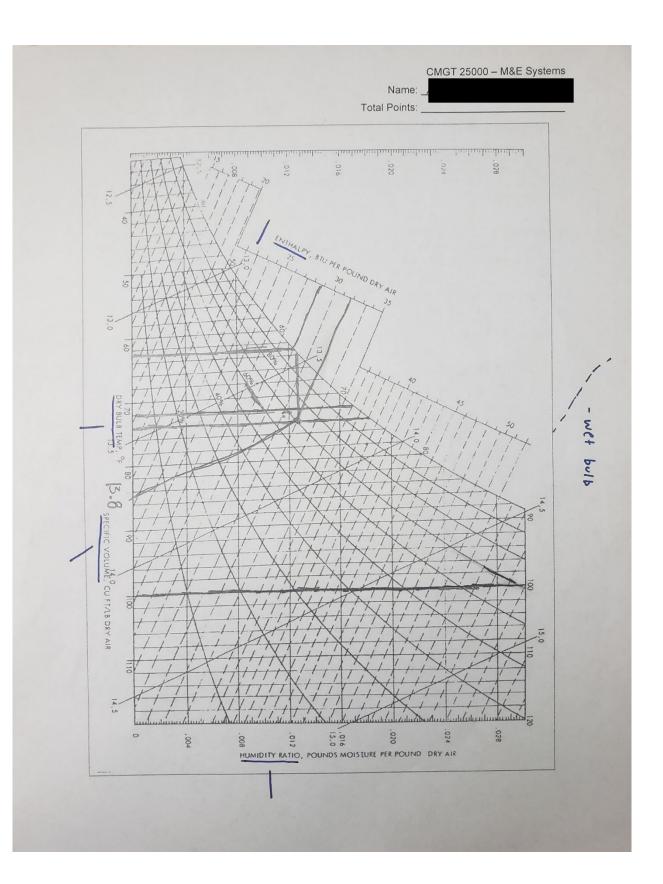
	Total Points:
Quiz # (Ch. 2. Med	02 chanical and Electrical Systems)
(1) (pl	Building Drain) conveys wastewater and waterborne waste from umbing fixtures and appliances to sanitary sewer (1pt).
(2) (pr	Stack) provides circulation of air to or from a sanitary drainage system and ovides air circulation within the sanitary drainage piping to protect trap seals (1pt).
(3)	Sewer drain Vent Pipme) conveys rainwater or other precipitation to storm ewer or other places of disposal (1pt).
(4) To	ne sizing of building drain is based on code for accumulated upstream dures using drainage fixture unit (DFU) (1pt).
(True Palse
(5) S	tack is a piping arrangement that retains water in the pipe to prevent gas flow (1pt).
6	True False
	eleanout is a fitting with a removable cap or plug to allow access to piping for emoving stoppages and cleaning the interior of pipes (1pt).
	True False
	the objective of water system design is to prevent excessive velocity at minimum flow 1pt).
8	True False
1 (track Offset is a non-vertical section of a drainage pipe between two vertical sections 1pt). True
	False
(9) (Horizontal) branch drains are drainage pipe extending horizontally from a oil or waste stack or building drain, with or without vertical sections or branches (1pt).
(10)	fanitary waste and stormwater must be collected and removed individually (1pt).
	True False

Name:	A
Total Points:	10120

Homework #03

(1) A cooling coil cools 12,500 cfm (cu-ft/min) of air. The air enters the coil at a dry bulb temperature of 74 °F and a wet bulb temperature of 63.2 °F. The air leaves the coil at a dry bulb temperature of 55 °F and a wet bulb temperature of 52.5 °F. Find the total cooling as the air passes through the cooling coil (10pts). Please show your calculations.

2) A basketball gym is 140'x100'x40'. The AC has been off and, conditions in the room are 100 °F (db) and 70% (rh). The principal wants 72 °F (db) and 60% (rh) by game time. If you have 5 hours notice to cool the gym down, what would be the required capacity of the system (10pts)? Please show your calculations.



Midterm Exam (Student Example)

(Student Example)		
	CMGT 25000 – Mechanical and Electrical Systems	
	Name: _	
	Total Points:	
	36 2017300	
,		
	Mid-Term Exam	
	(Date: 10/10/2022)	
	Total nainte: 200nts	
	■ Total points: 300pts	
	Open book and open note	
	- Do not use previous homework and quizzes	
	- Do not search the internet - Do not communicate	
	- Do not communicate	
	■ 11 Pages (33 questions)	
	- Put your name on all the pages	
	Time limit of 450 minutes (2.5 hours)	
	Time limit of 150 minutes (2.5 hours) Allowed to leave once you complete	
	- In-class submission	
	1/10	
+ 13		
	THE RESIDENCE OF THE PARTY OF T	

Name:

Total Points:

Section 1. True/False	(20	questions, 5	pts	per	each,	100	pts	in tota	1)
-----------------------	-----	--------------	-----	-----	-------	-----	-----	---------	----

		riadir disc (20 questions, 5 pts per each, 100 pts in total)
(1)	Buildir	ng commissioning is the process of balancing and adjusting mechanical & electrical systems for um efficiency.
	0	True
	(2	False
(2)	other r	nable construction refers only to building design that efficiently use materials, energy, water, and latural resources.
		True
	0	False
(3)	and po	efficiency significantly affects utility bill, maintenance cost, building-related sicknesses, resale value llution and environment.
		True
	(2)	False
(4)	The siz	ing of building drain is based on each far accountleted and the second for accountleted and th
	(DFU).	ring of building drain is based on code for accumulated upstream fixtures using drainage fixture unit
	0	True
	(2)	False
(5)	The ob	jective of water system design is to prevent excessive velocity at minimum flow.
	1	
	0	False
(6)	Sanitar	y waste and stormwater must be collected and removed individually.
	(1)	True
	/ 0	False
	1 9	pipe and fittings are resistant to most household chemicals, acids, and other corrosive liquids. True False
(8)	Steel pi	pe and fitting are relatively inexpensive given their lifecycle.
		True
-	2	False
	1	
(9)	The type	e of piping materials that may be used for each plumbing system is specified by local plumbing
	•	True
	2	False
10)	Comfort	is a condition that occurs when a person cannot sense a difference between themselves and the ding air.
	6	True
	2	False

2/10

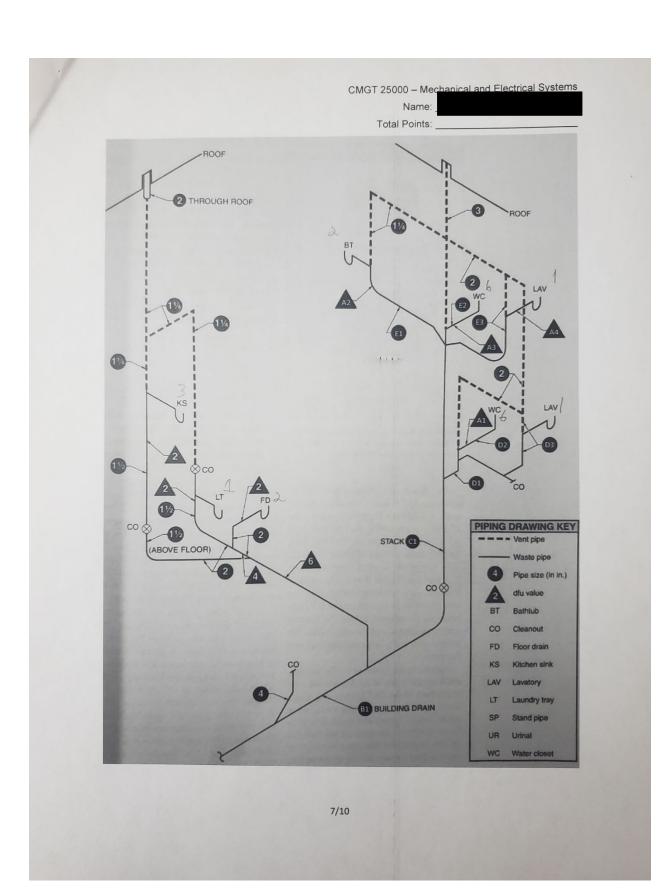
					JMG1 2500		nical and E	lectrical System
					T-4-1	Name:		
					lotai	Points:		
(11)			y is the amount of mois rature if it were saturat		pared to the	amount of m	oisture the	air would hold at
		True						
	2	False						
(12)	Pry-bul	b tempera	ature is the measurem	ent of sensible	and latent he	eat.		
	1	True						
		False						
(13)	building	3.	ad is the amount of hea	at lost by a build	ding, heating	load is the a	mount of he	eat gained by a
	(1)	True						
	(6)	False						
(14)	The col	dest outd	oor temperature is cor	nsidered while o	calculating he	eating loads.		
	(0)	True						
		False						
(15)	As the r		f occupants in a certain	n room increase	es while cont	rolling other	factors, coo	oling load
	1	True						
		False						
(16)	Heating	g and Coc	oling requirements for a	a building are in	dependent o	f sunlight im	pact.	
	1	True						
	7 @	False						
						· e		
(17)			building plumbing syst m entering the building		water & wast	e water awa	y from appl	iances to keep
-	7 1	True						
	2	False						
(18)			man comfort in a buildi mechanical and electri		by adjusting	energy and	moisture lev	els primarily
		True		,				
	2	False						
(19)	General	l energy c	audit roquiros moro dat	a collection on	d io mara th			
(13)	audit.	renergy a	audit requires more dat	a collection an	a is more tho	rough than i	nvestment-	grade energy
	1	True						
		False						
(20)	Vent pip	oing conve	eys rainwater or other	precipitation to	storm sewer	or other pla	ces of dispo	sal.
	1	True						
		False						

CMGT 25000 – Mechanical and Electrical Systems	
Name: _	
Total Points:	
Section 2. Multiple Choice and Answers (10 questions, 10pts per each, 100pts in total)	
43	
Please select all the correct statements about the water supply system.	
Water pressure in a water supply system is increased due to the height to which the water must	
flow.	
(2) In buildings, the water supply system must be designed on the basis of the minimum pressure available.	
Pressure loss due to friction occurs in all water supply piping due to the resistance resulting from water contacting the interior pipe surface and resistance between water molecules.	
Smaller pipe sizes are used to reduce the amount of friction withing the pipe and fittings.	
What are appliances for plumbing? Please select all that apply.	
Bathtubs	
② Water closets	
Water softeners	
(4) Lavatories	
Water heaters	
Please select all the correct statements about plumbing materials.	
Plastic pipe and fittings have good flexibility, which allows long pipe runs with a maximum number	
of joints.	
Plastic piping materials vary depending on their applications	
Steel pipe and fitting is relatively inexpensive but causes a high installation cost.	
Bell-and-spigot cast iron soil pipe and fittings are joined using a mechanical coupling consisting of	
a neoprene sleeve and a stainless steel band equipped with screw clamps.	
Why are mechanical and electrical systems needed in buildings?	
To achieve comfort by HVAC systems	
② To pursue modern living by plumbing systems	
To improve public health by electrical system	
Please select all the correct statements related to comfort.	
① A change in any property of the air does not affect other properties.	
If web bulb temperature increases, enthalpy will increase.	
Web bulb temperature, humidity ratio, and relative humidity are all directly related to the amount of moisture in the air.	
If the dry bulb temperature decreases, the specific volume will always increase.	
intentionally bring outdoor air into buildings.	
1 Infiltration	
② Cooling	
3 Heating	
Ventilation	
4/10	

1 ...

	attention (2) to the contract of the contract	
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70		
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	Committy designed the second temperature of how that the designed was on a given day of deling &	
	and the state of t	
.0	formation temporaries to constant a some across all climate reports Constant temporaries a coest to some hearing totaling equipment.	
-	but te he ways to evaluate and murble energy efficiency of buildings.) Peass select all that	
(5(3) (VILSE W.		
	Eregi auti	
	Energy-related codes, standard, and publishes	
	Building commissioning	
9	Energy-related programs and rating systems	
23 2 9955	select all the correct statements about the plumbing systems. Slomwater drainage piping conveys wastewater and waterborne waste from plumbing fixtures and	
	portioness in spritch spaget.	
9	Went diguing provides diroulation of air to or from a sanitary drainage system and provides air	
	circulation within the sanitary dramage piping to protect trap seas.	
3	Fitting is used to regulate fluid flow within a system. Clean out is a fitting with a removable cap or plug to allow access to piping for removing stoppings.	
	and cleaning the interior of pipes.	
	910 900119 30 1100	
CO. Pease	pelect all the correct statements about the heating and cooling load.	
1	As the number of occupants in spaces increases, this will increase cooling load.	
2	As occupants are more active in spaces, the heating load will decrease.	
3	The heating load will increase with a lower window-to-wall ratio.	
	As the number of lights increases, the cooling load will decrease.	
	5/10	

	CMGT 25000 – Me <u>chanical and Ele</u> Name: Total Points:										
Sec	tion 3. Calcul	ation-B	ased Qu	estio	ns (3 qu				otal) —	-2.7.	
(31)	The figure below attached after the							e quest	tions below	using the tables	3
	a. Determ	nine the to	otal dfu val	ue (6pts	s).						
		77									
	b. Determ						1).	Ι (
		A1	6	A2	2	A3	6	A4			
	c. Determ	nine the ir	ndividual pi	pe size	(2pts per e	each, 1	6pts in tota	l).			
		B1	41	C1	317	D1	37	E1	11/2"		
						D2	3 11	E2	311		
						D3	14411	E3	1/4"		



CMGT 25000 - Mechanical and Electrical Systems
Name:
Total Points:
The figure below shows a two-unit apartment building. In the building, the conditions assumed are: Length of the cold-water piping from the water meter to the most remote cold-water outlet = 60' Available water pressure = 50 psi Head difference between water meter and highest water supply outlet = 12'
wsfu load Pipe Size (in) BT Bathtub KS Kitchen Sink LT Laundry Tray LAV Lavatory SC Sillcock SS Service Sink UR Urinal WC Water Closet WH Water Heater CW Closets Waster
3 SC 2 LT C1
Using the information above, a Determine the wsfu demand for the entire building (5pts). b. Determine working water pressure (5pts). 5 7 7 75 44 75 7 95 1 44 75 7 95 1 95 1 95 1 95 1 95 1 95 1 95 1
Determine the individual pipe size (2pts per each, 28pts in total).
B1 3/4" C1 1/2" D1 3/4" E1 3/4" F1 3/4"
B2 21/1 C2 1/21/1 E2 1/21/1 F2 3/W/R/21/1
20 2011 20 11/2 11
12 12
B4 21/31/1
B5 3/411

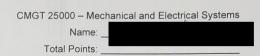
8/10

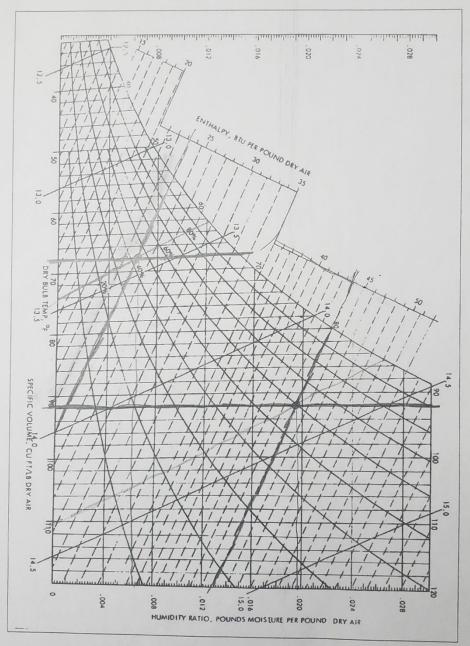
CMGT 25000 - Mechanical and Electrical Systems Name Total Points: (33) A cooling coil cools 12,000 cfm (cu-ft/min) of air. The air enters the coil at a dry bulb temperature of 92 °F and a wet bulb temperature of 80 °F. The air leaves the coil at a dry bulb temperature of 68 °F and a wet bulb temperature of 54 °F. a. Determine relative humidity in the two conditions (5pts).

The RH of the all is about 6000 as it enters and 4200 as it have b. Determine humidity ratio in the two conditions (5pts).

The the air is about 1019 as it enter, and ,006 as it leaves e Determine specific volume in the two conditions (5pts).

The SV is about 1913 a the all enters and 13, 4as it leaves d. Determine enthalpy in the two conditions (5pts). 499 as are enteres and 23 when it seems to the stress and 123 when it seems through the cooling coil (10pts). Please show your leaves TSV chters @ 14.3 Dif in enthalpy = 21 12,000 = 839,6#/min Btu = 21 x 83 9 x 60 = 1,057, 140 Btu ortin flow 9/10





10/10

Assessment Report for SLO 20

Course: CMGT 25000 – Mechanical and Electrical Systems

Academic Term for Direct Evaluation: Fall 2022 and Spring 2023

Instructors: Kwonsik Song

Evaluation of Assessment Data:

Indirect Measure

The Indirect Measure for SLO 20 was assessed using the ACCE Student Learning Outcomes Survey (Graduating Senior Exit Survey). An 84% ranking was achieved for this SLO.

Term	ACCE SLO	Raw Score (1-5)	Percent
F 2021		3.75	75%
S 2022	20. Understand the Basic Principles of Mechanical, Electrical, and Piping Systems	4.16	83%
F 2022		4.63	93%

Direct Measures

The Direct Measures consists of three assignments. The table below shows the average grades and percentages for the direct assessments.

Term	N	Criteria	Average Percent	Target Percent
Fall 2022	23	Quiz	84.10	75
		Homework	92.75	75
		Midterm Exam	80.17	75
		Quiz	71.42	75
Spring 2023	7	Homework	88.09	75
		Midterm Exam	71.47	75

After the initial ACCE accreditation for the CMGT program, it was decided that the overall average of the total grades should be at least 75%. The Indirect Measure was 84% and some of the Direct Measure was below the target. I decided not to average those values. The Direct Measure showed that the target value (75%) was not met for the Direct Measure of Quiz and Midterm Exam in Spring 2023. This is mainly because students have a lack of understanding of how sanitary systems operate in buildings.

Proposed Actions for Course Improvement:

Based on the indirect/direct measurements and IUPUI course evaluation, it is evaluated that the course has provided the proposed student learning outcomes. Through the quiz, homework, and exam, students showed their understanding of key components of mechanical and electrical systems in buildings. However, basic calculations related to piping systems were the area where course improvement needs to be suggested. This work is important because it helps improve the ability to read the sanitary drainage plan and understand key components of sanitary drainage systems in buildings. Also, students are able to understand how wastewater and waterborne waste flow in the sanitary drainage system. For these reasons, the instructor allocated time for students to practice several sanitary system design problems in the classroom. Also, relevant homework was given to students. Nevertheless, some students incorrectly determined the size of sanitary pipes as well as the demand for drainage and water supply. The main cause was a lack of understanding basic principles of sanitary system design. Therefore, the course improvement is to create a team exercise that helps team members share their ideas about sanitary system design and find correct sanitary system design options. Also, by providing students with more in-class exercises, they will be able to increase their understanding of how sanitary systems need to be designed.